ROCHESTER



2008-2012 PARK AND RECREATION MASTER PLAN

Prepared for:

Rochester Park and Recreation Department

P.O. Box 110 Rochester, Indiana 46975



Prepared by:

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Draft - December 10, 2007

ROCHESTER

Park and Recreation 2008-2012 Master Plan

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Rochester Park and Recreation 2008-2012 MASTER PLAN

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EXECUTIVE SUMMARY



ROCHESTER
PARK AND RECREATION DEPARTMENT
2008-2012 MASTER PLAN



Rochester Parks and Recreation Department 2008-2012 Master Plan

EXECUTIVE SUMMARY

A master planning of any project takes time, energy, and a team effort in processing a guideline for future implementation of goals and objectives. Seymour M. Gold in his book, <u>Recreation Planning and Design</u> talks about the area of park recreation planning as follows:

"Recreation planning is a process that relates the leisure time of people to space. It is an art that uses the concepts and methods of many disciplines to provide public and private leisure opportunities. In practice, recreation planning blends the knowledge and techniques of environmental design and the social sciences to develop alternatives for using leisure time, space, energy, and money to accommodate human needs."

"Recreation planning deals with the future and develops alternatives for rational decisions by the public and private sector. It should be representative of what people want, imaginative in projecting what might be, and realistic in recognizing what is possible."

The purpose of recreation planning is to meet events we expect to happen, accomplish things we want to happen, and prevent things we do not want to happen,"

The above statements form a sound basis and challenge in meeting the end product of a Recreational Master Plan. Such a master plan should not be static or rigid. Rather it needs to be dynamic and flexible for issues not anticipated. While it is difficult to forecast the future needs or trends of recreation, the following are important needs in park and recreation master planning:

- An understanding of the importance and value of recreation and leisure in our ever-changing world.
- The appreciation of our natural resources and the knowledge to preserve and conserve them.
- A much broader and general education.
- Fitness of the mind and body.
- Vision, imagination and creativity.
- Integrity, sensitivity and common sense.
- A political keenness and perception.

While this park and recreation master plan is a five-year plan for the City of Rochester, it should be used as a tool and a guideline for implementation of the action steps contained herein. The plan should be used throughout the next five years as a basis of decision making for the Rochester Park and Recreation Department. The plan should be kept up to date and reviewed on an annual basis thus always being in the first year of a five-year plan.

EXECUTIVE SUMMARY

"Every city should have a park at its heart." Frederick Law Olmsted

Every year thousands of adults and children visit the parks. Each year the Rochester Park and Recreation Department experiences growth as it strives to meet increased demands and needs as the caretaker of one of the city's largest assets. The Park and Recreation Department plays an important role in daily community life in Rochester.

Parks have been defined in a number of ways, usually as a broad sense of an area of public space and known for its natural scenery or recreational uses. On a more specific level, parks have different definitions for everyone. One person may see parkland as a preserve for wildlife and natural areas, while another may see this same land as an area for public recreation. These two views are not mutually exclusive, but must go hand-in-hand to achieve a viable balance. This combined view can enhance appreciation of a variety of areas with natural features such as lakes and streams, wooded slopes, or wetland habitats while maintaining the integrity of the natural systems involved. Each pursuit is equally important to the welfare of the community and surrounding areas.

It is the responsibility of the residents and their park and recreation board to blend these two objectives to meet their common goals. Preservation of recreational open space is an important goal for a number of reasons: 1) the protection of natural resources; 2) the provision of recreation areas; 3) the structuring of urban development. It is the protection of natural areas and resources, which has the greatest impact on the health of a community. By allowing natural processes, such as the hydrologic cycle, to function without disruption, property, water supply and the environment are protected. The protections of natural resources have more than just aesthetic appeal and leisure time activity values. They are essential to long-term human survival and the preservation of life, health and general welfare.

The City of Rochester, having a unique position of being the focal point of the county and much of the surrounding area, has done an admirable job in providing parks and recreation facilities while protecting the natural resources of the area.

Method of Approach

Planning is an important process for directing the future at many levels in our society. Corporate groups plan for productivity and efficiency. Labor groups plan by contract negotiations with management. Governments plan through executive and legislative process. Families plan by availability of economic resources through a budget and by the career choices they made. Park and Recreation Departments must plan by demand and need.



This planning is accomplished through the development of a Master Plan. The Rochester Park and Recreation Master Plan is a very important guide that has four distinct objectives.

- 1. It will aid Rochester in recognizing the importance of wise utilization and preservation of its natural resources.
- 2. It will help to broaden Rochester's view of itself in terms of the use of these natural resources for recreational activities.
- 3. It helps to determine the park and recreational needs of Rochester identify sites or areas to meet these needs and to develop methods and programs to preserve and/or develop these sites and areas.
- 4. It will assist Rochester in recognizing the importance of good fiscal planning in the utilization of public funds.

To identify the "demand and need" of recreational and leisure activities in Rochester, input from the public was sought. Public input must be the core of any Park and Recreation Master Plan. It was through a "hands on" approach that the attempt to reach as many residents as possible to identify their feelings, their wants and desires for recreational activities in Rochester. Input was gathered from the community through the use of written surveys, public meetings, park board work sessions and discussions at monthly Park Board meetings. The final result was the development of a park and recreation master plan for the community of Rochester based on needs of the community.

The Rochester Park and Recreation Master Plan is intended to be a guide that provides park and recreational opportunities in the community. The method of approach and planning process offered insight into the changing needs, trends and events of the past. This master plan is based on current and specific data, policies and goals established at this time. Rochester, like most other areas of Indiana, will continue to develop. The planning process needs to be continuous and receptive to changes of conditions, new demands and needs, and new opportunities. This 2008-2012 Master Plan should not become a *final plan*, but it should be subject to re-evaluation as changes occur. It should become an on-going process with the Park and Recreation Department conducting "annual reviews" to facilitate future actions.

Park Board/Department

An evaluation of the Park Board and Department, their role and responsibility, provided an opportunity to examine the mission, purpose and goals of the Rochester Park and Recreation Department. This evaluation resulted in the confirmation of their mission statement and goals for the department. As part of this evaluation process, an organizational structure of the department was reviewed to meet the growing needs of the community. Suggestions for the Park Board and Department are:

- Pursue the growth and development of the Park Department's professional staff.
- 2. Maintain community involvement in the planning and development process.

- 3. Conduct annual reviews of the master plan and adjust as necessary to continue the goal of meeting the park and recreational needs of the community.
- 4. Conduct annual reviews of park facilities and programs for compliance with ADA requirements to assure recreation opportunities for the physically challenged and disabled.

Key Issues

The main issues identified in the planning process through public input were: maintaining and improving existing parks and facilities; pond maintenance at the golf course; additional recreational programming; professional park and recreation staff; funding opportunities and budget. Each issue was assigned a level of priority. Those issues receiving the highest priority were placed in the five-year action plan for implementation.

Existing Parks and Facilities

Input from the community indicated more interest in maintaining and improving existing parks and facilities before looking at expansion. Below are the key issues with each park site.

City Park Strengths: Manitou Mountain playground, large mature shade trees, picnic shelters, athletic fields and courts. Weaknesses: older restrooms. Opportunities: skating/winter play, acquisition of 13th Street property, expansion of skatepark

Fansler Park Strengths: new play equipment, open lawn/play area. Weaknesses: restroom. Opportunities: skating

Lakeside Park Strengths: boat launch, parking, restroom, shelter, piers, etc. Weaknesses: Boat/fishing parking – not enough spaces, vegetative overgrowth at spillway – limits fishing access, geese population. Opportunities: play equipment, beach (either at this park or another location), lakefront access for viewing & leisure

Lakeview Park Strengths: Rochester Pathway trail access, wildflowers. Weaknesses: limited parking, shed. Opportunities: renovation of Round Barn upper level.

Jaycee Park Strengths: new play equipment, shelter. Weaknesses: parking, sandbox. Opportunities: Basketball court renovation

Pioneer Park Strengths: only park site at north end of city. Weaknesses: unknown to public. Opportunities: landscape improvements – entrance to city "Welcome", river access

Municipal Swimming Pool Strengths: recent renovation, low cost recreation for residents. Weaknesses: location – difficult walking access, limited season for use, lack of signage, limited revenue/high maintenance. Opportunities: Waterslide and water play events.

Municipal Golf Course

Since the Clubhouse was moved to the Round Barn interest in the golf course has increased. The visibility of the round barn from U.S. Highway 25 has created more public awareness of the course. Key issues facing the golf course include pond maintenance and the renovation of the original nine-holes. An addition of a full-time professional greenskeeper/superintendent will allow for better management of the turf and course to help make improve the Round Barn Golf Club from a good golf course to a great golf course. Opportunities to develop and further expand youth golf programs needs to be explored. The input received from the public indicated a high interest in renovating the upper level of the Round Barn for community uses. Due to the high cost associated with renovation of the upper level, this will need to be carefully investigated to determine the highest an best use for the upper level and explore a variety of funding sources.

Recreational Programming

The Rochester Park and Recreation Department provides very limited recreational programs. The majority of the recreational programs are provided through the schools and private organizations.

To help address the issue of programming, the Park Department will be adding to its staff in 2002 an Activities Director to organize and promote recreational programs in the parks. It is hoped that recreational opportunities will be able to expand further in 2011 when a professional full-time Park Superintendent is added to the Department.

Staffing

In order to meet the growing park and recreation needs of the community and to take park and recreation to the next level, the Park Board needs to look at expanding its staff. Specific positions include: full-time professional Park Superintendent, Golf Course Greenskeeper/Superintendent and Park Maintenance staff.

Budget/Finance

A review and analysis of the past budgets was done in preparation of the proposed five-year budget. The proposed budget represents the expanded maintenance and recreation needs, staffing and development. An annual review of each year's implementation actions should result in adjustments to the remaining year's actions.

Adequate funding of parks and recreation programming and development is a continuing challenge for any park and recreation board. The Rochester Park and Recreation Board should continually search for additional funding sources, possible grants, foundations and other methods of creative financing to assure implementation of the Action Plan to meet the recreational needs in Rochester. The following are options that are suggested:

- 1. Re-evaluate the rental/usage fee schedule annually for the Park Department and Golf Course to ensure fees cover costs.
- 2. Investigate the possibility of updating and expanding non-reverting accounts.
- 3. Require recreational programs be self-supporting as much as possible.
- 4. Investigate the possibility of general obligation bonds for large capital projects when other methods of financing are not available.

The success of this Master Plan will require:

<u>Partnerships</u> – as budgets tighten, it will necessitate increased levels of interdepartmental, inter-jurisdictional and public-private cooperation.

<u>Patience and Perseverance</u> – as resources are focused on specific priorities, patience and strong perseverance will be needed to stay the course.

<u>Commitment</u> – to support the master plan and funding sources for the implementation of the priorities to meet the growing needs of the residents of Rochester.

The preparation of this master plan and commitment by the Rochester Parks and Recreation Board is the most significant goal achieved.

While this park and recreation master plan is a five-year plan for Rochester, it should be used as a tool and a guideline for implementation of the action steps contained herein. The plan should be used throughout the next five years as a basis of decision making for the Rochester Parks and Recreation Department. The plan should be kept up to date and reviewed on an annual basis thus always being in the first year of a five-year plan.



ROCHESTER PARK AND RECREATION BOARD

P.O. Box 110 Rochester, Indiana 46975

RESOLUTION 2008-2012 Park and Recreation Master Plan

WHEREAS, the Rochester Park and Recreation Board is aware of the park and recreation needs of the residents of the City of Rochester, and

WHEREAS, the Rochester Park and Recreation Board is desirous of providing aesthetic and functional park and recreation facilities and programs to the residents of the City of Rochester to meet their needs, and

WHEREAS, the Rochester Park and Recreation Board realizes the importance of sound planning in order to meet the needs of its residents, and

WHEREAS, the Rochester Park and Recreation Board is continually aware of the value and importance of leisure opportunities, recreational programs and facilities for the future of the Rochester Park and Recreation Department and its programs, and to the residents of the City of Rochester,

NOW THEREFORE BE IT RESOLVED THAT THE ROCHESTER PARK AND RECREATION BOARD, by unanimous declaration, does adopt the Rochester Park and Recreation Master Plan 2008 to 2012 as its official plan for the growth and development of parks and recreation opportunities in Rochester, Indiana over the next five years. The Rochester Park and Recreation Board is committed to an annual review and update of the goals and objectives of this Master Plan.

Adopted and sign	ned the	day of	, Two Thousand and Eight
	ROCHESTER	PARK AND RE	CREATION BOARD
President		-	Member
Secretary		-	Member
Attested:	Superir	ntendent	

AGENCY PROFILE



ROCHESTER
PARK AND RECREATION DEPARTMENT
2008-2012 MASTER PLAN

. Mission Statement and Goals

Rochester – the little city with big parks

Our Mission

The mission of the Rochester Parks & Recreation Department is to promote and enhance the quality of life for all citizens of Rochester by providing superior service and opportunities in recreation, golf and park experiences.

Our Core Values

Honesty

We will always be truthful and fair.

Responsibility

We will take ownership of all that we do to earn the public's trust.

Excellence

We will always strive for the best.

Service

We will exceed our customer's expectations by providing exceptional value and quality.

Our Purpose

To help build an active and healthy community with a superior quality of life.

Our Goal

To create an exceptional city by promoting healthy lifestyles for individuals and families through quality recreation services, parks, facilities, programs and partnerships that meet the highest standards of excellence



Goals and Objectives

Individual goals and objectives were developed for each park site/facility to better define its role and responsibility in the park system and community. The following are the goals and objectives prepared in conjunction with the master plan update. The Park Board, as an exercise, reviewed past goals and objectives, and revised to better meet today's recreational needs of the community with anticipation of future needs.

Park Department

The Rochester Park and Recreation Department shall strive to provide and maintain quality parks, facilities, programs and services, which will contribute and enhance the physical, social and emotional character of our residents and surrounding communities.

- Develop and maintain existing parks and facilities.
- Provide adequate staff and equipment.
- Enhance our community with a planned system of walkways and trails for a healthy lifestyle.
- Promote and expand recreation opportunities and programs

City Park

To develop and maintain City Park as a "community park" to serve the recreational needs of the larger community and to more effectively coordinate with Rochester Schools to improve the community's total recreational services.

Provide a variety of active and passive recreation activities.

Lakeview Park

Enhance the beautification of Rochester by maintaining the pathway for visitors and residents of the community.

Develop and expand landscape planting areas.

Lakeside Park

To develop as a public fishing and boating access to Lake Manitou, available to all.

- Develop as a passive recreation site.
- Promote as a lakeside and picnic park.
- Provide play equipment and picnic facilities for family activities.

Fansler Park

To provide a "neighborhood park" serving the residents in central Rochester, quality recreational facilities aimed at satisfying the needs of varying age levels, physical abilities and special interests of the surrounding neighborhood.

- Provide and maintain facilities for group activities i.e. picnic shelters, baseball, basketball, tennis, etc.
- Maintain playground area.
- Promote family activities.

Jaycee Park

To provide a "block park" serving residents in the southwestern part of Rochester and immediate neighborhood.

- Maintain playground area.
- Promote family activities.

Municipal Swimming Pool

To provide a community pool for our residents and strive to maintain a safe, fun and affordable summer recreational opportunity.

- Available for all residents.
- Maintain safe and sanitary levels.
- Expand water recreation opportunities.

Round Barn Golf Club at Mill Creek

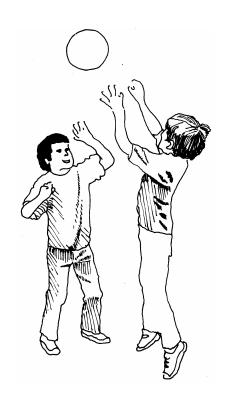
To become a regional golf course that excels in quality, challenge and maintenance that is suitable for tournament play level.

- Excellence in service.
- Excellence in maintenance.
- Excellence in challenging play.
- Expand youth golf opportunities and programs.

Pioneer Park

To preserve as open space in our community.

Maintain as a green space.



II. Community Description

The City of Rochester, with a 2000 census population of 6,414, is located in the north central section of Indiana, in Fulton County, about 36 miles south of South Bend, 75 miles southeast of Gary and 96 miles north of Indianapolis. Rochester Township, including the City of Rochester, Lake Manitou area and other outer outlying areas, covers approximately thirty square miles. The planning area is served by a system of highways, including U.S. Highway 31, State Highways 14 and 25, and a number of Fulton County Rail service is provided by the Norfolk and Highways. Western Railway. Fulton County Airport is located in the northeast section of the planning area and includes a lighted east-west runway, charter flights, maintenance and instruction. The City's web site on the internet, http://www.rochester.in.us/ provides up to date information for residents on many activities and meetings.



The planning area for the 2008-2012 Park and Recreation Master Plan is defined as the city limits of Rochester which is comprised of approximately 4.56 square miles of land and 1.11 square miles of water (5.67 square miles total).

Natural Features

Natural features such as vegetation, soils, climate, and topography, largely determine the potential of an area for park development. Within the Rochester area, there still remain undeveloped areas, which, due to their uniqueness, should be retained in their natural state. On the south side of the Lake Manitou is a large natural wildlife and preserve area under the control of the Indiana Department of Natural Resources.

Topography

The topography of the Rochester area is believed to have been formed tens of thousands of years ago by the glaciers the spread southward from what is now Canada. As the ice advanced during colder periods and retreated during unusual warm periods, the surface of the land was ground and pulverized. In places where the rate of melting equaled the rate of the forward movement of the ice, the glacial debris accumulated to form hilly moraines, largely of unsorted material. When the melting of the ice was more rapid than its forward movement, the load of ground-up rocks and minerals was dumped to form a thoroughly mixed mass of stone flour, clay and pebbles. During the periods of warm weather, the rapidly melting glacier made great floods, which spread out, over the lowlands to form lakes and rivers.

The glacial action left only a few high areas in the planning area, with the highest being Big Hill, located approximately one-mile southeast of the city limits, with an elevation of 895 feet above sea level. The lowest elevations are found along Mill Creek, which is below 750 feet on some areas. Generally, the planning area is level to slightly rolling.

Soils

The soils of the Rochester planning area were developed from the drift material of the late Wisconsin glaciations. The parent materials of the majority of the soils are the deposits of unconsolidated sand, gravel, silt and clay left by the retreating glacier. Both mineral and organic soils are represented in the planning area.

The following are a grouping of soils within the planning area and their limitations to recreation development as prepared by the U.S. Department of Agriculture Soil Conservation Service for Fulton County.

Soils with Very Severe Limitations:

These soils are largely consist of the Carlisle series and are organic in form. They occur in shallow lakes, bogs, swamps, depressions and old drainage ways. The largest concentrations of these soils within the planning area are located southwest of Lake Manitou and bordering Mill Creek. These areas should retain much of their natural state with only limited recreational facilities permitted due to the unstable properties of the soils.

Soils with Severe Limitations:

These soils are largely composed of the Brookston and Westland series, which are characterized by poor drainage with a moderately fine textured surface layer and subsoil. These soils are high in organic matter and have a high available moisture capacity. Since these soils are usually located in poorly drained areas, their use for active recreation facilities is quite limited unless proper drainage can be installed.

Soils with Moderate to Severe Limitations:

These soils are mainly the Crosby series consisting of deep, somewhat poorly drained soils having a medium textured surface layer and moderately fine textured subsoil. These soils are medium or low in organic matter and have a high available moisture capacity. Most recreation uses can be installed in these areas.

Soils with Slight to Moderate Limitations:

The principal soils series included within these classifications are the Miami, Fox, Metea, Plainfield, Oshtemo and Bronson. The Miami series are low in organic matter and consist of deep, well-drained soils, which have a medium or moderately fine textured surface layer and moderately fine textured subsoil. The Metea series are low in organic matter and contain deep, well-drained soils, which have a coarse textured surface layer and coarse or moderately fine textured subsoil. The Fox series are characterized by medium or low organic matter and are deep, well-drained soils, which have medium or moderately fine textured subsoil. Plainfield, Oshtemo and Bronson soils are low in organic matter and have a low available moisture capacity. Recreation uses have only slight to moderate limitations in all these soils series.

Vegetation

When Fulton County was first settled, practically all of the area was heavily forested except for some poorly drained sections. Presently, little if any of the virgin forest remains. The well-drained areas supported white, red and black oaks, hickory, ash, black walnut, butternut, hackberry, sugar maple, red maple, silver maple and elm. On some of the sandy type soils, almost pure stands of oak were present. The poorly drained mineral soils supported growths of elms, tulip, swamp oak, maple, beech, basswood and sycamore. The forested areas still in existence today contain second-growth reproductions of the original species with an understory of pawpaw, wild rose, orchard grass and Kentucky bluegrass.

Water

The dominating natural feature within the planning area is Lake Manitou, a manmade lake made by a dam on Mill Creek, and is said to be inhabited by the Manitou Monster. It is fed by several small creeks and is drained by Mill Creek. Approximately two-thirds of the planning area lies within the Lake Manitou-Mill Creek drainage area with the balance drained by Mud Creek in the southwest and Chippewanuck Creek in the northeast.

Climate

Climate has a direct bearing on the types of recreation pursuits that are available. With the wide seasonal extremes of temperatures that occur in the area, a full range of winter and summer sport activities are available to the local residents. The climate in Rochester is classified as continental, humid and temperate. The average frost-free is 155 days from May 5 to October 7, with the latest killing frost in the spring was recorded on May 26 and earliest frost in the fall being September 16. The mean annual precipitation is 36.72 inches with snowfall averaging 30.1 inches — with the heaviest amounts falling during December, January and February.

Rochester Community History

(Sources: City of Rochester website http://www.rochester.in.us; Rochester Sentinel and "A Comprehensive Plan – Rochester, Indiana" September 1999)

Fulton County Formed

The history of Rochester dates back to the early Indiana tribes. The Rochester area was once the densely wooded home and hunting grounds of the Miami and Potawatomi Indians. Much area's early history recorded the wars between the French and English for control of the fur trade. Through political intrigue, the British incited the Iroquois Federation to war against the western tribes. Only after the fall of Montreal in 1760 did the French give up their claim to the northwest.

After the signing of the Treaty of Paris in 1763, which ended the Seven Year's War and the French and Indian War, King George set aside the region west of the Alleghenies as an Indian reserve. This action on the part of the King set off a conflict between the Indians and white settlers that lasted for approximately 65 years. The Indians were designated the legal owners of Indiana until some 53 land cessation treaties had been signed, the 23rd and 24th of which affected what was to become Fulton County. These treaties were made from 10 to 21 years (1826, 1832, and 1837) after Indiana became the 19th State.

The first white settler in Fulton County is believed to be William Polke who was appointed by the Indiana General Assembly as a commissioner to complete the selection, surveying, marking and numbering the land granted for construction of Michigan Road. Fulton County was formed by an act of the legislature and approved on February 7, 1835. Parts of the Village of Rochester were platted for Alexander Chamberlain and Lot N. Bozarth in 1835 for Cyrus Taber, William G. Ewing and George Ewing in 1836.

County Seat Located

As provided by the act of January 23, 1836, the commissioners (James Hutchens [LaPorte Co.]; Erasmus Powell [Shelby Co.]; Benj. McCarter [Porter Co.]; Jas. Stewart [Carroll Co.]; Jeremiah Corbally [Marion Co.]) appointed by the legislature to examine the proposed eligible sites for the seat of justice of Fulton County met on the second Monday of June, 1836, at the house of Ebenezer Ward. The propositions, and inducement for acceptance, and on June 15, 1836, after have made a careful examination of the proposed sites, the commissioners reported to the Board of County Commissioners, then in special session, that they had agreed and fixed the seat of justice of this county as Rochester.

In May 1837, the board voted to erect a county building of oak, 20 by 24 feet, of two floors. The contract was awarded to Ebenezer Ward, and on its completion November 6, 1837, he was paid \$600. Extra expenses came to \$147.41. The first jail was built at about the same time, and for about the same cost. It was two stories high, the second floor being reached by an outside stairway. Elijah Barnes built a brick jail in 1851 for \$2,493. It was replaced by a combination of jail and sheriff's residence at the cost of \$19,935.00 completed in January 1, 1894.

A second courthouse of brick, 44 feet by 60 feet in size, was built in 1846 for \$6,000. It served for 50 years. The present courthouse of Bedford limestone and steel was built from September 19, 1895 (laying the corner stone) to August 1, 1896, by contractor J. E. Gibson of Logansport for \$76,073. One of the specifications was that it was to contain a \$350 clock in the tower at a distance of approximately 100 feet from the ground. It was made from the plans of A. W. Rush and Son of Grand Rapids, Michigan.

Village becomes a Town

On June 11, 1853, the county commissioners began consideration of a petition to have the village of Rochester incorporated as a town. At an election July 25th that year the citizens voted 35 to 24 for incorporation. In the election of September 26, 1853, Sidney Keith was made first president of the Board of Town Trustees, and David Pershing was elected first town clerk.

Much of the City's early growth was influenced by the railroad. From 1853 to 1882, the Indianapolis, Peru and Chicago, now the Norfolk and Western and the Chicago and Atlantic now the Erie, were built through Rochester.

Town Becomes City of Rochester

On Monday, October 11, 1909, citizens of the Town of Rochester voted 446 to 213 to reorganize as a city of the fifth class. The first city election was held on December 21, 1909, officials were chosen as follows: Mayor, Omar B. Smith; Clerk, Joseph Bibler; Treasurer, Roy Shanks; Councilmen, Perry M Shore, William P. Ross A.L. Denistion, Dr. J.L. Babcock and William Brinkman.

During this period when Rochester became a City, grade schools were erected, the courthouse was built, and the water company and power company were organized. Also, Rochester College was founded, Woodlawn Hospital begun and the Carnegie Public Library was constructed.

From 1910 to 1929, the City survived the economic boom and crash following World War I. From 1930 to 1953, the City experienced a surge in growth accompanied by the construction of new industries and businesses. From 1954 to 1969, development spread into the area adjoining Rochester. Two elementary schools were built and the Federal fish hatchery was purchased by the City for park purposes.

Lake Manitou annexed

Lake Manitou was annexed into the City of Rochester on October 28, 1987 and the City Water and Sanitary Sewer service were extended to the annexed area.

Sesquicentennial

The City of Rochester Celebrated its Sesquicentennial (150 years) on August 1st and 2nd, 2003

Historical Sites

Historical sites can often be incorporated or developed as part of a park. They can complement the recreation facilities and more importantly, be more easily preserved and maintained within a public owned recreation area. A number of important historical sites within Fulton County and Rochester have been identified by the Fulton County Historical Society. The description of these sites, which follows, has been largely taken out of context from an article published in the Rochester Sentinel which was written by Shirley Willard, Director of the Historical Society. The sites that have historical markers include the following:

Lake Manitou and Tiptonville

The site of the dam and gristmill constructed in 1827 to grind corn for the Potawatomi Indians. The marker was erected in 1964 at the dam just south of the Indiana Highways 14/25, at Lakeside Park.

Elizabeth Lindsey

Grave of the first white woman, who died in 1832. Her husband, John, was sent to the area by the U.S. Government to run the cracker mill during 1830 or 1831. The marker was erected in 1967 and is located near the dam in Lakeside Park. The actual grave was in the backyard of the former Irwin residence, about three houses west of the dam.

Michigan Road

A marker commemorating the Michigan Road, which began in 1832 and extended from Michigan City to the Ohio River, is located by the old bridge on old U.S. 31 Highway by the Tippecanoe River. It was placed there in 1949.

Chippewanong Indian Village

Site of the Indian village where treaties were signed in 1836, which transferred the Potawatomies from this territory to land in the West, is marked by a metal plaque on a huge rock by the U.S. 31 bridge over the Tippecanoe River.

Man-Made Features

Man-made features can often be incorporated or developed as part of recreational sites or activities in a community. They can complement existing parks and more importantly, able to be preserved and maintained.

<u>Fulton County Library – Arboretum Park</u>

Garden area with small gazebo and walkways located adjacent to the library. This landscaped green space was donated by the 'Friends of the Library' and provides an excellent passive recreation area for the community.

Rochester Community Resource Center

Located across the street from the library, this facility is primarily used for senior citizens. This facility helps fill a need in the community for senior citizen programs.

Norfolk & Western Railroad

Formerly the Nickel-Plate Railroad, the active line runs north-south through the city.

Erie-Lackawanna Railroad

Abandoned railroad line running east-west through the city. Currently private ownership.

Former Railroad Depot

Once part of the Erie-Lackawanna Railroad and is now in private ownership.

Community Festivals

Redbud Trail Rendezvous

Held in late April at the Fulton County Historical Society grounds four miles north of Rochester on US 31 and Tippecanoe River. Music, dance, trading, foods cooked over wood fires, traditional crafts, contests – all show the frontier days of Indiana. Several re-enacting groups will portray their particular part of history, such as French and Indian War, Revolutionary War, Western Fur Trade, American Indians, etc. American Mountain Men will arrive in canoes on the river in early afternoon and give talks and demonstrations about wilderness survival, trapping and trading.

Round Barn Festival

2nd weekend in June Location: Rochester's Courthouse Square, airport, Prill School, Museum, round barns around county

Fulton County Historical Power Show

Third weekend of June held at the Fulton County Historical Society grounds, 4 miles north of Rochester on US 31

Trail of Courage

Festival held the third weekend in September since 1976, on the banks of the Tippecanoe River, shows frontier life with historic encampments of French & Indian war, Voyagers with canoes, Revolutionary War, War of 1812, Western Fur Trade, Plains Indians, Chippeway Village, Woodland Indians.

Social and Economic Factors

(Sources: www.Stats.Indiana.edu; www.maps'n'stats.com; www.wikipedia.org)

Rochester is a small community with many outstanding factors that makes it an excellent place to live and work. Rochester has experienced a moderate increase in population during the 1990's. The 1990 U.S. Census indicated a population of 5,969. The 2000 census had an increase of approximately 7.5% to 6,414. The population for Fulton County was 18,840 in 1990 and grew to 20,622 in 2000. The county population is projected to be 20,934 in 2010, a small increase. It is expected the population of the City of Rochester to remain stable for the next 5 years and will not have a significant impact on parks and recreation services.

Breakdown of 2000 Census for City of Rochester:

White: 6,173
Black: 29
Hispanic: 119
Asian: 54
American Indian: 38
Two or more races 65

There were 2,757 households out of which 26.9% had children under the age of 18 living with them, 49.5% were married couples living together, 9.4% had a female householder with no husband present, and 37.1% were non-families. 32.2% of all households were made up of individuals and 16.4% had someone living alone who was 65 years of age or older. The average household size was 2.30 and the average family size was 2.90.

In the city, the population is spread out with 23.6% under the age of 18, 7.8% from 18 to 24, 26.5% from 25 to 44, 22.3% from 45 to 64, and 19.8% who are 65 years of age or older. The median age is 40 years. For every 100 females there are 90.2 males. For every 100 females age 18 and over, there are 87.3 males.

Detailed Demographics

Age Distributions for Rochester, Indiana - Total Population: 6414

Ages 0 - 4: 411	Ages 25 - 34: 813	Ages 60 - 64: 280
Ages 5 - 9: 442	Ages 35 - 44: 886	Ages 65 - 74: 638
Ages 10 - 14: 391	Ages 45 - 54: 802	Ages 75 - 84: 444
Ages 15 - 19: 405	Ages 55 - 59: 346	Ages 85 Plus: 191
Ages 20 - 24: 365	-	-

Gender Ratio for All Age Groups
Total of Sex Male: 3042 (47.5%)

Total of Sex Female: 3372 (52.5%)

Gender Ratio for Over 18's
Persons Over 18 Years of Age: 4901
Persons 18+ and Male: 2284 (46.6%)
Persons 18+ and Female: 2617 (53.4%)

Gender Ratio for Over 65's
Persons Over 65 Years of Age: 1273
Persons 65+ and Male: 483 (37.9%)
Persons 65+ and Female: 790 (62.1%)

Rochester Demographics for Relationships and Households

Household Relationships

Population in Households: 6349

- Householder: **2757** - Spouse: **1366**

- Child: 1711

-- Own Child under 18: 1379

Other Relative: 209
-- Under 18: 87
Not Related: 306
- Unmarried Partner: 144

Household Types - Total Households: 2757

Family Household: 1734

Own Children under 18: **743**Married Couple Family: **1366**Own Children under 18: **521**Female Householder: **259**Own Children under 18: **157**Nonfamily Household: **1023**

Householder Living Alone: **888** Householder Over 65: **452**

Children and Elderly in Households

Total Households: 2757

Households with Under 18's: 807 (29.2%) Households with Over 65's: 919 33.3%)

Household Occupancy

Occupied Housing Units: 2757 (86.5%) Vacant Housing Units: 431 (13.5%) - Occasionally Occupied: 178

Housing Tenure

Occupied Housing Units: 2757
Owner-occupied Units: 1851 (67.2%)
Renter-occupied Units: 906 (32.8%)

Average Household Size (Owned): 2.40 Average Household Size (Rented): 2.11

Average Household Size: 2.30

Average Family Size: 2.90



Industry

Several major industries provide a solid employment base for the community.

- Rochester Metals Products, modern grey iron foundry serving commercial and industrial sector, since 1937, 250 employees
- Woodlawn Hospital, acute care facility, 237 employees
- Rochester Community Schools, 236 employees
- Dean Foods Co., milk and milk byproducts, cottage cheese, sour cream and juices, since 1954, 130 employees
- Textron Fastening Systems, global leader in metal fasteners for automotive and aerospace industries, since 1945, 210 employees
- Fulton Industries, locally owned produces job shop machining, cast iron, aluminum and steel, since 1978, 150 employees
- Topp Industries, produces fiberglass and polyethylene sump and sewage bases and lift stations, 80 employees
- Lau Industries, manufacturer of centrifugal blower wheels, a division of Tomkins, Inc., 235 employees
- Rochester Homes Inc. locally owned manufacturer of modular and mobile homes, 120 employees
- AIRVAC Inc. worldwide designer, engineer and manufacturer of vacuum sewage lift pumps and systems, 80 employees

Retail

Rochester has a strong retail business base with a variety of businesses to help meet the demand of the residents.

- Financial Institutes, 5 banks, 2 credit unions and 1 farm credit.
- Retail Businesses, 75 establishments with estimated sales in 2000 of \$124 million. Establishments include discount & variety stores, drug stores, supermarkets, chain restaurants, local dining, auto dealerships, clothing, hardware, and many others.
- Lodging, 3 motels and a bed & breakfast.

Schools

Approximately 75 acres of land is under jurisdiction of the Rochester Community Schools, of which 45 acres are utilized by the middle and high schools. The majority of the middle/high school site is occupied by buildings, parking and landscaping, with the balanced used for play fields, tennis courts, football field and stadium, or is undeveloped. The elementary schools provide playground areas, hard surface play courts and open play fields.

The School Corporation also has a five-acre parcel, in the southeast section of town, adjacent to Fansler Park. This has been developed by parents of the Junior Girls Softball League and contains three ball diamonds.

Rochester Middle and Rochester High School

Contains 45.52 acres, (1) football field and (4) tennis courts.

Columbia Elementary School

Contains 12.0 acres, playfield, (4) basketball courts and play equipment.

Riddle Elementary School

Contains 13.0 acres, playfield (2) basketball courts and play equipment.

Fansler Park and Recreation Field

Contains 5.0 acres, (3) softball diamonds.

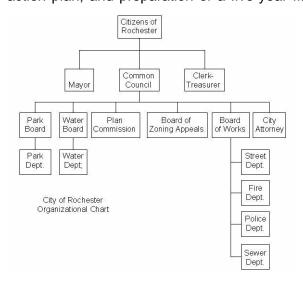
III. Park Board/Department

Park Board

The Rochester Board of Park and Recreation was established on January 23, 1968. The Board immediately began to gather information on Rochester's recreational opportunities and to mold them into an integrated system that would satisfy the diverse needs and preferences of the community. The focal point of this effort was the completion of a comprehensive park and recreation open space plan. In 1975, this goal was achieved through the assistance of the Indiana State Planning Services Agency and James H. Neidigh & Associates, planning and consultants. Funding the project came in part from a comprehensive planning grant through the U.S. Department of Housing and Urban Development. The 1975 plan consisted of a five-year plan as well as projections into the early 1980's.

In 1987, the Board decided that the time had come to update the plan in order to more firmly establish accepted goals for further park development and renewal. In response to a solicitation campaign by the School of Public and Environmental Affairs of Indiana University, Bloomington, the City of Rochester submitted a proposal requesting the aid of a Lilly Fellow in updating the City's Parks and Open Space Plan. The Lilly Community Fellowship Project Selection Committee met on September 28, 1987 and approved the project. The goal of the project was to determine and provide for the recreational needs and preferences of the Rochester community. The updated plan was developed to follow the structure of the 1975 plan for continuity and ease of use by those familiar with the original plan.

In order to continue to strive to meet the recreational needs of the community, the Park Board, with the assistance of SiteScapes, Inc., park and recreation consultant, started the update of the five-year master plan in 1993. The result was the development of the 1996-2000 Master Plan which focused on several key needs. The first need was to update the mission statement and goals of the Rochester Park and Recreation Department. Society, trends and needs have changed since the first open space plan was established in 1975. It was important to reestablish the Board's goals to be more consistent with today's needs with an anticipation of the future. Other Key components in this update were public input, development of a five-year action plan, and preparation of a five-year fiscal plan to achieve the desired goals. The Park



Board, with the assistance of SiteScapes, Inc. continued the planning process with the 2002-2006 Master Plan, which continued the long range plans of the Park Department. Key features included the relocation of a historic round barn to the Mill Creek Golf Course for a new pro shop and the maintenance of park sites and facilities.

The Rochester Parks and Recreation Board is part of the overall organization of the City of Rochester. The Park Board, along with the other boards of the city, reports directly to the Common Council. The organizational chart of the City of Rochester illustrates the Department's relationship within the city's structure.

The Rochester Park and Recreation Board meets regularly on the second Monday of each month at 7:00 p.m. in the Rochester City Hall meeting room. The public is welcome and encouraged to attend.

Park Board Reorganization

The Rochester Park and Recreation Board was reorganized in 2002 under I.C 36-10-3 to help better address the recreation needs of the city and surrounding areas. At that time, there was no county-wide park system. In November 2000, the Fulton County Park Department was established to help meet the recreational needs of the county.

The Rochester Bark and Recreation Board, under the Indiana Park and Recreation law, establishes the executive department of public parks in cities/towns, and provides that the Board of Park and Recreation shall have exclusive government, management, and control of all park and recreation areas within the city/town subject only to the laws of the State.

Under I.C. 36-10-3, four members of the Park and Recreation Board are subject to appointment by the Mayor. The appointments are four-year terms and in staggered succession with two from each political party serving. The primary function of the Park Board is to establish and implement policies and objectives for effective administration and implementation of the park and recreation projects, activities and programs.

Park Board Duties

- 1.) Exercise general supervision of and make rules for the department.
- 2.) Establish rules governing the use of the park and recreation facilities by the public.
- 3.) Provide police protection for its property and activities, either by requesting assistance from the state, municipal, or county police authorities, or by having specified employees deputized employees, however, are not eligible for police pension benefits or other emoluments of police officers.
- 4.) Appoint the necessary administrative officers of the department and fix their duties.
- 5.) Establish standards and qualifications for the appointment of all personnel and approve their appointments without regard to politics.
- 6.) Make recommendations and an annual report to the executive and fiscal body of the unit concerning the operation of the board and the status of park and recreation programs in the district.
- 7.) Prepare and submit an annual budget in the same manner as other executive departments of the unit.
- 8.) Appoint a member of the board to serve on another kind of board or commission, whenever a statute allows a park and recreation board to do this.

Rochester Park and Recreation Department

In 1988, the Lake Manitou area was annexed into the City of Rochester, which started a new stage of planning and developments. These new developments have provided a challenge to the Park and Recreation Department in providing recreational facilities to a growing population. In order to help satisfy the growing parks and recreation needs of existing areas and the Lake Manitou area, the Park and Recreation Board is planning for the next five years and making projections for the future.

The City of Rochester has already received significant benefits from its original investment in park development and preservation. Many industries have made Rochester their home due to the unique mix of facilities which are provided, natural features and programming for their employees. The presence of Lake Manitou, with two public accesses and a major conservation area, and the Round Barn Golf Club at Mill Creek have been major selling points. It has been proven that the development of a quality park system can lead to the attraction of high quality housing and businesses to an area.

Staffing

The key to success in any business is acquiring, developing and maintaining a staff of personnel for the tasks required. The Rochester Park and Recreation Department is fortunate to have a staff of dedicated people whose goals are to provide the best in parks and recreation for their community. The key challenge, to any department, is the cost to maintain a staff that has to meet the growing needs and demands of the community. Over one-third of the Park Department's annual budget is appropriated for personnel costs. Currently, there is 1 full-time position and 21 part-time and seasonal positions. The present Rochester Park and Recreation Department is made of the following personnel:

Park Department

Part-time staff:

- (1) Park Superintendent (Rochester Street Superintendent serves as Park Superintendent)
- (1) Part-time Activities Director
- (2) Maintenance Laborers
- (1) Pool Director
- (1) Assistant Pool Director
- (8) Lifeguards

Golf Course

Full-time staff

(1) Golf Professional

Part-time staff

- (1) Greenskeeper
- (6) Maintenance Laborers



Maintenance Practices

In many instances, the image of the Rochester Park and Recreation Department is developed on how well the parks and facilities are maintained. Parks are known to be the front door to many cities and the first impression to visitors and guests is critical. Rochester is fortunate to have beautiful parks.

Current Park and Maintenance Procedures

- Separate maintenance facilities and crews for Park Department and Golf Course.
- Maintenance reviews conducted on daily site visits.
- Trash pick up in all parks.
- Grass mowing at all parks and golf course.
- Work orders given by Park Superintendent and Golf Professional.
- Periodic inspections conducted on all play equipment.
- Softball diamond at City Park is maintained by Softball Association.

Current Maintenance Facility

- Maintenance shop/storage building located in City Park for Park Department.
- Maintenance shop/storage building located in Mill Creek Golf Course for golf maintenance.

Recreational Programming

The Rochester Park and Recreation Board is responsible for recreational programming in the parks and currently provides limited opportunities. One successful program offered by the Park Department is their Summer Park Program. Conducted at City Park, activities are provided to kids during the summer. In 1992, the Summer Park Program started with 43 kids participating. In 1993 the second year of the program, it grew to 160 kids a day utilizing 10 high school students as leaders. In 2002, the Summer Park Program expanded from 4 weeks to 6 weeks as requested by many of the parents and kids. This has been a welcomed program in the community and will be continued to help fill the need for kids in the summer months. To improve and expand recreational programming, the Rochester Park and Recreation Board in 2001 established a part-time staff position of Activities Director. This position will focus on expanding and developing recreational opportunities in the parks.

In addition to recreational programming, the Park Department operates the Municipal Swimming Pool, an outdoor swimming pool adjacent to the Golf Course. Programming opportunities include swim lessons and open swim.

The Round Barn Golf Club at Mill Creek offers a Junior Golf Program each year to youth between the ages of 8-18. This week long program is offered free to residents and is a clinic to help the youth with the fundamentals of golf.

Rochester and Fulton County has a strong community commitment to Little League, with several hundred kids playing. Fulton County Little League maintains three diamonds adjacent to City Park.

The Park Board is open to new ideas and is willing to try new programs. The success of recreational programs will be dependent on park staff, budget, cooperation with other agencies and the residents of the community. Presently, the majority of recreational programming in the community is provided through other organizations, schools and private groups. The following are providers of recreation and leisure opportunities in the community.

Recreation Providers:

- Rochester Park & Recreation Dept.
- Rochester Schools
- Fulton Co. Public Library
- Community Resource Center
- Local Sport Leagues (Local Sports include: Rochester Youth Baseball, Rochester Girls Softball, Rochester Men's Softball, Rochester Youth Swim Team, Rochester Youth Football and Fulton Co. Youth Soccer)
- Chamber of Commerce
- Fulton Co. 4-H
- Local Churches
- Scout Groups
- Service Clubs

Recreation Opportunities:

- Arts & Crafts Ceramics, painting, leathercrafts, etc.
- Dance & Exercise Social, folk, square dancing, aerobics, etc.
- Mental Book clubs, lectures, puzzles, etc.
- Music Band concerts, choruses, glee clubs, etc.
- Outdoor Recreation Nature programs, trails, gardens, etc.
- Social Recreation Banquets, parties, fun-nights, etc.
- Hobbies Hobby clubs, hobby shows, talks, demonstrations, etc.
- Special Events city-wide festivals, fish fries, athletic contests, etc.
- Sports & Games Sport leagues, tournaments, bridge, chess, etc.
- Drama Theatrical productions, skits, playground skits, storytelling, etc.



Progress Evaluation

To properly plan for the future, a review of the past achievements must be taken. As a small community, the Rochester Park and Recreation Department has made the following improvements over the past ten years.

2007 Accomplishments

- Reconstructed basketball court at Fansler Park
- Stained Manitou Mountain playground
- Stabilized creek bed at hole #17 at golf course

2006 Accomplishments

- Replaced light pole at City Park ball diamond
- Paved parking lot at Round Barn Golf Club
- Replace merry-go-round at Jaycee Park
- Completed overlook area with patio furniture at Lakeview Park
- Repaired cracks at Fansler Park tennis courts
- Stained Manitou Mountain playground
- Constructed new scoreboard at golf course

2005 Accomplishments

- Constructed walkway from butterfly gardens to pavilion at Lakeside Park
- Replace lifeguard chairs at swimming pool
- Replaced signs at all parks

2004 Accomplishments

- Repaired pier at Lakeside Park boat launch
- Resurfaced parking lot at golf course
- Renovated round barn for new golf Pro Shop/Clubhouse
- · Constructed new practice green near clubhouse at golf course
- Constructed new golf cart building near round barn

2003 Accomplishments

- Install skatepark equipment and fencing at City Park
- Purchased new concession equipment for swimming pool
- Constructed new restroom at City Park
- Replaced irrigation well/pump at golf course

2002 Accomplishments

- Crack sealing on walking trail
- Painted round barn
- Purchased new automatic chemical controls for swimming pool
- Painted concession stand at City Park
- Installed new pump for water slide at swimming pool
- Sealed Manitou Mountain playground
- Updated 5-year master plan

2001 Accomplishments

- Resealed tennis courts at Fansler Park
- Moved and reconstructed Round Barn to Lakeview Park
- Purchased water slide for Municipal Swimming Pool
- Rewired swimming pool chemical building

2000 Accomplishments

- Constructed shelter at Jaycee Park
- Constructed shelter at Fansler Park
- Replaced fencing at City Park softball diamond

1999 Accomplishments

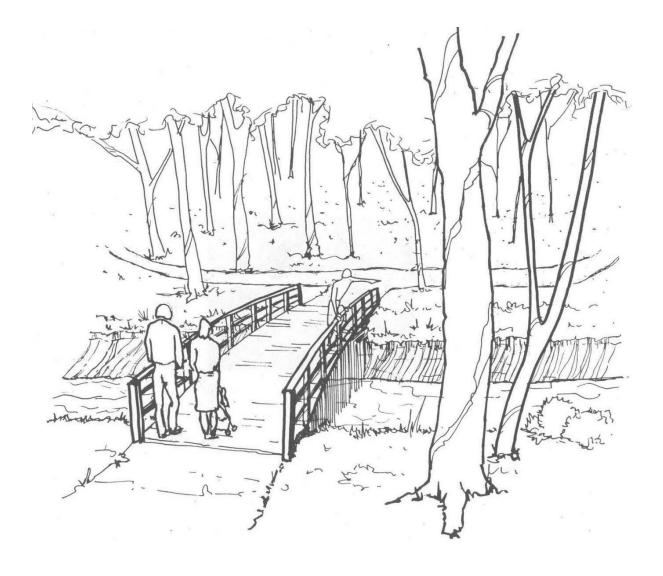
- Renovated playground & equipment at Fansler Park
- Install new liner at Municipal Swimming Pool
- Sealed walking trail pavement

1998 Accomplishments

Constructed Manitou Mountain, community playground at City Park

1997 Accomplishments

- Replace basketball courts at City Park
- Constructed storm shelters at Mill Creek Golf Course
- Resurfaced circle drive at City Park



Fiscal Analysis

The financial status of the City of Rochester and the Park and Recreation Department is equally important in determining the park and recreation plan as is Rochester's natural features and recreation facilities.

The past history of the Park and Recreation Department budgets, amount of indebtedness, sources of revenue other than council appropriations and the general city attitude toward funding and expanding facilities and parks, all add important information to the master plan process. It is essential that an action plan be established that recognizes financial constraints of the City and the Park and Recreation Department. Every proposal made should have a reasonable source or method of funding to turn it into a reality.

The fiscal structure of the Rochester Park and Recreation Department up to 1994 contained six accounts:

- Park Operating general fund account for park and golf.
- Tree Grant Fund established for planting and maintaining of trees within the parks.
- Summer Park Program fund established to accept gifts and donations for the Summer Park Program. Funds used to offset program expenses.
- Park Capital Improvement Fund non-reverting account established in 1981 for capital improvements.
- Park Construction Fund account used for the development and construction of the Mill Creek Golf Course expansion. Account was set up to for removal by Clerk-Treasurer after two years of inactivity.
- Park Bond Fund account for the sale and payment of bonds for the Mill Creek Golf Course expansion. The 20-year bond was issued November 1989 in the amount of \$800,000.
- The fiscal structure was revised in late 1994 to three main accounts park operating, park non-reverting operating and park non-reverting capital. In early 2000's annual budgets were re-established into three separate accounts park, pool and golf, to better track income and expenses of each area.

Financial History: Budgets 1996-2007

A review of past budgets and expenses provide a good data base for estimating future projects, budgets and costs. Components of the budget include the following categories:

Personal Service

Monies within this category cover all salaries and wages of full-time, part-time and seasonal employees, as well as insurance, retirement and social security benefits.

Supplies

This classification covers commodities which are either entirely consumed or show a definite impairment or depreciation after a short period of use.

Other Services and Charges

This category covers services performed for the department by others, aside form the employees. It also includes the use of equipment and the furnishing of materials.

Capital Outlays

Monies within this category cover the cost of capital items relating to land, buildings and equipment.

Budget Summary 1997-2001					
1 - PERSONAL SERVICES	1998	1999	2000	2001	2002
Salaries and Wages - Park	\$7,000	\$7,100	\$6,000	\$6,000	\$10,000
Salaries and Wages - Park (hourly)	\$30,000	\$30,000	\$33,000	\$33,000	\$32,648
Salaries and Wages - Pool	\$6,900	\$7,900	\$8,500	\$8,650	\$8,804
Salaries and Wages - Pool (hourly)	\$12,500	\$12,500	\$13,500	\$14,000	\$13,249
Salaries and Wages - Golf	\$36,500	\$54,500	\$57,500	\$59,225	\$63,763
Salaries and Wages - Golf (hourly)	\$50,000	\$34,000	\$35,000	\$37,500	\$51,494
Employee Benefits - Park	\$2,500	\$3,300	\$3,000	\$5,500	\$3,263
Employee Benefits - Pool	\$1,400	\$1,600	\$1,800	\$4,000	\$1,687
Employee Benefits - Golf	\$10,701	\$11,400	\$13,000	\$14,800	\$14,111
Employee Benefits - Other		\$1,000	\$1,000	\$1,000	\$1,895
Other Personal Services	\$2,500	\$2,500	\$2,900	\$2,900	\$2,665
Total Personal Services	\$160,001	\$165,800	\$175,200	\$186,575	\$203,579
2 - SUPPLIES	1998	1999	2000	2001	2002
Office Supplies - Pool	\$20	\$400	\$380	\$400	\$432
Office Supplies - Golf	\$200	\$350	\$400	\$200	\$751
Office Supplies - Other	\$300	\$300	\$320	\$300	\$194
Operating Supplies - Park	\$2,000	\$3,000	\$2,860	\$3,200	\$1,817
Operating Supplies - Pool	\$4,500	\$4,500	\$4,700	\$5,000	\$4,711
Operating Supplies - Golf	\$38,822	\$54,994	\$54,800	\$83,100	\$62,856
Repairs / Maintenance Supplies - Park	\$3,500	\$6,500	\$12,400	\$6,500	\$6,246
Repairs and Maintenance Supplies-Pool	\$1,300	\$600	\$4,500	\$5,000	\$6,821
Repairs and Maintenance Supplies-Golf	\$8,000	\$6,680	\$6,290	\$13,500	\$15,922
Other Supplies - Park	\$2,000	\$2,000	\$2,000	\$2,000	\$2,319
Other Supplies - Pool	\$700	\$1,000	\$1,000	\$1,500	\$866
Other Supplies Colf	ቀን ኃስስ	ቀ2 ሰሰሰ	<u> የይ </u>	ቀላ ሰሰሰ	¢E 100
Other Supplies - Golf	\$2,200 \$63.542	\$3,000	\$6,550 \$96,200	\$4,000 \$124,700	\$5,123 \$108.058
Other Supplies - Golf Total Supplies	\$2,200 \$63,542	\$3,000 \$83,324	\$6,550 \$96,200	\$4,000 \$124,700	\$5,123 \$108,058
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Total Supplies	\$63,542	\$83,324	\$96,200	\$124,700	\$108,058
Total Supplies 3 - OTHER SERVICES AND CHARGES	\$63,542 1998	\$83,324 1999	\$96,200 2000	\$124,700	\$108,058
Total Supplies 3 - OTHER SERVICES AND CHARGES Professional Services - Park	\$63,542 1998 \$1,500 \$600	\$83,324 1999 \$1,090	\$96,200 2000 	\$124,700 2001 	\$108,058
Total Supplies 3 - OTHER SERVICES AND CHARGES Professional Services - Park Professional Services - Golf	\$63,542 1998 \$1,500	\$83,324 1999 \$1,090 \$2,000	\$96,200 2000 \$2,000	\$124,700 2001 \$2,000	\$108,058 2002
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Total Supplies 3 - OTHER SERVICES AND CHARGES Professional Services - Park Professional Services - Golf Professional Services - Other Communications and Telephone - Park Communications and Telephone - Pool Communications and Telephone - Golf Communications and Telephone - Other	\$63,542 1998 \$1,500 \$600 \$300 \$400	\$83,324 1999 \$1,090 \$2,000 \$6,500 \$750 \$400	\$96,200 2000 \$2,000 \$11,500 \$360 \$400	\$124,700 2001 \$2,000 \$6,500 \$300 \$200 \$500 \$400	\$108,058 2002 \$4,441 \$544 \$227
Total Supplies 3 - OTHER SERVICES AND CHARGES Professional Services - Park Professional Services - Golf Professional Services - Other Communications and Telephone - Park Communications and Telephone - Golf Communications and Telephone - Other Printing and Advertising - Park	\$63,542 1998 \$1,500 \$600 \$300 \$400 \$600	\$83,324 1999 \$1,090 \$2,000 \$6,500 \$750 \$400 \$800 \$400	\$96,200 2000 \$2,000 \$11,500 \$360 \$400 \$600	\$124,700 2001 \$2,000 \$6,500 \$300 \$200 \$500 \$400 \$400	\$108,058 2002 \$4,441 \$544 \$227
3 - OTHER SERVICES AND CHARGES Professional Services - Park Professional Services - Golf Professional Services - Other Communications and Telephone - Park Communications and Telephone - Pool Communications and Telephone - Golf Communications and Telephone - Other Printing and Advertising - Park Printing and Advertising - Pool	\$63,542 1998 \$1,500 \$600 \$300 \$400 \$600 \$50 	\$83,324 1999 \$1,090 \$2,000 \$6,500 \$750 \$400 \$800 \$400 \$100	\$96,200 2000 \$2,000 \$11,500 \$360 \$400 \$600 \$400	\$124,700 2001 \$2,000 \$6,500 \$300 \$200 \$500 \$400 \$400 \$280	\$108,058 2002 \$4,441 \$544 \$227
3 - OTHER SERVICES AND CHARGES Professional Services - Park Professional Services - Golf Professional Services - Other Communications and Telephone - Park Communications and Telephone - Pool Communications and Telephone - Golf Communications and Telephone - Other Printing and Advertising - Park Printing and Advertising - Pool Printing and Advertising - Golf	\$63,542 1998 \$1,500 \$600 \$300 \$400 \$600 \$50 \$200	\$83,324 1999 \$1,090 \$2,000 \$6,500 \$750 \$400 \$800 \$400 \$100 \$1,500	\$96,200 2000 \$2,000 \$11,500 \$360 \$400 \$600 \$400 \$1,505	\$124,700 2001 \$2,000 \$6,500 \$300 \$200 \$500 \$400 \$400 \$280 \$1,600	\$108,058 2002 \$4,441 \$544 \$227 \$637
3 - OTHER SERVICES AND CHARGES Professional Services - Park Professional Services - Golf Professional Services - Other Communications and Telephone - Park Communications and Telephone - Pool Communications and Telephone - Golf Communications and Telephone - Other Printing and Advertising - Park Printing and Advertising - Pool Printing and Advertising - Golf Insurance - Park	\$63,542 1998 \$1,500 \$600 \$300 \$400 \$600 \$50 \$200 \$7,500	\$83,324 1999 \$1,090 \$2,000 \$6,500 \$750 \$400 \$800 \$400 \$100 \$1,500 \$7,000	\$96,200 2000 \$2,000 \$11,500 \$360 \$400 \$600 \$400 \$1,505 \$10,500	\$124,700 2001 \$2,000 \$6,500 \$300 \$200 \$500 \$400 \$400 \$400 \$11,000	\$108,058 2002 \$4,441 \$544 \$227 \$637 \$9,130
3 - OTHER SERVICES AND CHARGES Professional Services - Park Professional Services - Golf Professional Services - Other Communications and Telephone - Park Communications and Telephone - Pool Communications and Telephone - Golf Communications and Telephone - Other Printing and Advertising - Park Printing and Advertising - Pool Printing and Advertising - Golf Insurance - Park Insurance - Pool	\$63,542 1998 \$1,500 \$600 \$300 \$400 \$600 \$50 \$200 \$7,500 \$5,060	\$83,324 1999 \$1,090 \$2,000 \$6,500 \$750 \$400 \$800 \$400 \$100 \$1,500 \$7,000 \$5,000	\$96,200 2000 \$2,000 \$11,500 \$360 \$400 \$600 \$400 \$1,505 \$10,500 \$6,000	\$124,700 2001 \$2,000 \$6,500 \$300 \$200 \$500 \$400 \$400 \$400 \$1,600 \$11,000 \$6,500	\$108,058 2002 \$4,441 \$544 \$227 \$637 \$9,130 \$4,459
Total Supplies 3 - OTHER SERVICES AND CHARGES Professional Services - Park Professional Services - Golf Professional Services - Other Communications and Telephone - Park Communications and Telephone - Pool Communications and Telephone - Golf Communications and Telephone - Other Printing and Advertising - Park Printing and Advertising - Pool Printing and Advertising - Golf Insurance - Park Insurance - Pool Insurance - Golf	\$63,542 1998 \$1,500 \$600 \$300 \$400 \$600 \$50 \$200 \$7,500 \$5,060 \$7,400	\$83,324 1999 \$1,090 \$2,000 \$6,500 \$750 \$400 \$800 \$400 \$100 \$1,500 \$7,000 \$5,000 \$9,500	\$96,200 2000 \$2,000 \$11,500 \$360 \$400 \$600 \$400 \$1,505 \$10,500 \$6,000 \$13,650	\$124,700 2001 \$2,000 \$6,500 \$300 \$200 \$500 \$400 \$400 \$480 \$1,600 \$11,000 \$6,500 \$15,000	\$108,058 2002 \$4,441 \$544 \$227 \$637 \$9,130 \$4,459 \$14,583
Total Supplies 3 - OTHER SERVICES AND CHARGES Professional Services - Park Professional Services - Golf Professional Services - Other Communications and Telephone - Park Communications and Telephone - Pool Communications and Telephone - Golf Communications and Telephone - Other Printing and Advertising - Park Printing and Advertising - Pool Printing and Advertising - Golf Insurance - Park Insurance - Pool Insurance - Golf Utility Services - Park	\$63,542 1998 \$1,500 \$600 \$300 \$400 \$600 \$50 \$200 \$7,500 \$5,060 \$7,400 \$7,000	\$83,324 1999 \$1,090 \$2,000 \$6,500 \$750 \$400 \$800 \$1,500 \$1,500 \$7,000 \$5,000 \$9,500	\$96,200 2000 \$2,000 \$11,500 \$360 \$400 \$600 \$400 \$1,505 \$10,500 \$6,000 \$13,650 \$7,500	\$124,700 2001 \$2,000 \$6,500 \$300 \$200 \$500 \$400 \$400 \$280 \$1,600 \$11,000 \$6,500 \$15,000 \$7,500	\$108,058 2002 \$4,441 \$544 \$227 \$637 \$9,130 \$4,459 \$14,583 \$6,271
3 - OTHER SERVICES AND CHARGES Professional Services - Park Professional Services - Golf Professional Services - Other Communications and Telephone - Park Communications and Telephone - Pool Communications and Telephone - Golf Communications and Telephone - Other Printing and Advertising - Park Printing and Advertising - Pool Printing and Advertising - Golf Insurance - Park Insurance - Pool Utility Services - Park Utility Services - Pool	\$63,542 1998 \$1,500 \$600 \$300 \$400 \$600 \$50 \$200 \$7,500 \$5,060 \$7,400 \$7,000 \$9,450	\$83,324 1999 \$1,090 \$2,000 \$6,500 \$750 \$400 \$800 \$400 \$100 \$1,500 \$7,000 \$5,000 \$9,500 \$7,000 \$10,300	\$96,200 2000 \$2,000 \$11,500 \$360 \$400 \$600 \$400 \$1,505 \$10,500 \$6,000 \$13,650 \$7,500 \$10,300	\$124,700 2001 \$2,000 \$6,500 \$300 \$200 \$500 \$400 \$400 \$400 \$1,600 \$11,000 \$6,500 \$7,500 \$10,500	\$108,058 2002 \$4,441 \$544 \$227 \$637 \$9,130 \$4,459 \$14,583 \$6,271 \$7,652
3 - OTHER SERVICES AND CHARGES Professional Services - Park Professional Services - Golf Professional Services - Other Communications and Telephone - Park Communications and Telephone - Pool Communications and Telephone - Golf Communications and Telephone - Other Printing and Advertising - Park Printing and Advertising - Pool Printing and Advertising - Golf Insurance - Park Insurance - Pool Insurance - Golf Utility Services - Park Utility Services - Pool Utility Services - Golf	\$63,542 1998 \$1,500 \$600 \$300 \$400 \$600 \$50 \$200 \$7,500 \$5,060 \$7,400 \$7,000 \$9,450 \$3,800	\$83,324 1999 \$1,090 \$2,000 \$6,500 \$750 \$400 \$800 \$100 \$1,500 \$7,000 \$5,000 \$9,500 \$10,300 \$4,900	\$96,200 2000 \$2,000 \$11,500 \$360 \$400 \$600 \$400 \$1,505 \$10,500 \$6,000 \$13,650 \$7,500 \$10,300 \$4,900	\$124,700 2001 \$2,000 \$6,500 \$300 \$200 \$500 \$400 \$400 \$400 \$1,600 \$11,000 \$6,500 \$15,000 \$7,500 \$10,500 \$4,900	\$108,058 2002 \$4,441 \$544 \$227 \$637 \$9,130 \$4,459 \$14,583 \$6,271 \$7,652 \$5,325
3 - OTHER SERVICES AND CHARGES Professional Services - Park Professional Services - Golf Professional Services - Other Communications and Telephone - Park Communications and Telephone - Pool Communications and Telephone - Golf Communications and Telephone - Other Printing and Advertising - Park Printing and Advertising - Pool Printing and Advertising - Golf Insurance - Park Insurance - Pool Insurance - Golf Utility Services - Park Utility Services - Pool Utility Services - Golf Repairs and Maintenance - Park	\$63,542 1998 \$1,500 \$600 \$300 \$400 \$600 \$50 \$200 \$7,500 \$5,060 \$7,400 \$7,000 \$9,450 \$3,800 \$6,100	\$83,324 1999 \$1,090 \$2,000 \$6,500 \$750 \$400 \$800 \$400 \$100 \$1,500 \$7,000 \$5,000 \$9,500 \$7,000 \$10,300 \$4,900 \$7,200	\$96,200 \$2,000 \$11,500 \$360 \$400 \$600 \$400 \$1,505 \$10,500 \$6,000 \$13,650 \$7,500 \$10,300 \$4,900 \$6,000	\$124,700 2001 \$2,000 \$6,500 \$300 \$200 \$500 \$400 \$400 \$400 \$1,600 \$11,000 \$6,500 \$15,000 \$7,500 \$10,500 \$4,900 \$6,000	\$108,058 2002 \$4,441 \$544 \$227 \$637 \$9,130 \$4,459 \$14,583 \$6,271 \$7,652 \$5,325 \$8,144
3 - OTHER SERVICES AND CHARGES Professional Services - Park Professional Services - Golf Professional Services - Other Communications and Telephone - Park Communications and Telephone - Pool Communications and Telephone - Golf Communications and Telephone - Other Printing and Advertising - Park Printing and Advertising - Pool Printing and Advertising - Golf Insurance - Park Insurance - Pool Utility Services - Park Utility Services - Pool Utility Services - Golf Repairs and Maintenance - Park Repairs and Maintenance - Pool	\$63,542 1998 \$1,500 \$600 \$300 \$400 \$600 \$50 \$200 \$7,500 \$5,060 \$7,400 \$7,000 \$9,450 \$3,800 \$6,100 \$500	\$83,324 1999 \$1,090 \$2,000 \$6,500 \$750 \$400 \$800 \$400 \$100 \$1,500 \$7,000 \$5,000 \$9,500 \$7,000 \$10,300 \$4,900 \$7,200 \$4,800	\$96,200 2000 \$2,000 \$11,500 \$360 \$400 \$600 \$400 \$1,505 \$10,500 \$6,000 \$13,650 \$7,500 \$10,300 \$4,900 \$6,000 \$6,000	\$124,700 2001 \$2,000 \$6,500 \$300 \$200 \$500 \$400 \$400 \$280 \$1,600 \$11,000 \$6,500 \$15,000 \$7,500 \$4,900 \$6,000	\$108,058 2002 \$4,441 \$544 \$227 \$637 \$9,130 \$4,459 \$14,583 \$6,271 \$7,652 \$5,325 \$8,144 \$474
3 - OTHER SERVICES AND CHARGES Professional Services - Park Professional Services - Golf Professional Services - Other Communications and Telephone - Park Communications and Telephone - Pool Communications and Telephone - Golf Communications and Telephone - Other Printing and Advertising - Park Printing and Advertising - Pool Printing and Advertising - Golf Insurance - Park Insurance - Pool Utility Services - Park Utility Services - Pool Utility Services - Golf Repairs and Maintenance - Pool Repairs and Maintenance - Golf	\$63,542 1998 \$1,500 \$600 \$300 \$400 \$600 \$50 \$200 \$7,500 \$5,060 \$7,400 \$7,000 \$9,450 \$3,800 \$6,100 \$500 \$1,500	\$83,324 1999 \$1,090 \$2,000 \$6,500 \$750 \$400 \$800 \$400 \$100 \$1,500 \$7,000 \$5,000 \$9,500 \$7,000 \$10,300 \$4,900 \$7,200 \$4,800 \$6,000	\$96,200 2000 \$2,000 \$11,500 \$360 \$400 \$600 \$400 \$1,505 \$10,500 \$6,000 \$13,650 \$7,500 \$10,300 \$4,900 \$6,000 \$6,000 \$6,000	\$124,700 2001 \$2,000 \$6,500 \$300 \$200 \$500 \$400 \$400 \$280 \$1,600 \$11,000 \$6,500 \$15,000 \$7,500 \$10,500 \$4,900 \$6,000 \$6,000	\$108,058 2002 \$4,441 \$544 \$227 \$637 \$9,130 \$4,459 \$14,583 \$6,271 \$7,652 \$5,325 \$8,144
Total Supplies 3 - OTHER SERVICES AND CHARGES Professional Services - Park Professional Services - Golf Professional Services - Other Communications and Telephone - Park Communications and Telephone - Pool Communications and Telephone - Golf Communications and Telephone - Other Printing and Advertising - Park Printing and Advertising - Pool Printing and Advertising - Golf Insurance - Park Insurance - Pool Insurance - Golf Utility Services - Park Utility Services - Pool Utility Services - Golf Repairs and Maintenance - Park Repairs and Maintenance - Pool Repairs and Maintenance - Golf Rentals - Park	\$63,542 1998 \$1,500 \$600 \$300 \$400 \$600 \$50 \$200 \$7,500 \$5,060 \$7,400 \$7,000 \$9,450 \$3,800 \$6,100 \$500	\$83,324 1999 \$1,090 \$2,000 \$6,500 \$750 \$400 \$800 \$400 \$100 \$1,500 \$7,000 \$5,000 \$9,500 \$7,000 \$10,300 \$4,900 \$7,200 \$4,800 \$6,000 \$100	\$96,200 2000 \$2,000 \$11,500 \$360 \$400 \$600 \$400 \$1,505 \$10,500 \$6,000 \$13,650 \$7,500 \$10,300 \$4,900 \$6,000 \$6,000 \$6,000 \$2,400	\$124,700 2001 \$2,000 \$6,500 \$300 \$200 \$500 \$400 \$400 \$400 \$11,000 \$6,500 \$15,000 \$7,500 \$10,500 \$4,900 \$6,000 \$6,000 \$100	\$108,058 2002 \$4,441 \$544 \$227 \$637 \$9,130 \$4,459 \$14,583 \$6,271 \$7,652 \$5,325 \$8,144 \$474
3 - OTHER SERVICES AND CHARGES Professional Services - Park Professional Services - Golf Professional Services - Other Communications and Telephone - Park Communications and Telephone - Pool Communications and Telephone - Golf Communications and Telephone - Other Printing and Advertising - Park Printing and Advertising - Pool Printing and Advertising - Golf Insurance - Park Insurance - Pool Utility Services - Park Utility Services - Pool Utility Services - Golf Repairs and Maintenance - Pool Repairs and Maintenance - Golf	\$63,542 1998 \$1,500 \$600 \$300 \$400 \$600 \$50 \$200 \$7,500 \$5,060 \$7,400 \$7,000 \$9,450 \$3,800 \$6,100 \$500 \$1,500	\$83,324 1999 \$1,090 \$2,000 \$6,500 \$750 \$400 \$800 \$400 \$100 \$1,500 \$7,000 \$5,000 \$9,500 \$7,000 \$10,300 \$4,900 \$7,200 \$4,800 \$6,000	\$96,200 2000 \$2,000 \$11,500 \$360 \$400 \$600 \$400 \$1,505 \$10,500 \$6,000 \$13,650 \$7,500 \$10,300 \$4,900 \$6,000 \$6,000 \$6,000	\$124,700 2001 \$2,000 \$6,500 \$300 \$200 \$500 \$400 \$400 \$280 \$1,600 \$11,000 \$6,500 \$15,000 \$7,500 \$10,500 \$4,900 \$6,000 \$6,000	\$108,058 2002 \$4,441 \$544 \$227 \$637 \$9,130 \$4,459 \$14,583 \$6,271 \$7,652 \$5,325 \$8,144 \$474

2 OTHER SERVICES AND CHARGES	1998	1999	2000	2001	2002
3 - OTHER SERVICES AND CHARGES Debt Service	\$24,000	\$23,978	\$8,940	2001	\$39,904
Other Services and Charges - Park	\$24,000	\$3,000	\$1,500	\$3,500	\$1,620
	•	\$3,000 \$450	\$1,500 \$150	\$3,500 \$450	\$1,020
Other Services and Charges - Pool	\$250 \$1,384	\$2,100	\$1,600	\$1,600	\$783
Other Services and Charges - Golf	\$400			\$1,600	\$1,740
Other Services and Charges	· · · · · · · · · · · · · · · · · · ·	\$400	\$400 \$404.055		
Total Other Services & Charges	\$81,365	\$105,868	\$104,055	\$93,680	\$109,146
4 - CAPITAL OUTLAYS	1998	1999	2000	2001	2002
Land					
Buildings	\$8,647	\$14,780	\$3,085	\$40,000	\$8,260
Improvements other than Buildings	\$99,808	\$111,268	\$62,476	\$31,390	\$57,169
Machinery and Equipment					\$9,632
Other Capital Outlays	\$18,448	\$6,299	\$37,195	\$48,000	\$3,599
Total Capital Outlays	\$126,903	\$132,347	\$102,756	\$119,390	\$78,660
TOTAL BUDGET	\$431,811	\$487,339	\$478,211	\$524,345	\$499,443
Budget Summary 2002-2006					
1 - PERSONAL SERVICES	2003	2004	2005	2006	2007
Salaries and Wages - Park	\$8,161	\$8,000	\$6,000	\$6,000	\$9,000
Salaries and Wages - Park (hourly)	\$40,929	\$44,040	\$42,183	\$37,088	\$48,175
Salaries and Wages - Pool	\$8,804	\$9,100	\$9,100	\$9,100	\$9,100
Salaries and Wages - Pool (hourly)	\$10,189	\$9,968	\$10,790	\$13,167	\$11,000
Salaries and Wages - Golf	\$71,681	\$72,203	\$77,674	\$81,508	\$51,606
Salaries and Wages - Golf (hourly)	\$49,887	\$54,808	\$57,759	\$57,013	\$93,418
Employee Benefits - Park	\$3,755	\$4,131	\$3,686	\$3,525	+00,110
Employee Benefits - Pool	\$1,453	\$1,459	\$1,522	\$1,757	
Employee Benefits - Golf	\$5,888	\$16,563	\$17,906	\$18,767	
Employee Benefits - Other	\$9,300	\$11,007	\$12,311	\$15,823	\$26,300
Other Personal Services	\$5,823	\$2,602	\$2,595	\$2,578	\$10,800
Total Personal Services	\$215,870	\$233,881	\$241,527	\$246,326	\$259,399
2 - SUPPLIES	2003	2004	2005	2006	2007
Office Supplies - Pool	\$508	\$269	\$357	\$282	\$500
				\$160	
Office Supplies - Golf	\$1,932	\$1,371	\$373		\$500
Office Supplies - Other	\$428	\$198 \$6.403	\$425	\$229	\$500
Operating Supplies - Park	\$3,593	\$6,403	\$2,999	\$2,911	\$15,000
Operating Supplies - Pool	\$8,914	\$6,453	\$2,405	\$2,193	\$5,000
Operating Supplies - Golf	\$71,350	\$57,020	\$71,171	\$70,225	\$70,365
Repairs / Maintenance Supplies - Park	\$6,003	\$12,434	\$6,810	\$20,468	\$8,000
Repairs and Maintenance Supplies - Pool	\$5,644	\$5,615	\$1,035	\$5,972	\$7,000
Repairs and Maintenance Supplies - Golf	\$17,909	\$39,068	\$22,285	\$18,799	\$18,000
Other Supplies - Park	\$3,810	\$1,693	\$2,028	\$1,335	\$2,500
Other Supplies - Pool	\$2,223	\$785	\$893	\$642	\$1,500
Other Supplies - Golf	\$2,184	\$1,672	\$6,369	\$6,848	\$7,000
Total Supplies	\$124,498	\$132,981	\$117,150	\$130,063	\$135,865

3 - OTHER SERVICES AND					
CHARGES	2003	2004	2005	2006	2007
Professional Services - Park					
Professional Services - Golf	\$1,700	\$2,560	\$1,200	\$7,376	\$2,000
Professional Services - Other	\$5,219	\$3,963	\$460	\$129	\$5,000
Communications/Transportation - Park	\$675	\$625	\$780	\$39	\$800
Communications/Transportation - Pool	\$342	\$195	\$399	\$189	\$300
Communications/Transportation - Golf	\$746	\$1,237	\$810	\$1,140	
Communications/Transportation - Other	\$58	\$64	\$40	\$7	\$250
Printing and Advertising - Park		\$65	\$57		\$100
Printing and Advertising - Pool					\$150
Printing and Advertising - Golf		\$174	\$1,414	\$2,275	\$1,500
Insurance - Park	\$9,029	\$16,174	\$14,204	\$12,962	\$14,500
Insurance - Pool	\$5,017	\$4,581	\$4,256	\$6,041	\$4,500
Insurance - Golf	\$13,482	\$15,342	\$12,424	\$20,402	\$21,500
Utility Services - Park	\$7,537	\$6,945	\$7,599	\$8,039	\$8,200
Utility Services - Pool	\$7,677	\$10,153	\$6,397	\$7,278	\$8,100
Utility Services - Golf	\$5,435	\$5,331	\$9,180	\$8,074	\$12,700
Repairs and Maintenance - Park	\$1,041	\$3,459	\$296	\$1,835	\$3,000
Repairs and Maintenance - Pool	\$70	\$48	\$1,478	\$843	\$3,000
Repairs and Maintenance - Golf	\$2,191	\$5,911	\$2,031	\$976	\$3,000
Rentals - Park	\$205	\$0			\$100
Rentals - Pool		\$0			\$100
Rentals - Golf	\$681	\$367	\$858		\$1,000
Debt Service	\$41,884	\$41,884	\$33,244	\$25,958	\$41,000
Other Services and Charges - Park	\$1,677	\$1,903	\$2,110	\$1,707	\$2,500
Other Services and Charges - Pool	\$158	\$196	\$166	\$250	\$250
Other Services and Charges - Golf	\$716	\$796	\$2,487	\$300	•
Other Services and Charges	\$1,854	\$1,688	\$935	\$700	\$800
	\$107,394	\$123,658	\$102,824	\$106,519	\$134,350
	\$0		,	,	,
4 - CAPITAL OUTLAYS	2003	2004	2005	2006	2007
Land					
Buildings	\$48,956	\$31,762			
Improvements other than Buildings	\$30,697	\$0	\$2,800		\$1,000
Machinery and Equipment	\$20,053	\$5,500			
Other Capital Outlays	•	•		\$12,146	
Total Capital Outlays	\$99,707	\$37,262	\$2,800	\$12,146	\$1,000
TOTAL BUDGET	\$547,469	\$527,781	\$464,301	\$495,054	\$530,614

Good fiscal planning with public funds is the responsibility of a park and recreation department. As with other cities, Rochester feels the stress of demands and needs with budget restraints. It is critical that every dollar received is utilized to the maximum benefit for the residents of Rochester. Proper fiscal planning would require careful review of each program, facility, operations and expense while maintaining the quality and service.

While the needs and demands from other city departments are growing, so are the needs and demands of the Park and Recreation Department. At the same time the available funding is getting tighter. The Park and Recreation Department is fortunate as one of the few departments within a city that can generate revenue to help offset budget expenses.

The future of park and recreation departments may depend on the amount of income they can produce in order to survive. The ability to generate revenue is crucial when the fluctuation of tax rates and available appropriation monies can vary year after year. The challenge of the Rochester Park and Recreation Department will be trying to balance the increasing demands for recreation and facilities with available monies. There will be greater pressure to raise revenue and reduce expenditures in order to balance the budget. Rochester Park and Recreation Department is fortunate to have revenue generating facilities and programs that help support the department.

Source of Operating Funds

Park and recreation departments, over the past years, have been experiencing a process towards charging more fees to generate additional revenue. Today, there are only a few major departments that do not have some type of revenue-producing activity within their program. If managed properly, these departments have produced more and better services. To achieve this, park and recreation departments had to re-evaluate and possibly modify several of their traditional policies and practices.

There are four major sources of revenue that the Rochester Park and Recreation Department can pursue:

Earned Income

- fees & charges
- admissions
- rental
- sales

Contractual Receipts

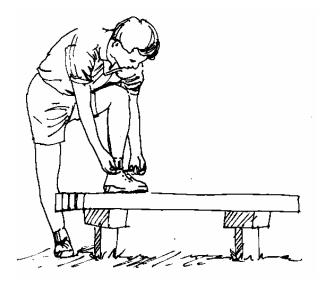
- leases
- facility rentals
- concessions

Compulsory Resources

- taxes
- impact fees
- dedication ordinances
- special assessments

Financial Assistance

- grants
- gifts & benefits
- fundraising



While the needs and demands from the other City Departments are growing, as well as the needs and demands of the Park and Recreation Department, the available funding is getting tighter. The challenge for the Rochester Park and Recreation Department is how to meet the expanding needs as tax-based resources diminish, and fees, charges, concessions, and other revenue generating activities programs become increasingly important. The question facing the Department is no longer whether revenue-producing programs and facilities should be developed, but to what degree should such programs and facilities be developed

In order to meet budget requirements, the Rochester Park and Recreation Department will need to control expenses very carefully and raise revenue at the same time. Possible suggestions include:

- 1. Annual review of all fees and rental schedules of parks and golf course.
- 2. Increase solicitations for gifts, donations and volunteers.
- 3. Work with local foundations and organizations on future projects to maximize grant opportunities.
- 4. Review all non-reverting capital and operating accounts and re-establish if needed to consolidate miscellaneous fund accounts to better reflect the current and future needs.
- 5. All new and existing programs should be evaluated to their cost and effectiveness. Recreational programs should strive to be self-supporting.

Parks and Facilities

An inventory of existing recreational areas and facilities is the starting point in identifying the needs and demands of the community. Recreational needs are compared to existing sites and facilities to identify potential areas for expansion, development or improvement. The Rochester Park and Recreation Department is comprised of six park sites, wetland environmental area, community swimming pool and an 18-hole golf course for a total of 220 acres. In a community of 6,414 people, this provides approximately 29 acres per 1000 population, which is approximately 1,494 square feet per person. In areas of the community where a park site may not be readily available, residents and children utilize school playgrounds and open fields for recreation. Currently, there are no agreements between the Park Department and schools for any shared facilities or programs.

City Park

The second largest and most intense developed park in Rochester contains approximately 33 acres. The site is wooded with large mature trees in a gently rolling terrain. Located next to Rochester High School, it was the site of the former Fulton County Fairgrounds from 1850-1950 and contained a half-mile oval drive used for trotting and pacing horses. Today, the park provides basketball courts, softball field, picnic shelters and facilities, restrooms, sledding hill and play equipment. Tennis courts were removed in the 1980's due to excessive deterioration. In the late 1990's, Manitou Mountain, a community-built playground was constructed and has become a focal point in the park.

The key issues for City Park are renovation of the older restrooms and picnic pavilions, land acquisition for future development.

Fansler Park

This five-acre park serves as a neighborhood park for residents on the south side of town. The park is bordered on three sides with streets and the fourth side abuts school property, which is used as the home of the Women's Junior Softball League. The surrounding area is residential and the park primarily serves those residents. The park is flat, open space with few trees. Facilities provided include basketball, ball diamond, tennis, picnic and play equipment. A restroom facility is the park was closed in 1994 due to vandalism and maintenance problems. The lack of a restroom has not affected the use of the park and there are no plans to renovate and reopen.

The key issue at Fansler Park is renovation of the tennis court and perimeter sidewalks.

Jaycee Park

Is a small neighborhood park, about 2/3 of an acre. The park, located on a street corner in a residential area on the east side of town, was developed with the assistance of the local Jaycee Club. The site is flat and primarily open lawn. Large mature street trees border the park. Facilities include a basketball court and play equipment.

Key issues facing Jaycee Park are renovation of the basketball court and site lighting.

Lakeview Park

Was part of the former U.S. Fish and Wildlife Hatcheries along State Road 25. The undeveloped park, approximately 8 acres, overlooks Lake Manitou to the south and Mill Creek Golf Course to the north. It contains a few buildings and structures left over from the fish hatcheries operations. These buildings are presently used as golf course maintenance operations. This land was part of the overall purchase from the U.S. Fish and Wildlife Service and has limited use for park and recreation. In 2001, a historic round barn was dismantled and reconstructed in the park for future development and programming.

Key issues facing Lakeview Park are renovation of the Round Barn and development of picnic areas.

Lakeside Park

Was formally called Dam Landing Park, contains approximately 10 acres of land. The park is located on State Highway 25 on the north side of Lake Manitou. The park was also part of the former U.S. Fish and Wildlife Hatcheries property. Within Lakeside Park runs Mill Creek, the outlet for Lake Manitou. In the early 1990's, the Indiana Department of Natural Resources reconstructed the dam and spillway as a flood control project. The site is flat and bisected by Mill Creek with a few trees. Today, the park serves as a public access site for boating and fishing. In 1994, with the assistance of an IDNR Indiana Waters Grant, the boat launch was reconstructed, parking lot expanded and a new restroom facility constructed. Other park improvements include a picnic shelter and wildflower/butterfly garden.

The key issues facing Lakeside Park are pedestrian access across Mill Creek, lakeshore maintenance and playground areas and improving bank fishing opportunities.

Pioneer Park

Is a small parcel of undeveloped parkland adjacent to old U.S. 31 Highway and Mill Creek on the north side of town. There is a historical marker on the site in memory of those who lost their lives in the April 3, 1974 tornado. Presently, the Lions Club maintains a small community building on the site.

The key issues facing Pioneer Park are long term development of picnic areas and access to Mill Creek. Presently Pioneer Park is maintained as an open, green space.

Round Barn Golf Club at Mill Creek

Is the largest park in the system with over 160 acres of land. Developed as a nine-hole golf course in the 1970's, it was expanded to an 18-hole course in the 1990's. An IDNR Land and Water Conservation Fund Grant was obtained for the acquisition and development of the original course. The course expansion to the south was on land purchased from the U.S. Fish and Wildlife Service and private landowners on the north. A 20-year bond was issued for the development of the course expansion. The golf course with a gently rolling terrain, mature trees and Mill Creek flowing through the site makes this a very challenging and exciting course to play. The opening of the additional nine holes has greatly increased the play and was well received by the community. In 2001 a round barn was relocated and reconstructed at the golf course. The barn was renovated in 2004 for a new pro shop and clubhouse.

The key issues facing the Mill Creek Golf Course are renovating the original nine hole course and pond maintenance.

Municipal Swimming Pool

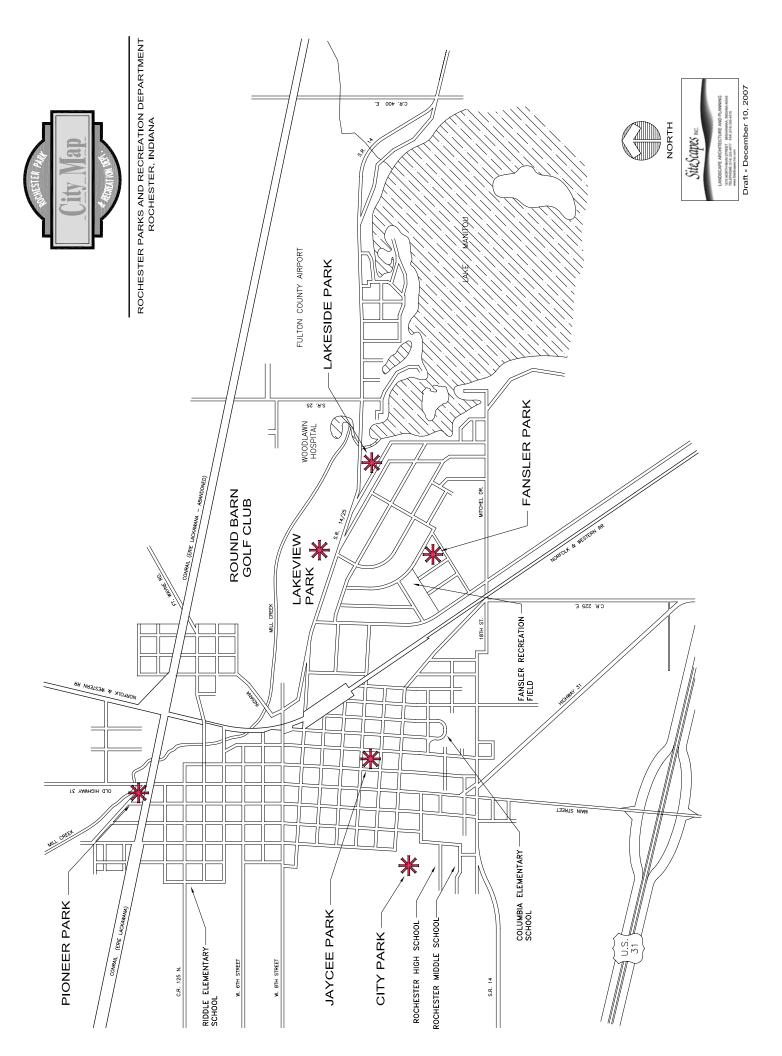
Located adjacent Golf Course, the outdoor pool provides recreational opportunities for the community. The pool used to share a parking lot and building with the Golf Course until the golf pro shop and clubhouse relocated to the round barn. The swimming complex contains two pools – a large pool and a small, shallow wading pool. Concessions, changing rooms and restroom facilities are available. Improvements include concession area, new lifeguard chairs and water slide.

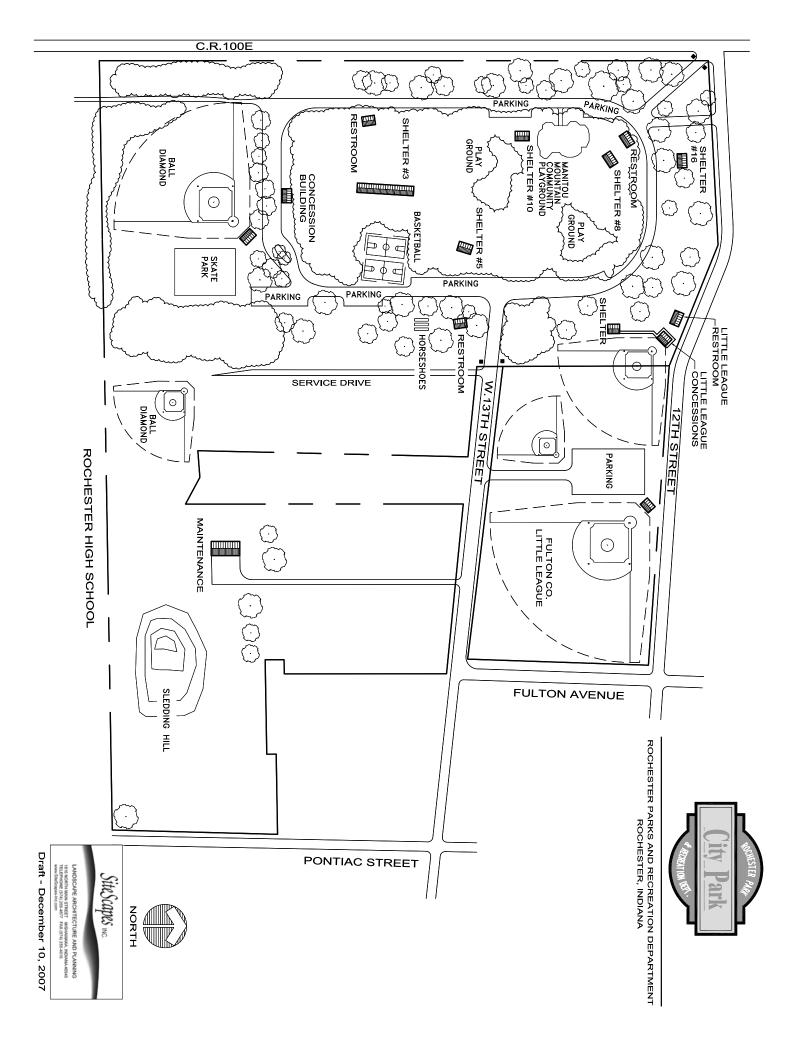
The key issues facing the Municipal Swimming Pool is improving pedestrian access from the neighborhood to the pool. A larger issue that will need to be addressed in the future, is when it is time for a major renovation or replacement of the pool, should the pool remain at the Golf Course or relocated to a different location.

Wetlands Parcel

In the expansion of Mill Creek Golf Course from 9-holes to 18-holes, the Park Board entered a wetlands mitigation program with the U.S. Army Corps of Engineers. In exchange for development of the golf course along Mill Creek, the Park Board acquired approximately 40 acres on the east side of town, outside City limits. This parcel has been acquired, preserved and protected as wetlands. Since the parcel is located outside City limits and protected as wetlands, there are no plans for development.









Draft - December 10, 2007

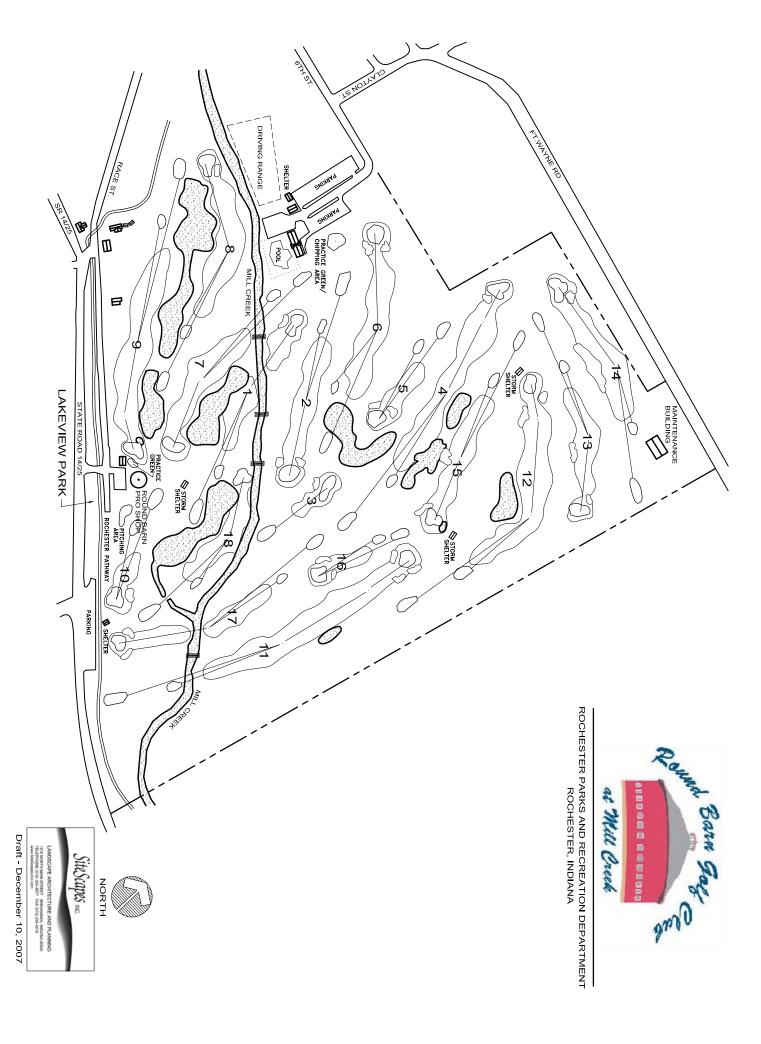


Draft - December 10, 2007



ROCHESTER PARKS AND RECREATION DEPARTMENT ROCHESTER, INDIANA LAKE MANITOU SiteScapes INC. ACCESSIBLE FISHING PIER RIP-RAP STONE FLOOD SPILLWAY RESTROOM FACILITY ACCESSIBLE FISHING PIER EXISTING SPILLWAY SHELTER WOOD CHIP PARKING OPEN FIELD AREA FLOWER WOODLAWN HOSPITAL NATURAL AREA (FORMER FISH HATCHERY BASIN) STATE ROAD 14 / 25 MILL CREEK GOLF COURSE

Draft - December 10, 2007



Other Recreation Sites and Facilities

The residents in and around Rochester are fortunate to have a variety of recreation opportunities available. The Park Board strives to keep in touch with the various agencies and organizations to maximize mutual benefits in the areas of recreation programming and facilities, and to avoid duplication and conflicts. The following are key providers of recreation in the Rochester area:

Lake Manitou

A 713-acre lake created in 1827 as a reservoir for a grist mill. There are two public access boat ramps at the Lake. One is along State Road 14/25 at Lakeside Park, owned and operated by Rochester Park and Recreation Department; and the other access on the southeast side of the Lake on Country Club Drive, owned by Indiana Department of Natural Resources. Lake Manitou offers fishing, boating, water-skiing and swimming.

Manitou Islands Wetlands Conservation Area and Nature Preserve

Encompasses nearly 400 acres of wetlands, lakeshore and woods at the south end of Lake Manitou. Hunting and gathering are allowed in season. Access is by boat or foot only. Wildlife abounds, with marshland birds such as marsh wrens, rails, ducks and herons. Tamarack trees are found on preserve islands and the area is a habitat to wetland plants and game.

Judy Burton Nature Preserve

A 130-acre nature preserve near Rochester in Fulton County honors the late local environmentalist Judy Burton, a long-time champion of conservation and an avid bird watcher. The site is adjacent to Manitou Islands Wetland Conservation Area and Nature Preserve. This new area makes the Manitou Islands area one of the largest nature preserves in the state. The wetlands and uplands included in the Judy Burton Nature Preserve will provide a great habitat for mammals and other creatures. These acres are vital to the survival of marshland wildlife and consist of a complex of high quality marsh and shrub swamp and include islands dominated by oak and hickory forest. The uplands are extremely important to the wildlife that thrives in the wetlands. A number of rare bird species nest in the marsh, including marsh wren, sedge wren and Virginia rail.

Bob Kern Wetlands Nature Preserve

Is characterized the wetlands located on the southern end of Lake Manitou as "one of the highest quality wetlands known in the state". This particular tract contains some of the rarest birds and some very rare plant species which are also found at two other parts of this wetlands complex. The nature preserve is named in honor of Bob Kern, "a long time conservationist who worked for the Department in forestry, Christmas tree farming, fish, wildlife, and hunting issues for many years, and owned a lot of land around Lake Manitou." The tract is managed jointly by the Division of Fish and Wildlife and the Division of Nature Preserves, and it is open for hunting and all other appropriate conservation uses.

Tippecanoe River

The Tippecanoe River runs from the northeast corner of Fulton County southwestward to Rochester, then west through the northwest portion of the county. Various public points offer access for fishing and boating opportunities.

Small Lake Access

Fulton County has three other state-owned public access boat ramps and fishing sites on Nyona Lake, South Mud Lake and Fletcher Lake.

Fulton County Public Hunting Area

Located in the Manitou Islands Wetland Conservation Area – deer and waterfowl are found in the 129 acre area.

Fulton County Conservation Club

Open to the public for rifle, shotgun and handgun shooting.

Fulton County Coon Hunters

Open to public. Each year the club has five shoots in the fall and winter. It also sponsors three United Kennel Club night hunts each year.

Rochester Middle School

Indoor swimming pool offers lap and open swim, water aerobics and a seniorsonly session each week throughout the year.

Elks Golf Course

Located on Country Club Drive on the east side of Lake Manitou. This nine-hole course and clubhouse are open to the public.

Rochester Youth Baseball

The organization offers T-Ball for boys ages 5-7, Minor League for boys ages 8-11, Little League for boys 9-12, and a traveling team for older players. Season is from April through June.

Rochester Girls Softball League

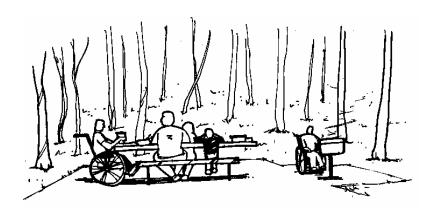
Plays at Fansler Field, next to Fansler Park in Rochester. Girls from age 4 through high school play on three diamonds from May to September.

Rochester Men's Softball League

Is affiliated with the American Softball Association and plays from May to September at City Park in Rochester.

Fulton County Youth Soccer Association

Plays on five fields at Brent Blacketor Sports Complex in Rochester. Boys and girls from kindergarten to high school play in spring and fall sessions.



Fulton County Park Department

Established on November 21, 2000 by the Fulton County Council, as the first step to preserve the beautiful and unique natural areas in the County. The County Park Board worked with the Eppley Institute for Parks and Public Lands from Indiana University to develop a Comprehensive Plan for a new county park system. This plan was completed in the spring of 2002.

Goals of the Comprehensive Plan are:

- Set goals and objectives to meet the citizen's needs for recreational activities.
- Anticipate changes in Fulton County and its people in order to protect valuable environmental, cultural and historic resources.
- Ensure adequate lands are set aside for recreation, education and habitat protection.
- Meet eligibility requirements for state and federal grants, which may become available.

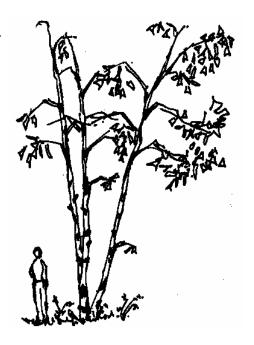
County Parks include:

- Yellow Creek County Nature Preserve, located at 7120 East 775 North in Mentone. The 10 acre site is undeveloped.
- Germany Bridge County Park, located at 4212 North, 375 West on the Tippecanoe River in Rochester. The one acre site contains a canoe launch and picnic sites.
- Prairie Edge Nature Park, located at 1350 West 3rd Street in Rochester. The 20 acre site contains a picnic pavilion, out-house, parking lot, gazebo, handicapped facilities, hiking and biking trail, pier and fishing.

Key areas for coordination between Fulton County Park Department and Rochester Park and Recreation Department are trails and pathways. Opportunities to connect trail systems between the County and City will greatly expand recreational opportunities for all residents. One proposed trail is the conversion of the former Nickel-Plate Railroad line to a recreational trail. The corridor, approximately 38 miles, runs from Rochester south through Peru to Bunker Hill. A group of interested people have formed The Friends of the Nickel-Plate to promote and develop the trail. The first phase of the trail has been completed near Peru.

Future Park and Recreation – Land Acquisition

The Rochester Park and Recreation Board is committed to the preservation of open space and will pursue all opportunities as they develop. Areas of particular interest include: natural sites, access to water, cultural and historical sites, surplus and abandoned lands, and trail corridors. At the present time, fiscal restraints hinder any growth opportunities.



IV. Accessibility

Universal Design & Accessibility

The Rochester Parks and Recreation Department is committed to provide park and recreation facilities and its programs to people of all ages and abilities. Significant accessible improvements have been made over the past few years such as: accessible community playground at City Park, constructed walkway from butterfly gardens to pavilion at Lakeside Park, renovation of round barn for new golf pro shop/clubhouse, paved parking lot at Round Barn Golf Club; and a new accessible restroom facility at City Park.

Specific items to be addressed in the Five-Year Action Plan to improve accessibility include:

- construction of accessible walks to picnic shelters at Fansler Park and City Park
- construction of hard surface, paved parking areas at City Park
- construction of accessible walks to play areas at Fansler Park, Jaycee Park and City Park

It is the policy of the Rochester Park and Recreation Department that all new park facilities and programs be accessible, including renovation of any existing facilities and to follow the Universal Design principles as identified in the Indiana Statewide Outdoor Recreation Plan 2006-2010.

Principle One: Equitable Use. The design is useful and marketable to people

with diverse abilities.

Principle Two: Flexibility in Use. The design accommodates a wide range of

individual preferences and abilities.

Principle Three: Simple and Intuitive Use. Use of the design is easy to

understand, regardless of the user's experience, knowledge,

language skills, or current concentration level.

<u>Principal Four:</u> Perceptible Information. The design communicates necessary

information effectively to the user, regardless of ambient

conditions or the user's sensory abilities.

Principle Five: Tolerance for Error. The design minimizes hazards and the

adverse consequences of accidental or unintended actions.

Principle Six: Low Physical Effort. The design can be used efficiently and

comfortably and with a minimum of fatigue.

Principle Seven: Size and Space for Approach and Use. Appropriate size and

space is provided for approach, reach, manipulation, and use

regardless of user's body size, posture, or mobility.

ROCHESTER PARK AND RECREATION BOARD

P.O. Box 110 Rochester, Indiana 46975

RESOLUTION Americans with Disabilities Act

WHEREAS, the Rochester Park and Recreation Board is aware of the Americans with Disabilities Act of 1990 (Public Law 101-336), and

WHEREAS, the Rochester Park and Recreation Board desires to provide the highest level of accessibility possible and feasible for persons with visual, hearing, mobility, and mental impairments, consistent with the obligation to conserve park resources and preserve the quality of the park and recreation experiences for everyone.

NOW THEREFORE BE IT RESOLVED THAT THE ROCHESTER PARK AND RECREATION BOARD, will comply with the Americans with Disabilities Act of 1990 and will make every effort, including a self evaluation of its policies and practices, to ensure that all services, programs, and activities of the Department, or its contractors, will provide the highest level of accessibility possible; and

BE IT RESOLVED by the Rochester Park and Recreation Board that the Board designates the Park Superintendent to act on behalf of the Board in resolving complaints and grievances pertaining to this Act.

ROCHESTER PARK AND RECREATION BOARD

President		Member	
Secretary		Member	
Attested:	Superintendent		
Adopted and signed the	day of		Two Thousand and Sever

ROCHESTER PARK AND RECREATION BOARD

P.O. Box 110 Rochester, Indiana 46975

Assurance of Compliance Section 504 of the Rehabilitation Act of 1973

The Rochester Park and Recreation Board has received and read the guidelines for compliance with Section 504 of the Rehabilitation Act of 1973 issued by the United States Department of the Interior and will comply with these guidelines and the Act.

	President
A 44 a 4 a 4 b	
Attested:	Secretary
	Nate:

MASTER PLAN



ROCHESTER
PARK AND RECREATION DEPARTMENT
2008-2012 MASTER PLAN

I. MASTER PLAN PROCESS

A master plan should serve as a "guide" in providing recreation in the community. The planning process for the master plan update offered insight of the trends, needs, and changing events in Rochester. Also, attempts were made to receive as much public input as possible. Work sessions conducted with Park Board members, City Administration, Park staff and a public meeting. A special effort was made to solicit public input with a written questionnaire survey distributed in the community. Also, in addition to the public meeting, time was permitted in each monthly Park Board meeting to review the master plan and receive comments. The results were invaluable and used as the framework in the development of the action plan.

It was through this "hands-on" approach to master planning that the following accomplishments were made:

- 1. Evaluation of current park and recreation system effectiveness.
- 2. Identification of recreational facilities and programs that are in need.
- 3. Priorities for improvements and changes.
- 4. Establishment of an Action Plan that outlines the proposed implementation and costs.
- 5. Development of a long-range vision for the growth of parks and recreation in Rochester.

The following analysis and master plan, prepared with the Rochester Parks and Recreation Board, provides a long-range vision of the general location, size and facility requirements for the next 10-20 years, and a specific program of development for each of the next five years. As the master plan is implemented over the next several years, the long-range general plan should be updated and a new five-year program adjusted.



II. ISSUES

The key to any park and recreation master plan is the identification of issues. If the issues facing a park and recreation department can be identified and defined, then they can be prioritized in an orderly manner. The process used in the development of Rochester's Park and Recreation Master Plan attempted to reach as many residents as possible to identify and reach a consensus on the issues. Citizen input is the core of any master plan. It is a compilation of feelings, wants, desires and needs of the residents. It is the involvement of residents and citizens that makes a master plan legitimate and not a shelf study.

Methods to collect input and identify issues were:

- Park Board/ Staff work sessions
- Park Board meetings
- Public meetings
- Community Written Survey
- Site visits

"Public Participation" is the challenge with any park department working on a master plan. Sometimes it doesn't matter how many times you ask for input, if people choose not to participate, park departments must proceed with the best possible input. In Rochester, the public participation process began with a public meeting, held on a Monday evening, May 14, 2007. It began with a tour of the parks retuning to City Hall for the regular monthly park board meeting. Other than the park board members, only one resident participated in the park tours.

Due to the low turn out for the first public meeting, a written survey questionnaire was prepared and distributed in the community. Survey forms were also available at the City Hall and Round Barn Golf Course. The intent was to provide an alternative method for the public to provide input on the master plan if they were unable to attend the public meetings. To assist in getting the survey's distributed, The Rochester Sentinel, local newspaper, printed the survey on the front page of the newspaper twice. A total of 63 surveys were received. The return rate was lower than anticipated, but the completed surveys provided valuable input and insight to the community needs.

To gather additional input for the master plan, a separate written survey questionnaire was prepared for the Round Barn Golf Club. This second survey was written to solicit input directly from golfers who utilized the course. A total of 40 surveys were received which provided great input for the golf professional and the master plan.

Additional opportunities were given for public input at every park board meeting. Prior to the submittal of the master plan draft, there were 9 meetings. Each meeting an updated on the status of the master plan was given and a request for public input. Public notice was given for each Park Board meeting. Public attendance at monthly park board meetings range from 0 to 5 with an average of 1 or 2 residents.

Effort to solicit public input for the Rochester Parks and Recreation Master Plan was done with several methods over an 8 month period. Articles and notices were published in the local newspaper requesting input. The follow-up articles in the newspaper even noted input was low and more is needed. Regardless of the various methods and requests, public input was limited.

However, the Rochester Parks and Recreation Department made the extra effort to provide opportunity for public input.

A public review was held at the February 11, 2008 Park Board meeting for public input and review of draft. Prior to this meeting, a newspaper article was published to highlight the components of the master plan. In addition, copies of the draft were placed for public review in the City Hall and Rochester Public Library with a comment form for the public to provide input on their review.

The following public meetings/input opportunities were provided:

March 12, 2007	Park Board meeting – review of master plan process
April 9, 2007	Park Board meeting – solicitation for public input
May 14, 2007	Public meeting and tour of parks
May 14, 2007	Park Board meeting - solicitation for public input
June 11, 2007	Park Board meeting - master plan update and solicitation for public input
July 9, 2007	Park Board meeting - master plan update and solicitation for public input
August 13, 2007	Park Board meeting - master plan update and solicitation for public input
June/Aug, 2007	Public survey period
September 10, 2006	Park Board meeting - master plan update, review of survey results and issues and solicitation for public input
October 8, 2006	Park Board meeting – park board work session, master plan update and solicitation for public input
November 12, 2006	Park Board meeting - master plan update, review of priorities and action plan, solicitation for public input
December 10, 2007	Park Board meeting - review of draft Master Plan, solicitation for public input
January 14, 2008	Park Board meeting - presentation of draft, submittal to IDNR
February 11, 2008	Park Board meeting - public review of draft, solicitation for public input
March 10, 2008	Park Board meeting - adoption of 2007-20110 Master Plan

The key issues identified in the public input process were existing parks and facilities, future growth & development, trail development, recreational programs, maintenance, staffing and budget. Each issue was assigned a level of priority according to the following criteria:

- 1. Financial feasibility
- 2. Available manpower
- 3. Existing facilities
- 4. Need and overall impact
- 5. Practicality

PARK AND RECREATION SURVEY QUESTIONNAIRES

To further gather public input, two different written questionnaires was prepared and distributed in the community during the July through August, 2007. The public survey was published twice in the local newspaper. The survey for the golf course was available at the clubhouse.

<u>Summary – Public Survey</u>

Copies of the survey were available to the public from mid-June to mid-August at City Hall and Round Barn Golf Club. The survey was also printed on the front page of the local newspaper, the Rochester Sentinel on June 18th and August 4th. A total of 63 completed surveys were returned (40 from within city limits and 23 outside city limits).

- 64% respondents lived within city limits.
- Majority of respondents (58%) used the local newspaper for park information. Those within
 city limits also used local radio (17%) and local television RTC Channel 4 (17%) as a source
 for information, while those outside city limits used RTC Channel 4 (21%) and local radio
 (16%).
- The top activities for city residents were walking trails, golf and swimming. Non-city
 residents prefer walking trails, hiking trails and golf. The least favorite activities for city
 residents were skateboarding, ice skating, skiing and soccer; least favorite activities for noncity residents were soccer, skateboarding, volleyball, softball and skiing.
- Top improvements desired by city residents included swimming pool, bike trails, nature center and additional picnic shelters. Non-city residents desired improvements for bike trails, swimming pool, nature center and Frisbee golf.
- City Park, Round Barn Golf Club and the swimming pool are the most utilized facilities by City and non-City residents. Pioneer Park, Jaycee Park and Lakeside Park the least parks utilized.
- 83% of all respondents do not participate in the Summer Park Program. Only 21% of the city residents and 11% non-residents that responded to the survey participated in the program.
- The majority of respondents, both residents (69%) and non-residents (82%) like the idea of using the second floor of the Round Barn at the golf course. The top suggested uses were meeting room, receptions/banquets and restaurant.
- There was an interest from City residents to see more open concert and music programs in the parks and more programming for adults/seniors. Non-residents had a greater interest in nature-oriented programs.
- The majority of all respondents agreed that grass mowing, trash containers and outdoor facilities are well maintained and were fairly equally split on maintenance of restroom facilities.
- The top three areas City residents would like to see park money spent was trail development, restroom improvements and recreational programs. The least three areas were swimming pool improvements, golf course improvements and the purchase of new park land. The top three areas non-city residents would like to see park money spent was trail development, restroom improvements and playground improvements. The least three areas were purchase new park land, landscape improvements, golf course improvements.

1. Household Data

		Within city limits	Outside city limits	Total	
Residence:		38 (64%)	21 (36%)	59	
Household:	# of Adults	51	26	77	
	# of Children	24	25	49	
Age	<18	0 (0%)	1 (6%)	1 (2%)	
	19-35	15 (40%)	9 (50%)	24 (44%)	
	36-55	10 (27%)	6 (33%)	16 (29%)	
	>56	12 (33%)	2 (11%)	14 (25%)	

2. What is the best method to keep you informed of Rochester Park and Recreation programs and activities?

	Within city limits	Outside city limits	Total	
Radio	9 (17%)	4 (16%)	13 (17%)	
Newspaper	32 (60%)	13 (54%)	45 (58%)	
RTC Channel 4	9 (17%)	5 (21%)	14 (18%)	
City Website	3 (6%)	2 (9%)	5 (7%)	

Other: Friends, Neighbors

3. Check the top five (5) activities of importance to your family:

Within city limits (rank) Outside city limits (rank) Total (rank)

Within city limits (rank)	Outside city limits (rank)	Total (rank)
10	4	14
4	1	5
8	4	12
9	5	14
1	0	1
5	1	6
7	2	9
18 (2)	7 (3)	25 (2)
10	4	14
23 (1)	14 (1)	37 (1)
6	8 (2)	14
7	5	12
10	2	12
0	0	0
2	5	7
8	3	11
0	3	3
8	3	11
0	1	1
10	4	14
3	2	5
14 (3)	3	17 (3)
2	4	6
4	3	7
	10 4 8 9 11 5 7 18 (2) 10 23 (1) 6 7 10 0 2 8 0 10 3 14 (3) 2	10 4 4 1 8 4 9 5 1 0 5 1 7 2 18 (2) 7 (3) 10 4 23 (1) 14 (1) 6 8 (2) 7 5 10 2 0 0 2 5 8 3 0 3 8 3 0 1 10 4 3 2 14 (3) 3 2 4

Other: Snowboarding, pathway, biking, martial arts

4. How do you feel about adding or improving the following facilities in the Rochester park system?

	Within city	limits	Outside city	/ limits	Total	
a. Soccer Fields	Yes - 12	No – 16	Yes - 9	No – 8	Yes - 19	No – 23
b. Tennis Courts	Yes - 12	No – 14	Yes - 10	No – 6	Yes -20	No – 19
c. Shuffleboard	Yes - 9	No – 19	Yes - 7	No – 9	Yes - 16	No – 25
d. Horseshoes	Yes - 13	No – 16	Yes - 10	No – 7	Yes – 23	No – 20
e. Nature Center	Yes – 18	No - 12	Yes – 12	No – 6	Yes – 28	No – 16
f. Additional Picnic Shelters	Yes - 17	No - 10	Yes - 8	No – 9	Yes - 24	No – 17
g. Bandshell/Gazebo	Yes – 15	No – 16	Yes - 8	No – 10	Yes – 21	No – 24
h. BMX Bike Trails	Yes - 9	No – 18	Yes - 7	No – 10	Yes - 15	No – 26
i. Frisbee Golf	Yes - 13	No – 16	Yes – 12	No – 6	Yes - 23	No – 20
j. Skatepark	Yes - 9	No – 19	Yes - 7	No – 10	Yes - 15	No – 27
k. Bike Trails	Yes – 19	No - 9	Yes – 15	No – 2	Yes - 30	No – 11
I. Swimming Pool	Yes – 20	No - 9	Yes - 14	No – 4	Yes - 30	No – 13

Other: Adult softball diamond improvements

Please list any new, renovated or expanded park facilities you would like to see.

Snack bar at golf course

Shuffleboard

Horseshoes

Frisbee Golf

More police protection

More drinking fountains

Year-round swimming pool

Fix Fansler Park tennis courts

Fix drinking fountain at City Park for kids

Better upkeep of City Park softball diamond

Fix old restrooms at City Park

Frisbee Golf Bandshell Ice skating

Cross-country skiing 5-10 mile hiking trail

Water park Camping

More parking at golf course

Plant more trees

Bike trails to adjacent communities

6. Which of the following parks and facilities do you frequent and what is your opinion of the overall appearance of each facility?

		Within city	limits	Outside city	/ limits	Total		
		<u>Use</u>		<u>Use</u>		<u>Use</u>		
a.	Swimming Pool	Yes - 15	No - 17	Yes - 8	No - 8	Yes - 23	No - 25	
b.	Round Barn Golf Club	Yes - 21	No - 11	Yes - 8	No - 9	Yes - 29	No - 20	
C.	City Park	Yes - 28	No - 6	Yes - 16	No - 2	Yes - 44	No - 8	
d.	Jaycees Park	Yes - 5	No - 21	Yes - 4	No - 12	Yes - 9	No - 33	
e.	Fansler Park	Yes - 11	No - 18	Yes – 5	No - 11	Yes - 16	No - 29	
f.	Lakeside Park	Yes - 5	No - 21	Yes - 5	No - 12	Yes - 10	No - 33	
g.	Pioneer Park	Yes - 2	No - 23	Yes - 1	No - 15	Yes - 3	No - 38	

		Within city limits <u>Appearance</u>		Outside city limits Appearance		Total <u>Appearance</u>	
a.	Swimming Pool	Good -10 Fair -14	Poor - 0	Good - 6 Fair - 6	Poor - 1	Good - 16 Fair - 20	Poor - 1
b.	Round Barn Golf Club	Good -27 Fair - 1	Poor - 0	Good - 12 Fair - 1	Poor - 0	Good - 39 Fair - 2	Poor - 0
C.	City Park	Good -18 Fair -11	Poor - 3	Good - 11 Fair - 8	Poor - 0	Good - 29 Fair - 19	Poor - 3
d.	Jaycees Park	Good – 8 Fair - 2	Poor - 5	Good - 4 Fair - 4	Poor - 2	Good –12 Fair - 6	Poor - 7
e.	Fansler Park	Good - 3 Fair -13	Poor - 3	Good - 5 Fair - 6	Poor - 0	Good - 8 Fair -19	Poor - 3
f.	Lakeside Park	Good - 6 Fair - 8	Poor - 1	Good - 7 Fair - 3	Poor - 0	Good -13 Fair -11	Poor - 1
g.	Pioneer Park	Good - 3 Fair - 4	Poor - 1	Good - 3 Fair - 1	Poor - 0	Good - 6 Fair - 5	Poor - 1

7. Do you participate in the summer park program?

Within city limits	Outside city limits	Total
Yes 8 (21%) No 31 (79%)	Yes 2 (11%) No 17 (89%)	Yes 10 (17%) No 48 (83%)

What improvements would you like to see for the summer park program?

- Quit treating it like the kids are in school
- If bus pick-up is continued, need more organization & time schedule
- Activities for seniors
- Love it!
- Like it!
- · Let more kids in, no cut off for sign up
- Great leadership
- It's wonderful

8. Should the second floor of the Round Barn Golf Club e renovated for public use?

Within city limits	Outside city limits	Total
Yes 22 (69%) No 10 (31%)	Yes 14 (82%) No 3 (18%)	Yes 36 (73%) No 13 (27%)

If yes, what should it be used for:

• Meeting room – 6 Restaurant - 3

Restaurant/sandwich shop – 6 Reception/weddings/banquets - 5

Banquets – 3 Meetings - 2
Receptions – 4 Art exhibits

Community activities – movie matinees for Social/service gatherings

kids, dancing, arts, crafts Square dances

9. Which type of programs/activities would you like to see offered in the parks?

Open concerts/music – 3
 Better advertising

Softball league Learning about nature/nature programs

Skatepark Sports lessons

Ultimate Frisbee
 Boys & Girls basketball programs

Smoke-free More garage sales
Organize recreational programs for adults
Organize programs for seniors – 2
Flag football fields

10. Please indicate if you agree or disagree with the following maintenance practices.

	Within c	Within city limits		Outside city limits Tota		
	Agree	Disagree	Agree	Disagree	Agree	Disagree
Mowing schedules are adequate	37	1	19	1	55	2
Trash containers are emptied frequently	30	6	16	0	46	6
Restroom facilities are clean and sanitary	22	9	9	8	31	17
Outdoor facilities are properly maintained	34	4	17	2	51	6

11. Rank (with #1 being the highest) where you would like to see park money spent.

4.7 (7) 4.24 (6)
3.6 (3) 3.54 (4)
3.0 (1) 2.67 (1)
5.7 (8) 5.45 (8)
3.7 (4) 3.87 (5)
3.2 (2) 3.08 (2)
4.1 (5) 3.50 (3)
4.4 (6) 5.14 (7)

- 12. What observations or suggestions can you offer to help improve the Rochester Parks Department:
 - Outdoor entertainment
 - Improve restroom at City Park
 - More security to stop vandalism
 - · More trash cans at softball diamond
 - Repaint sign at City Park east entrance
 - Replant trees at City Park
 - Don't feel safe jogging more police protection
 - Keep vehicles from speeding in parks
 - Better surveillance on walkways
 - · Replace large metal slide at Jaycee Park that was removed
 - Need YMCA
 - Keep present park board members
 - Control dog litter in parks
 - The problem with kids vandalizing restrooms is discouraging.
 - We have enough parks and walkways, freeze spending, no more is needed
 - Rethink the Fansler Field location, perhaps sell the property and relocate the softball fields.
 - Parks do not incorporate activities for all ages.
 - Riding cart fee for golf tournaments is too expensive
 - Looks great!
 - Video monitoring for the purpose of curbing vandalism
 - Have supervised grounds or police
 - Work on existing parks first before adding new parks 2
 - Add new programs and improve existing programs
 - Make our existing parks top of the line
 - Ban smoking and chewing especially coaches
 - Parks here are great, super!
 - Music facilities would be nice
 - Bring back the race flowers on 9th Street
 - Wildflowers along trail on 9th Street
 - Citizens monitoring group with organized links to police
 - Remove weeds and trees from all sides of the sledding hill
 - Standing water north west of softball diamond.
 - Finish removing asphalt on west side of park.
 - Better care of the men's softball diamond.
 - Clean up walk path behind fence of softball diamond.
 - I think the programs and thinking behind them is on the target. Keep up the good work!
 - Keep up the good work!



Summary - Round Barn Golf Club Public Survey

Copies of the survey were available to the public from mid-June to mid-September at the Round Barn Golf Club. A total of 40 completed surveys were returned (22 from within city limits and 18 outside city limits).

- 55% of respondents lived within city limits and 85% of respondents were male.
- 68% of respondents typically play more than 50 rounds of golf each year of which 59% of respondents play more than 50 rounds of golf at Round Barn Golf Club.
- About 2/3 of respondents prefer playing golf on weekdays and 1/3 prefer weekends.
- 80% of respondents within city limits like to play in golf tournaments where as on 61% of respondents outside city limits like to play in tournaments.
- It was fairly evenly split on those who carry an official USGA Handicap card and those who don't.
- 78% of all respondents anticipate playing more golf this year than last year.
- 79% of all respondents state discount offers influences their decision on where they play golf.
- Primary factors determining where city residents play golf are price (33%) and location (37%), which respondents living outside city limits are mainly concerned about the quality/condition of the course (42%).
- City residents typically play 2-5 different courses (45%) each year and those living outside city limits prefer playing more than 10 different courses (47%)
- Respondents living outside city limits tend to play or have played in leagues (84%) then city residents (52%).
- Respondents living within city limits tend to take or have taken golf lessons (72%) then city residents (53%).
- The top three improvements city residents would like to see include renovation of the
 original greens, improved pond management and renovation of tee boxes. Respondents
 living outside city limits would like to see renovation of original greens, renovation of tee
 boxes and bunker renovations.
- The last three improvements city residents noted included clubhouse improvements, cart path development and drainage improvements. Respondents living outside city limits noted clubhouse improvements, irrigation improvements and landscape improvements.
- The majority of all respondents rated the golf course services excellent to very good, with the exception of the food and beverage quality which rated good.
- The majority of all respondents rated the price of fees and merchandise as appropriate.

1. Survey background info:

_	Within city limits	Outside city limits	Total	
	22 (55%)	18 (45%)	40	
Male	13	15	28 (85%)	
Female	3	2	5 (15%)	
<18	1	1	2 (5%)	
18-24	1	0	1 (3%)	
25-34	1	1	2 (5%)	
35-54	6	3	9 (24%)	
55-64	4	9	13 (34%)	
>65	8	3	11 (29%)	
	Male Female <18 18-24 25-34 35-54 55-64	22 (55%) Male 13 Female 3 <18 1 18-24 1 25-34 1 35-54 6 55-64 4	22 (55%) 18 (45%) Male 13 15 Female 3 2 <18 1 1 18-24 1 0 25-34 1 1 35-54 6 3 55-64 4 9	Male 13 15 28 (85%) Female 3 2 5 (15%) <18 1 1 2 (5%) 18-24 1 0 1 (3%) 25-34 1 1 1 2 (5%) 35-54 6 3 9 (24%) 55-64 4 9 13 (34%)

2. How did you hear about Mill Creek Golf Course?

	Within city limits	Outside city limits	Total	
Website	1	1	2 (8%)	
Word of mouth	10	12	22 (88%)	
Advertisement	0	0	0	
Direct mail/promotion	0	0	0	
Telephone book	0	0	0	
Golf directory	0	1	1 (4%)	
Other:				

3. How many rounds of golf do you typically play each year?

	Within city limits	Outside city limits	Total	
Less than 10 rounds	1	0	1 (3%)	
11-25 rounds	2	2	4 (10%)	
26-50 rounds	5	3	8 (19%)	
More than 50 rounds	14	14	28 (68%)	

4. How many rounds of golf do you typically play at Round Barn Golf Club each year?

	Within city limits	Outside city limits	Total
Less than 10 rounds	2	3	5 (13%)
11-25 rounds	2	2	4 (10%)
26-50 rounds	6	1	7 (18%)
More than 50 rounds	12	11	23 (59%)

5. What is your preference of play?

	Within city limits	Outside city limits	Total	
9 holes	5	3	8 (19%)	
18 holes	19	16	35 (81%)	
Weekdays	11	13	28 (62%)	
Weekends	10	7	17 (38%)	

6. Do you play in golf tournaments?

	Within city limits	Outside city limits	Total	
Yes	16 (80%)	11 (61%)	27 (71%)	
No	4 (20%)	7 (39%)	11 (29%)	
	MGA – 5	Men's Association - 3		
	Round Barn Men's Club - 3	Eagles - 1		
	Fundraisers – 2	Amateur Tourney - 1		
	Bill Schroer – 2	Bill Schroer - 1		
	Airvac -1	Lyle2-man -1		
	Moose – 1	Seniors - 1		
	Marshall/Fulton Co 1	Moose - 1		
	IGA – 1	Round Barn - 1		
	Round Barn Festival – 1	Backcracker -1		
	College – 1			
	Eagles - 1			

7. Do you carry an official USGA Handicap Card?

	Within city limits	Outside city limits	Total	
Yes	11 (55%)	11 (58%)	22 (56%)	
No	9 (45%)	8 (42%)	17 (44%)	
	Not enough play Not necessary Just starting playing golf Not interested	No need (2)		

8. Do you anticipate playing more or less golf this year over last year?

,	Within city limits	Outside city limits	Total	
More	8 Political campaigns More time to play (2) It's fun Good golf course Feel younger	13 More time (3) Membership Love the game (2) Want to get better	21 (78%)	
Less	4 Medical Burnout Family	2 Work	6 (22%)	

9. Do discount offers influence your decision where to play?

	Within city limits	Outside city limits	Total	
No	5	4	9 (21%)	
Yes, slightly	14	11	25 (58%)	
Yes, very much so	3	6	9 (21%)	

10. What is your PRIMARY determining factor for picking a golf course to play?

	Within city limits	Outside city limits	Total	
Quality/condition of the course	7 (26%)	13 (42%)	20 (34%)	
Price	9 (33%)	7 (22%)	16 (27%)	
Location	10 (37%)	7 (22%)	17 (29%)	
Tee time availability/convenienc	e 1 (4%)	4 14%)	5 (10%)	

11. How many different courses do you typically play in a year?

Peru Municipal

	Within city limits	Outside city limits	lotal	
Only 1 course	1 (5%)	0	1 (3%)	
2-5 courses	9 (45%)	7 (37%)	16 (41%)	
6-10 course	5 (25%)	3 (16%)	8 (20%)	
More than 10 courses	5 (25%)	9 (47%)	14 (36%)	
What courses do you play	r frequently?			
	Honeywell (3)	Purdue		
	Raccoon Run	LaPorte		
	Mystic Hills (2)	Florida		
	Rock Hollow	Mystic Hills		
	Kokomo	Rock Hollow		
	Ellis.			

12. Have you ever played in a golf league?

	Within city limits	Outside city limits	Total	
Yes, and still do	7 (33%)	9 (47%)	16 (40%)	
Yes, but no anymore	4 (19%)	7 (37%)	11 (28%)	
No, but interested	3 (15%)	1 (5%)	4 (10%)	
No	7 (33%)	2 (11%)	9 (22%)	

13. Have you ever taken golf lessons?

	Within city limits	Outside city limits	Total	
Yes, and currently do regularly	6 (27%)	4 (21%)	10 (24%)	
Yes, in the past but no longer	10 (45%)	6 (32%)	16 (39%)	
No, but interested	1 (5%)	3 (15%)	4 (10%)	
No	5 (23%)	6 (32%)	11 (27%)	

14. If you have never taken a lesson, what are your reasons for not doing so?

	Within city limits	Outside city limits	Total	
Too expensive	1	1	2 (20%)	
Takes too much time	2	2	4 (40%)	
Don't think it will help	1	3	4 (40%)	
Don't know who to go to	0	0	0	
Other:	Help from family	Too lazy		
	Don't take time	Too old		
Does not apply, have taken a lesson 10		3		

15. Rank the following from 1 (high) to 10 (low) as to where you would like to see improvements dollars spent at the golf course:

J	Within city limits	Outside city limits	Total	
Cart path development	6.64	5.17	5.96	
Clubhouse improvements	7.36	8.75	8.00	
Drainage improvements	6.23	5.38	5.87	
Irrigation improvements	6.00	6.42	6.18	
Landscape improvements	4.78 (5)	5.66	5.19 (5)	
Tee box renovations	3.73 (3)	4.69 (3)	4.18 (2)	
Bunker renovations	4.40 (4)	3.92 (1)	4.19 (3)	
On course restrooms	5.80	4.86 (4)	5.34	
Pond management	3.66 (2)	4.92 (5)	4.22 (4)	
Renovation of original greens	3.58 (1)	4.33 (2)	3.86 (1)	

16. Rate Mill Creek Golf Course service and staff in the following areas from poor to excellent. Within city limits Outside city limits Total

Excellent Very Good Good Fair Poor Speed of play Punctuality of start Pro shop service Pro shop merchandise Etiquette of maintenance crew Food & beverage quality Value for price paid

17. Rate Mill Creek Golf Course in the following areas from poor to excellent.

Within city limits Outside city limits

	Excellent		Ver	Very Good		C	Good			Fair			Poor		
Overall course condition	8	6	14	10	8	18	3	3	6	1	0	1	0	0	0
Overall quality of tee boxes	4	4	8	5	6	11	10	5	15	0	2	2	2	0	2
Overall quality of fairways	6	5	11	6	6	12	7	6	13	2	0	2	0	0	0
Overall quality of roughs	6	4	10	5	7	12	3	6	9	6	0	6	1	0	1
Overall quality of bunkers	5	3	8	5	5	11	6	6	12	3	3	6	2	0	2
Overall quality of water hazards	5	5	10	5	8	13	4	1	5	4	1	5	2	2	4
Overall quality of greens	6	6	12	8	8	16	3	2	5	4	2	6	0	0	0
Overall quality of practice green	5	6	11	4	5	9	5	2	7	4	3	7	1	1	2
Overall quality of driving range	3	2	5	3	6	9	9	4	13	2	1	3	1	2	3
Overall playability of the course	6	8	17	10	8	20	5	1	6	0	0	0	0	0	0
Effectiveness & condition of course signage	7	5	12	4	10	14	8	2	10	1	0	1	0	0	0
Overall maintenance level of the course	7	7	14	8	8	16	5	2	7	2	0	2	0	0	0
Responsiveness of maintenance staff	10	9	19	6	11	17	4	1	5	1	0	1	0	0	0
Condition of your golf or pull cart	6	7	13	6	6	12	7	3	10	0	0	0	0	0	0
Availability and condition of ball washers	6	8	14	11	5	16	3	4	7	1	0	1	0	0	0
Availability and condition of shoe scrapers	4	6	10	6	10	16	10	1	11	0	0	0	0	0	0
Availability and condition of trash cans	7	10	17	8	6	15	7	1	8	0	0	0	0	0	0
Availability and placement of benches	7	8	15	10	7	17	3	1	4	1	0	1	0	0	0
Overall security of the golf course	7	10	17	8	6	14	6	1	7	0	0	0	0	0	0
Overall quality of the landscaping	5	6	11	7	10	17	8	0	8	1	1	2	0	0	0

18. The price of the following items is best described as:

Within city limits Outside city limits Total

	7	Too L	.OW		Low		App	propr	iate	ŀ	ligh		To	o Hig	h
Green fees	0	0	0	3	5	8	14	11	25	1	0	1	0	0	0
Cart fees	0	0	0	1	2	3	16	12	28	2	2	4	0	0	0
Driving range fee	0	0	0	2	3	5	14	11	25	2	0	2	0	0	0
Pro shop merchandise	0	0	0	0	0	0	17	13	30	1	2	3	1	0	1
Food & beverage	0	0	0	1	0	1	16	14	30	2	1	3	0	0	0

19. What could golf courses to that would encourage / motivate you to play more?

Accept women groups (2) Cheaper rates

Faster play

Cleanliness

Satisfied (2) Special prices for young players Reasonable membership prices

Speed up play Free carts

20. What observations or suggestions can you offer to help improve Mill Creek Golf Course:

Improvements to greens (rolled) and tees (level with shorter grass)

Rebuild #2 green with more contours

Speed of greens

Ranger on weekends

Season pass fee break for city or county residents

Geese problems

More and better distance markers

Cart signage

Clean ponds (3)

Larger budget

Bunker sand

Use 2nd floor of barn

Mow fairways every day

More advertising and promotion

Continue to improve and keep pricing reasonable

Mower damage on trees

Tree plantings

Remove old fence on #11

Holes in fairways

Flowers

Put a picture of pin locations at tees

Course is much better than it was before, big improvement, getting better each year

Fix cart path on #17

Excellent pro

Excellent course

Great clubhouse

Golf cart signage

Need to actively recruit for other clubs

Change cups more often

Need ranger

Too many singles, no fives

Ponds smell

I am happy

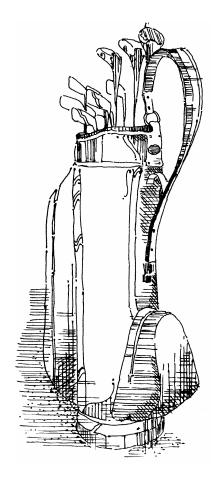
Clean up debris quicker

Flowers at tee boxes

Speed up play of slow players

Great course! I am always happy to bring my friends here to play and they enjoy the course

Bigger tree stations for ladies and ball washers for ladies



Park Board Work Session

Work session with Park Board members to discuss issues and opportunities for Park system. Session held October 8, 2007 at City Hall meeting room.

City Park

Strengths:

- Manitou Mountain
- Large trees
- Picnic shelters
- Athletic fields and courts

Weaknesses:

Restrooms

Opportunities:

- Skating/winter play
- 13th Street property
- Skatepark

Fansler Park

Strengths:

- New play equipment
- Open lawn/play area

Weaknesses:

Restroom

Opportunities:

Skating

Lakeside Park

Strengths:

 New development – launch, parking, restroom, shelter, piers, etc.

Weaknesses:

- Boat/fishing parking not enough spaces
- Overgrowth at spillway limits fishing access
- Geese

Opportunities:

- Play equipment
- Beach either at this park or another location
- Lakefront access for viewing & leisure

Lakeview Park

Strenaths:

- Trail access
- Wildflowers

Weaknesses:

- Limited parking
- Shed

Opportunities:

Development of Round Barn

Jaycee Park

Strengths:

- New play equipment
- New shelter

Weaknesses:

- Parking?
- Sandbox

Opportunities:

• Basketball court renovation

Pioneer Park

Strengths:

Only park site at north end of city

Weaknesses:

Unknown to public

Opportunities:

- Landscaping entrance to city "Welcome"
- River access

Municipal Swimming Pool

Strengths:

- Recent renovation
- Low cost recreation for residents

Weaknesses:

- Location difficult walking access
- Limited season for use
- Lack of signage
- Limited revenue/high maintenance

Opportunities:

- Waterslide
- Play equipment/tot lot in neighborhood area

Round Barn Golf Club

Strengths:

- 18 holes
- Location/visibility along State Road 14/25
- Junior golf program

Weaknesses:

- Lack of signage directions to course
- Geese

Opportunities:

Round Barn

Recreation Programs

Strengths:

Summer park program

Weaknesses:

- · Lack of recreation coordination
- Limited programs

Opportunities:

Programs – all types and for all ages

Park Maintenance

Strengths:

Mowing

Weaknesses:

- Too much mowing limited time for other maintenance
- Tree maintenance professional forestry evaluation needed

Opportunities:

- Proactive maintenance program
- Continuing education/training

Administration/Departmental

- Golf Pro reports to whom? Is there a need to define chain of command?
- Good open communications with Mayor, Park Board, Park Dept. and Council.
- Lack of Park Superintendent position
- Need to concentrate activities

Budget/Financing

- Limited community growth difficult to expand recreation
- Key is to stabilize or grow at Round Barn Golf Club

Community Perception/Image

- Parks perceived "For kids only" How do we have "family parks" for everyone
- Parks are a "black hole" loses money
- Parks are a luxury not perceived as a necessity

5-Year Vision: 2008-2012

- Trees at Fansler Park
- Full time Park Superintendent
- 3-seasons of recreational programs
- Walking trail extension
- Round Barn development
- Skatepark

10-Year Vision: 2028

- Year-round recreational programming
- Walking trail extension
- Golf course irrigation pump replacement, pond dredging, renovate original 9 greens
- Lakefront beach park
- Community/Activities Center
- Large trees
- New pool at City Park? or other location
- Walking trail extension



Park Standards and Needs

To better evaluate the existing and to forecast the future park and recreation needs of Rochester, "standards" can be used as guidelines. These standards typically relate acreage to population and are to be considered minimums in evaluating the recreational needs of Rochester. While these standards are national standards, they do not always relate to the reality of the local community. Below are classifications of park types and facilities. These standards are based on the Indiana Department of Natural Resources SCORP 2000 Plan and the National Recreation and Park Association guidelines.

Regional Park Standards

regional i	ark Staridards
Purpose	To provide outdoor recreational opportunities with strong emphasis on the natural environment.
Character	Vegetation and topographic variety, spaciousness and uniqueness are the important qualities of this park classification. Variety takes the form of wooded areas and meadows, steep terrain and level land, panoramic views and screened vistas. Spaciousness is exhibited in the form of visual and sound separation of facilities and activities and the retention of extensive areas of undeveloped lands. Uniqueness is defined in terms of the special geologic, biologic, historic and visual features.
Undeveloped Land	50-80 percent of total park area, including support acreage.
Service Area	Within one hour of travel time.
Size	1,000 acres minimum.
Special Features	Include lake, reservoir or stream for water-based activities.
Facilities and Activities	Picnic areas, campgrounds, golfing (in activity-dominated parks), winter sports, playfields, trails (hiking, bridle, bicycling, vehicle), nature study area, nature center, food & lodging and water recreation (swimming, boating, water skiing/personal watercraft).

Source: IDNR SCORP 2000

District Park Standards

Purpose	To provide easily accessible and more intensive recreation activity, for a region, within a natural environment, that is less extensive and dramatic than a regional park environment.
Character	Variety and openness are the important qualities of this park classification. Variety as defined in the regional park but with less dramatic terrain and vegetation features. Openness is expressed in the form of undeveloped land, wooded areas and scenic views.
Undeveloped Land	40-60 percent of total park area, including support acreage.
Service Area	Within one-half hour of travel time.
Size	400-800 acres
Special Features	Should include water for swimming.
Facilities and Activities	Picnic areas, campgrounds, golfing, winter sports, playfields, trails (hiking, bridle, bicycling, vehicle), nature study area, nature center and water recreation (swimming, fishing, boating).

Source: IDNR SCORP 2000

Community Park Standards

Purpose	To provide an activity-dominated recreation area with a moderate amount of managed undeveloped land that can sustain continued, heavy use.
Character	Variety and high use capacity are important qualities of this park classification. Variety in the form of moderate slopes, rolling land forms, partial tree cover. High use capacity in the form of good drainage, stable soil conditions, relatively level land. Many community parks, especially those in rural settings, include sports complexes for activities such as softball, baseball and soccer.
Undeveloped Land	20-40 percent of total park area, including support acreage.
Service Area	Within 15 minutes of travel time.
Size	100-400 acres
Special Features	None
Facilities and Activities	Picnic areas, golf, winter sports, playfields, trails (hiking, bridle, bicycling), nature study area, nature center and water recreation (swimming, fishing, boating).

Source: IDNR SCORP 2000

Neighborhood Park Standards

Purpose	To provide active and passive recreation facilities for all age groups within walking distance to urban neighborhood residents.
Character	High use capacity and access are the important qualities of this park classification. High use capacity means site has good drainage, open areas and rolling to level land. Access means there are minimal road, terrain and structural barriers between park and residents.
Undeveloped Land	15-30 percent of total park area, including support acreage.
Service Area	Within 20 minutes of walking time.
Size	5-50 acres
Special Features	Develop in conjunction with school grounds whenever feasible.
Facilities and Activities	Playgrounds, playfields, recreation building/community center, swimming, skateboard area, greenspace & wooded areas, and walking paths.

Source: IDNR SCORP 2000

Block Park / Tot Lot Standards

DIOCK I alk	/ Tot Lot Standards
Purpose	To provide protected areas for young children in residential areas and space and activities for families and the elderly.
Character	High use capacity and access are the important qualities of this park classification. High use capacity takes form in of good drainage and level land. Access is provided by designing no road or other physical barriers between park and residents.
Undeveloped Land	10-20 percent of total park area, including support acreage.
Service Area	Within 5 minutes of walking time.
Size	1/4 to 5 acres
Special Features	None
Facilities and Activities	Playground, shelter(s), sitting/picnic areas, court areas (basketball, horseshoes, shuffleboard, tennis), greenspace and walking paths.

Source: IDNR SCORP 2000

Natural Resource Areas Standards

Purpose	Protect, conserve and perpetuate outstanding natural resources. It should be noted that as communities become more successful and development continues to expand, in many cases open space becomes the outstanding natural resource to be protected. Greenways provide movement corridors for wildlife and connections between habitats.
Character	The character of the natural resources area is determined by the type(s) of natural resource to be managed.
Undeveloped Land	100 percent of total park area, not including support acreage.
Service Area	Sites to be selected more on the basis of the location of the resource rather than on the proximity to population centers.
Size	The natural resources areas can be divided into four categories.
Special Features	Forests, Fish & Wildlife Areas, Nature Preserves, Greenways
Facilities and Activities	Picnicking, camping, trails (nature, hiking, bicycling, jogging, bridle), water recreation (fishing, boating, launch), hunting, wildlife observation and/or photography, nature study, research, environmental education

Source: IDNR SCORP 2000

Trail Systems Standards

	Trail Cyclomic Clarida do	
Purpose	Trails within a park setting provide access to the natural environment. Connector trails emphasize safe travel for users. Trails may be a link to a destination or a destination themselves. Multi-use and single use trails accommodate activities such as hiking, jogging, walking, in-line skating, horseback riding, bicycling and off-road vehicle riding. Water trails provide destination activities for traveling by canoe, kayak or boat.	
Character	The character of the trail is determined by the type(s) of setting in which it is located and by the intended purpose of the trail. Accessibility is inherent in terms of relative ease of movement along the trail.	
Undeveloped Land	All areas except access points, support areas (I.e. parking, restrooms) and the trail.	
Service Area	Proximity is based on the intended purpose(s) of the trail. Park trails support service areas recommended by the type of park. Generally, trails should be located within walking distance for community based trails and within 20 minutes driving radius for long distance trails.	
Size	Where possible, 1 mile or more, depending on intended use and location.	
Special Features	Trails located outside parks and organized recreation areas should lead to or past points of interest. These points of interest may be scenic, social, historic, cultural, or activity-oriented recreation areas. The width of trails varies according to natural conditions, but the surface must safely accommodate the intended use.	
Facilities and Activities	Camping, hiking/walking trails, jogging trails, bicycle trails, vehicle trails, bridle trails, water trails (motorized & non-motorized), launching areas, nature study and transportation (motorized and non-motorized).	

Source: IDNR SCORP 2000

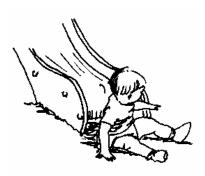
The parks in Rochester mainly fit the Neighborhood Park and Block Park classifications. City Park serves as a Community Park with many of the typical facilities and activities without the acreage.

A review of park classifications with opportunities in Rochester indicates a need for land acquisition, development of Block Parks. Land acquisition and the expansion and development of City Park will greatly help in meeting the growing recreational needs of the community. Block Parks are needed to meet the needs of the community where recreational opportunities are limited.

Park standards were used to evaluate recreational opportunities in Rochester. Comparisons between recognized standards and local facilities were done to determine recreational needs in the community. Below are the national standards that were used.

Recommended Court Recreation Standards

Activity/Facility	Recommended Space Requirements	Recommended Size and Dimensions	Recommended Orientation	Number of units per population	Service Radius	Location Notes
Badminton	1620 sq.ft.	Singles - 17'x44' Doubles - 20'x44' with 5' clearance area on all sides	Long axis north-south	1 per 5,000	1/4-1/2 mile	Usually in school, recreation centers with safe walking or bike access
Basketball 1. Youth 2. High School 3. Collegiate	2400-3036 sq.ft. 5040- 7280 sq.ft. 5600-7980 sq.ft.	46'-50' x 84' 50'x 84' 50'x 90' with 5' clearance on all sides	Long axis north- south	1 per 5,000	1/4-1/2 mile	Usually in school, recreation centers with safe walking or bike access. Active recreation areas and parks.
Handball (3-4 wall)	4 wall - 800 sq.ft. 3 wall - 1000 sq.ft.	20'x40' min. of 10' to rear of 3 wall court. 20' min. overhead clearance	Long axis north-south Front wall at north end	1 per 20,000		4 wall usually indoor as part of multi-purpose facility. 3 wall usually outdoor in park or school area.
Tennis	Min. of 7200 sq.ft. for single court (2 acres for complex)	36'x'78' 12' clearance on both sides, 21' clearance on both ends		1 court per 2,000	1/4-1/2 mile	Best in groups of 2-4 courts. Located in neighborhood or community park or adjacent to school.
Volleyball	Min. of 4000 sq.ft.	30'x'60' Min. 6' clearance on both ends	Long axis north-south	1 court per 5,000	1/4-1/2 mile	Same as other court activities.
Multiple Recreation Courts (basketball, volleyball, tennis)	Min. of 9840 sq.ft.	120' x 80'	Long axis of courts with primary use is north-south	1 court per 10,000	1-2 mile	



Recommended Field Recreation Standards

Activity/Facility	Recommended Space Requirements	Recommended Size and Dimensions	Recommended Orientation	Number of units per population	Service Radius	Location Notes
Baseball 1. Official 2. Little League	1. Min. 3.0-3.85 acres 2. Min. 1.2 acres	1. Baseline - 90' Pitching distance 60.5' Foul Lines - 320' min. Center field - 400'+ 2. Baseline - 60' Pitching distance 46' Foul Lines - 200'. Center field - 200-250'	Locate home plate so pitcher throwing across sun and batter not facing it. Line from home plate through pitcher mound run on east- northeast axis	lighted 1 per	1/4-1/2 mile	Part of neighborhood complex. Lighted fields part of community complex or adjacent to schools.
Field Hockey	Min. 1.5 acres	180'x300' with a min. of 10' clearance on all sides	Fall season - long axis northwest to southwest. For longer periods, north to south	1 per 20,000	15-30 min. Travel time	Usually part of baseball, football, soccer complex in community park or adjacent to high school
Football	Min. 1.5 acres	160'x300' with a 6' min. clearance on all sides	Same as field hockey	1 per 20,000	15-30 min. Travel time	Same as field hockey
Soccer	1.7 to 2.1 acres	195'x330' to 225'x360' with a 10' min. clearance on all sides	Same as field hockey	1 per 10,000	1-2 miles	Number of units depends on popularity. Youth soccer on fields adjacent to schools or neighborhood parks
Running Track (1/4 mile)	4.3 acres	Overall width - 276' Length - 600.02' Track width for 8 to 4 lanes is 32'	Long axis in sector from north to south to north-west-south-east with finish line at northerly end	1 per 20,000		Usually part of high school, or in community park complex in combination with football, soccer, etc.
Softball	1.5 to 2 acres	Baselines 60' Pitching distance 46'; 40' women. Foul Lines - 225' Fast Pitch; Slow pitch 275' men, 250' women.	Same as baseball	1 per 5,000 (if also used for youth baseball)	1/4-1/2 mile	Slight difference in dimensions for 16" slow pitch. May also be used for youth baseball.

Recommended Swimming Recreation Standards

Activity/Facility	Recommended Space Requirements	Recommended Size and Dimensions	Recommended Orientation	Number of units per population	Service Radius	Location Notes
Swimming Pools	and amenities. Usually	Teaching - min. of 20-25 yds x 45' even depth of 3-4 ft. Competitive - min. of 25 m x 16m. Water surface - 27 sq.ft. per swimmer. Deck - water ratio 2:1.		1 per 20,000	15-30 min. travel time	
Beach Areas	n/a	50 sq.ft. land and 50 sq.ft. of water per user. Turnover rate = 3. 3-4 acres support acreage per 1 acre of beach.	n/a	n/a	n/a	Sand bottom with max. of 5% grade. Beach segregated from boating facilities.

Source: IDNR SCORP 2000, based on National Recreation and Park Association recommended standards

Recommended Golf Recreation Standards

Activity/Facility	Recommended Space Requirements	Recommended Size and Dimensions	Recommended Orientation	Number of units per population	Service Radius	Location Notes
Driving Range	13.5 acres for min. of 25 tees	900' x 690'. Add additional 12; width for each tee	Long axis south- west-northeast with golfer driving toward northeast		30 min. travel time	Part of golf course complex. As a separate unit, may be privately operated.
Golf 1. Par 3 (18 hole) 2. 9-Hole Standard 3. 18-Hole Standard		1. Ave. length varies 600-7200 yds. 2. Ave. length 2250 yds. 3. Ave. length 6500 yds.	Majority of holes on north-south axis	1. n/a 2. 1 course per 25,000 3. 1 course per 50,000	1/2 to 1 hour travel time	1. Course should be located within 25 miles. 2. 9- hole course can accommodate 350 people/day. 3. 18-hole course can accommodate 500-550 people/day.

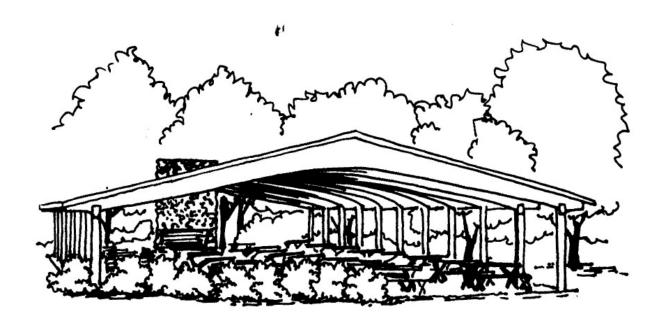
Recommended Winter Recreation Standards

Activity/Facility	Recommended Space Requirements	Recommended Size and Dimensions	Recommended Orientation	Number of units per population	Service Radius	Location Notes
Ice Hockey	22,000 sq.ft. including support area	rink 85'x200' (min. 85'x185'). Additional 5000 sq.ft. support area	Long axis north-south			

Source: IDNR SCORP 2000, based on National Recreation and Park Association recommended standards

Recommended Trails Recreation Standards

Activity/Facility	Recommended Space Requirements	Recommended Size and Dimensions	Recommended Orientation	Number of units per population	Service Radius	Location Notes
Trails	n/a	Well defined trailhead 10' width, Multiple-use trails 12'. Max. ave. grade 5%, not to exceed 15%. Rural trail capacity 40 users/day/mile. Urban trail capacity 90 users/day/mile.		1 system per region	n/a	



A review of recreational facilities in Rochester and the national standards identified the following "recreational needs" for the community. (Based on population 6,414).

	Recreation		
Court Recreation	Standard	Rochester Parks	"Recreational Need"
Badminton	1 per 5,000	0	1 (outdoor)
Basketball	1 per 5,000	4	0
Handball	1 per 20,000	0	0
Tennis	1 per 2,000	1	2
Volleyball	1 per 5,000	5	0
Multiple Recreation	1 per 10,000	0	1
Court			
	Recreation		
Field Recreation	Standard	Rochester Parks	"Recreational Need"
Baseball	1 per 5,000	0	1
Baseball (lighted)	1 per 30,000	0	0
Field Hockey	1 per 20,000	0	0
Football	1 per 20,000	0	0
Soccer	1 per 10,000	0	1
Running Track	1 per 20,000	0	0
Softball	1 per 5,000	1	0
Swimming	Recreation		
Recreation	Standard	Rochester Parks	"Recreational Need"
Swimming Pools	1 per 20,000	1	0
Beach Areas	n/a	n/a	n/a
	Recreation		
Golf Recreation	Standard	Rochester Parks	"Recreational Need"
Driving Range	1 per 50,000	1	0
Golf Course	varies	1	0
	Recreation		
Winter Recreation	Standard	Rochester Parks	"Recreational Need"
Ice Hockey	1 per 100,000	0	0
-			
	Recreation		
Trails Recreation	Standard	Rochester Parks	"Recreational Need"
Trails	1 per community		0

The needs for ball diamonds, soccer fields and tennis courts are meet in the community by local schools and private facilities. Rochester is fortunate to have sufficient recreational facilities to meet the needs based on population.

III. PRIORITIES

Issues facing the Rochester Park and Recreation Department were identified through a public survey, monthly meetings of the Park Board and work sessions with the Park Board members. These issues were broken down into categories and prioritize based on need. The top priorities that have been identified to be accomplished will be incorporated into the five-year action plan. Several issues that may not be feasible to be accomplished in the five-year period were identified as long term or future development. All issues, either short or long term, have been listed to help provide direction for future planning efforts.

Priority Listing:

- A = Top concern, to be implemented with the next five years.
- B = Secondary concern, to be implemented after top concerns are completed.
- C = Long range concerns, to be considered for implementation beyond 10 years.

Priority	Administration
A	Conduct forestry evaluation in all parks
Α	Establish full-time park superintendent
В	Establish full-time maintenance position
В	Renovate park maintenance building
	Nonovale park maintenance building
Priority	City Park
A	Renovate press box at softball diamond
Α	Stain Manitou Mountain
Α	Renovate Shelter #10
Α	Update sports lighting at softball diamond
Α	Seal and color coat/stripe basketball court
Α	Renovate horseshoe courts
A/B	Tree plantings
A/B	Land acquisition along 13th Street
В	Renovate concession building
В	Bury overhead utility lines
В	Construct accessible walk from Manitou Mountain to Shelter #8 and restroom
В	Renovate old play area/equipment
В	Construct accessible walk from Shelter #5 to parking
В	Install additional equipment at skatepark
В	Construct shade structure at skatepark
В	Replace main pavilion
В	Construct sidewalk along 13th Street
В	Replace old restroom on east side
В	Construct shelter for sledding hill
В	Replace backstop and fencing at softball diamond
В	Repave park drive
B	Define and pave parking areas
Priority	Fansler Park
Α	Renovate tennis court
Α	Install drinking fountain
A	Install site lights

Dui a uite e	Javana Barda
Priority	Jaycee Park
A	Construct safety zone around teeter-totter
Α	Repair/replace fence along alley
Α	Install drinking fountain
Α	Install site lights
В	Extend 4' concrete around shelter
B	Resurface basketball court & replace goals
Dui a vita	Laboration Book
Priority	Lakeside Park
A	Install ceiling/roof vents in shelter
Α	Improve bank fishing
C	Construct footbridge over spillway
Dulmalta	Labordon, Book
Priority	Lakeview Park
Priority	Pioneer Park
В	Develop master site plan
C	Construct picnic site(s)
С	Open up areas for bank fishing
Priority	Swimming Pool
Priority A	
	Update road signs
Α	Update road signs Construct sidewalks on 6th & Clay Streets
A B	Update road signs
A B	Update road signs Construct sidewalks on 6th & Clay Streets
A B	Update road signs Construct sidewalks on 6th & Clay Streets
A B B	Update road signs Construct sidewalks on 6th & Clay Streets Renovate pool house
A B B	Update road signs Construct sidewalks on 6th & Clay Streets Renovate pool house Round Barn Golf Club
A B B Priority A	Update road signs Construct sidewalks on 6th & Clay Streets Renovate pool house Round Barn Golf Club Update road signs
A B B Priority A A	Update road signs Construct sidewalks on 6th & Clay Streets Renovate pool house Round Barn Golf Club Update road signs Relocate cart path on #17 Rebuild #2 green
A B B Priority A A A	Update road signs Construct sidewalks on 6th & Clay Streets Renovate pool house Round Barn Golf Club Update road signs Relocate cart path on #17 Rebuild #2 green Renovate Tee #12 - add Blue teeing area
A B B Priority A A A A A	Update road signs Construct sidewalks on 6th & Clay Streets Renovate pool house Round Barn Golf Club Update road signs Relocate cart path on #17 Rebuild #2 green Renovate Tee #12 - add Blue teeing area Seal coat all cart paths
A B B Priority A A A A	Update road signs Construct sidewalks on 6th & Clay Streets Renovate pool house Round Barn Golf Club Update road signs Relocate cart path on #17 Rebuild #2 green Renovate Tee #12 - add Blue teeing area
A B B Priority A A A A A A	Update road signs Construct sidewalks on 6th & Clay Streets Renovate pool house Round Barn Golf Club Update road signs Relocate cart path on #17 Rebuild #2 green Renovate Tee #12 - add Blue teeing area Seal coat all cart paths Dredge ponds
A B B Priority A A A A A B	Update road signs Construct sidewalks on 6th & Clay Streets Renovate pool house Round Barn Golf Club Update road signs Relocate cart path on #17 Rebuild #2 green Renovate Tee #12 - add Blue teeing area Seal coat all cart paths Dredge ponds Renovate Tee #7 - combine and level the 2 forward tees Renovate Tee #10 - large lower level tee and forward area at level of current forward tee
A B B Priority A A A A A B B B	Update road signs Construct sidewalks on 6th & Clay Streets Renovate pool house Round Barn Golf Club Update road signs Relocate cart path on #17 Rebuild #2 green Renovate Tee #12 - add Blue teeing area Seal coat all cart paths Dredge ponds Renovate Tee #7 - combine and level the 2 forward tees Renovate Tee #10 - large lower level tee and forward area at level of current forward tee Renovate Tee #13 - fix front portion of men's tree
A B B Priority A A A A B B B B	Update road signs Construct sidewalks on 6th & Clay Streets Renovate pool house Round Barn Golf Club Update road signs Relocate cart path on #17 Rebuild #2 green Renovate Tee #12 - add Blue teeing area Seal coat all cart paths Dredge ponds Renovate Tee #7 - combine and level the 2 forward tees Renovate Tee #10 - large lower level tee and forward area at level of current forward tee Renovate Tee #13 - fix front portion of men's tree Renovate Tee #15 - level the front half of Red teeing area
A B B Priority A A A A B B B B B	Update road signs Construct sidewalks on 6th & Clay Streets Renovate pool house Round Barn Golf Club Update road signs Relocate cart path on #17 Rebuild #2 green Renovate Tee #12 - add Blue teeing area Seal coat all cart paths Dredge ponds Renovate Tee #7 - combine and level the 2 forward tees Renovate Tee #10 - large lower level tee and forward area at level of current forward tee Renovate Tee #13 - fix front portion of men's tree Renovate Tee #15 - level the front half of Red teeing area Renovate Tee #18 - Add temporary tee area and level the entire Red teeing area
A B B Priority A A A A B B B B B B	Update road signs Construct sidewalks on 6th & Clay Streets Renovate pool house Round Barn Golf Club Update road signs Relocate cart path on #17 Rebuild #2 green Renovate Tee #12 - add Blue teeing area Seal coat all cart paths Dredge ponds Renovate Tee #7 - combine and level the 2 forward tees Renovate Tee #10 - large lower level tee and forward area at level of current forward tee Renovate Tee #13 - fix front portion of men's tree Renovate Tee #15 - level the front half of Red teeing area

Indiana Statewide Outdoor Recreation Plan 2006-2010 "Hoosiers Moving Forward"

The State of Indiana Department of Natural Resources has adopted the Indiana Statewide Outdoor Recreation Plan 2006-2010 "Hoosiers Moving Forward" (SCORP) with priorities that are recommended for 2006-2010. The State's priorities are based on the overall objectives of providing for a wide range of recreational opportunities and experiences.

SCORP Plan Vision Statement:

"The Statewide Comprehensive Outdoor Recreation Plan examines Indiana's recreation resources for the social, physical and economic benefit of the State's citizens through evaluation of the status of outdoor recreation in Indiana.

We envision that readers will use the SCORP as an informational resource that promotes research, cooperation and partnerships for effective guidance and planning in recreation decision-making."

2006-2010 SCORP Goals:

- Qualify Indiana for Land and Water Conservation Funds.
- Establish outdoor recreation funding priorities, including those for the Land and Water Conservation Fund, Recreational Trails Program, and any existing and/or future funds available through the State budget process.
- Conduct an investigation of recreation supply and demand.
- Help improve the provision of outdoor recreation for all users.

It is important to recognize and identify Rochester's priorities and opportunities in their relationship with the State's priorities and goals. Support that Rochester can provide in assisting the State meet their goals will improve the overall state-wide recreational opportunities and enhance its position in competition with federal and state funds. Many of the State's goals and priorities closely parallel to those of the Rochester Park and Recreation Department.



IV. 2008-2012 ACTION PLAN

Limitations on the City of Rochester to fund the variety of programs and facilities in need by the community are challenges to address. Overcoming these limitations and constraints will require use of the various sources of funds available. Below is a brief description of the principal resources available to the Rochester Park and Recreation Department for implementing programs and developing facilities for recreational purposes within the community.

Funding Opportunities

<u>Parks and Recreation General Budget</u> – Annual tax allocations from the General City Tax Levy, Auto-Air Excise Tax and other local funding could be utilized for both staffing and financing capital improvements within the Parks and Recreation Department. However, general tax dollars may be limited or unavailable for extensive capital improvements.

Non-Reverting Account Funds -- Monies collected from certain fees and rentals can be placed in one of two non-reverting accounts. Funds are available from the Non-Reverting Operating Account to offset operation costs from administration of programs within the Park and Recreation Dept. Funds from the Non-Reverting Capital Account are available for capital improvements in the Parks and Recreation Dept.

<u>Gifts and Donations Fund</u> -- Donations of money, land and time are important resources to any Parks and Recreation Department. Donations are important from the point that they can be used to match grants from other sources.

<u>Lease Purchase</u> – Traditional mechanism used to finance capital projects including equipment and vehicles. City Council must annually levy a tax payable from property taxes sufficient to pay lease rentals; except that the levy may be reduced any year to the extent other money is pledged or available for the payment of the lease rentals (I.C. 36-10-1).

<u>Cumulative Capital Improvement Funds</u> – The Park and Recreation Law 36-10-3-20 allows money to be placed in a fund for the purposes of acquiring land or making specific capital improvements. The Parks and Recreation Department can also make requests to the City Council for funds from the general city CCI Fund for specific projects. (Note: A CCI Fund cannot be established if a Recreational Impact Fee is in place).

<u>Recreational Impact Fees</u> – In 1991, the Indiana General Assembly passed an impact fee bill that created an alternative funding mechanism for infrastructure improvements in fast growing areas. The essence of the legislation was to allow local governments the option of passing onto new residents the costs of building the new infrastructure expected by those same residents.

<u>Street and Road Funds</u> – The City of Rochester receives a designated amount from the State of Indiana for public road improvements. Park drives and parking lot lots are for public use and funds from this account could be appropriated to parks by the City Council.

<u>County Economic Development Income Tax (CEDIT)</u> -- Income tax specifically for roads and road improvement projects.

<u>General Obligation Bond</u> -- General obligation bonds, which are retired by tax money, provide a funding source for implementation of large-scale projects. The Rochester Parks and Recreation Board's bonding power cannot be in excess of two percent (2%) of the assessed valuation of the taxing district. Hearings must be held and approval is required by the City Council.

A MATRIX OF LOCAL FINANCING TOOLS

Type of Financing	What It Is	Who Pays	How Funds are Being Used	Why It's Being Used	Areas It's Being Applied	How Long It Lasts
Property Tax	tax on real property	commercial and residential property owners	park, open space, and recreation: maintenance, operations, and capital improvements	increased usership and demand; growth management; water quality improvements; public safety issues	urban, suburban, and rural areas	tax ongoing or increased for a defined time period
Special Assessment District	separate units of government that manage specific resources within defined boundaries	residents of the district through property taxes, user fees, or bonds	park, open space, and recreation: maintenance, operations, acquisition, and capital improvements	increased usership and demand; growth management; water quality improvements;	typically urban and suburban areas	tax ongoing or increased for a defined time period
Sales & Use Tax	tax on the sales of goods or services	purchase of goods or services	park, open space, and recreation: maintenance, operations, acquisition, and capital improvements	increased usership and demand; growth management; water quality improvements; public safety issues	urban, suburban, and rural areas	tax ongoing or increased for a defined time period
Real Estate Transfer Tax	tax on the sale of property	sometimes the seller, sometimes the buyer	park and open space: acquisition (proceeds are often deposited into land banks)	increased usership and demand; growth management	typically fast- growing rural and suburban areas	one-time cost to home seller or buyer
Impact Fee	one-time fee to off-set costs of infrastructure caused by new development	developer of a project	park, open space, and recreation: acquisition and development	growth management	typically fast- growing rural and suburban areas	one-time cost to developer
Bond-General Obligation	loan taken out by a city or county against the value of the taxable property	city or county through taxes paid by property owners	park, open space, and recreation: acquisition and capital improvements	increased usership and demand; growth management; water quality improvements; public safety issues	urban, suburban, and rural areas	bonds are typically issued for 15, 20 or 30 years
Bond-Revenue	loan paid from the proceeds of a tax levied for the use of a specific public project, or with the proceeds of fees charged to those who use the facility that the bonds finance	city or county through taxes paid by general population or user of a service	park, open space, and recreation: acquisition and capital improvements	increased usership and demand; growth management; water quality improvements; public safety issues	urban, suburban, and rural areas	bonds are typically issued for 15, 20 or 30 years
Income Tax	tax on individual income	individual taxpayers	park: acquisition, maintenance, and capital improvements	increased park usership; growth management	limited use to date: suburban community	ongoing
Mitigation	developer set- aside of land	developers of a project	wetlands and natural areas: acquisition and protection	natural resource protection	suburban and rural areas	one-time cost to developer
User Fee	fee that covers the cost of a service	anyone who chooses to take advantage of a service	park, open space, and recreation: maintenance and operations	increased park usership	urban, suburban, and rural areas	one-time cost to user
Tax Increment Financing	financing mechanism used to stimulate economic development in a blighted area	property owners when redevelopment results in increased property values	park: acquisition and capital improvements	economic development	urban areas	ongoing

Grant Programs

SAFETEA-LU

Safe, Accountable, Flexible, Efficient Transportation Equity Act: A Legacy for Users

On August 10, 2005, the President signed into law the Safe, Accountable, Flexible, Efficient Transportation Equity Act: A Legacy for Users. With guaranteed funding for highways, highway safety, and public transportation totaling \$244.1 billion, SAFETEA-LU represents the largest surface transportation investment in our Nation's history. The two landmark bills that brought surface transportation into the 21st century—the Intermodal Surface Transportation Efficiency Act of 1991 (ISTEA) and the Transportation Equity Act for the 21st Century (TEA-21)—shaped the highway program to meet the Nation's changing transportation needs. SAFETEA-LU builds on this firm foundation, supplying the funds and refining the programmatic framework for investments needed to maintain and grow our vital transportation infrastructure. SAFETEA-LU continues the TEA-21 concept of guaranteed funding, keyed to Highway Trust Fund (Highway Account) receipts.

<u>Safe Routes to School</u> - This new program will enable and encourage primary and secondary school children to walk and bicycle to school. Both infrastructure-related and behavioral projects will be geared toward providing a safe, appealing environment for walking and biking that will improve the quality of our children's lives and support national health objectives by reducing traffic, fuel consumption, and air pollution in the vicinity of schools.

Recreational Trails - A total of \$370 million is provided through 2009 to continue this program to develop and maintain trails for recreational purposes that include pedestrian, equestrian, bicycling and non-motorized snow activities as well as off-road motorized vehicle activities. New eligibilities are provided, including construction and maintenance equipment, real estate costs, educational program costs, State administration costs, and assessment of trail conditions.

Congestion Mitigation/Air Quality Improvement Program

In 1990, Congress amended the Clean Air Act to accelerate America's efforts to attain the NAAQS. The amendments required further reductions in the amount of permissible tailpipe emissions, initiated more stringent control measures in areas that still failed to attain the NAAQS (nonattainment areas), and provided for a stronger, more rigorous linkage between transportation and air quality planning. The following year, Congress adopted the Intermodal Surface Transportation Efficiency Act (ISTEA) of 1991. This law authorized the Congestion Mitigation and Air Quality Improvement Program (CMAQ) to provide funding for surface transportation and other related projects that contribute to air quality improvements and congestion mitigation. The CAA amendments, ISTEA and the CMAQ program together were intended to realign the focus of transportation planning toward a more inclusive, environmentally-sensitive, and multimodal approach to addressing transportation problems. The CMAQ program, continued in SAFETEA-LU at a total funding level of \$8.6 billion through 2009, provides a flexible funding source to State and local governments for transportation projects and programs to help meet the requirements of the Clean Air Act. The main goal of the CMAQ Program is to fund transportation projects that reduce emissions in non-attainment and maintenance areas.

Indiana Heritage Trust

The Indiana Heritage Trust was established in 1992 to ensure that Indiana's rich natural heritage would be preserved and enhanced for present and succeeding generations. The purpose of the Indiana Heritage Trust Program (IHT) is to acquire state interests in real property that are examples of outstanding natural resources and habitats or have historical or archaeological significance or provide areas for conservation, recreation, protection or restoration of native biological diversity within the state of Indiana. The use of the power of eminent to carry out its purposes is expressly prohibited. The Indiana Heritage Trust buys land from willing sellers to protect Indiana's Rich natural Heritage for wildlife habitat and recreation. General Assembly appropriations, Environmental License Plate sales and additional donations are the three ways we've been able to protect over 45,000 acres since the programs inception.

IDNR Division of Historic Preservation and Archaeology Historic Preservation Fund

Type of funds: Federal
Program occurrence: Annual
Total funds available: Variable

Maximum grant award: Variable, usually \$50,000

Matching share ratios: 50% federal / 50% local for most projects

70% federal / 30% local for survey projects

Length of program: 15 months

Eligible applicants:

- Municipal government entities
- Educational institutions
- Not-for-profit organizations with 501(c)(3) status

Project categories: Architectural and Historical, Archaeological, and Acquisition and Development (Rehabilitation)

Each year, the DHPA receives funding under the Historic Preservation Fund (HPF) Program, which is administered by the U.S. Department of the Interior, National Park Service. The HPF Program helps to promote historic preservation and archaeology in Indiana by providing assistance to projects that will aid the State in meeting its goals for cultural resource management. Of Indiana's annual HPF allotment, about 85% is set aside to fund a matching grants program and cooperative agreements to foster important preservation and archaeology activities, such as co-sponsorship of the annual Cornelius O'Brien Conference on Historic Preservation. The remainder of this funding pays for office interns, Archaeology Month and Preservation Week programs, printing and mailing of the Division's newsletter and other public education materials, and the purchase of necessary office equipment for the Division.

Under the HPF matching grants program, grant awards are made in three project categories. When applying for grant funds, applicants must be certain to request and complete the appropriate application packet for their project category.

<u>Architectural and Historical projects</u> include: historic sites and structures surveys for cities and counties; survey publication and printing; National Register nominations for eligible historic districts; public education programs and materials relating to preservation, such as workshops, training events, publications, and brochures; feasibility studies, architectural and engineering plans, and specifications for the rehabilitation and/or adaptive reuse of National Register-listed properties; historic structure reports for National Register-listed properties; and historic context studies with National Register nominations for specific types of historic resources.

<u>Archaeological projects</u> include: survey, testing, and research focused on specific geographic areas or cultural groups; National Register nominations for individual or multiple archaeological sites; and public education programs and materials relating to archaeology, such as workshops, training events, public and mock digs, publications, and brochures.

<u>Acquisition and Development projects</u> include the preservation, rehabilitation, restoration, and acquisition of National Register-listed properties. This category is often referred to as "bricks and mortar money," and is used to help save buildings and structures that are severely threatened or endangered. Note that properties not listed in the National Register are not eligible to receive federal HPF funds.

IDNR Division of Fish & Wildlife

Lake and River Enhancement Program

The Lake and River Enhancement Program (LARE) goal is to ensure the continued viability of public-access lakes and streams by utilizing a watershed approach to reduce non-point source sediment and nutrient pollution of Indiana's and adjacent states' surface waters to a level that meets or surpasses state water quality standards.

To accomplish this goal, the LARE Program provides technical and financial assistance for qualifying projects. Approved grant funding may be used for one or more of the following purposes:

- 1. Investigations to determine what problems are affecting a lake/lakes or a stream segment.
- 2. Evaluation of identified problems and effective action recommendations to resolve those problems.
- Cost-sharing with land users in a watershed above upstream from a project lake or stream for installation or application of sediment and nutrient reducing practices on their land.
- 4. Matching federal funds for qualifying projects.
- 5. Watershed management plan development.
- 6. Feasibility studies to define appropriate lake and stream remediation measures.
- 7. Engineering designs and construction of remedial measures.
- 8. Water monitoring of public lakes.

The LARE program may fund 75 percent of the cost of construction actions (up to \$100,000 for a specific project, or \$300,000 for all projects on a specific lake or stream). The program also will cost share up to 80 percent on approved watershed land treatment practices. LARE may fully fund diagnostic or feasibility studies, design plans, and special projects.

IDNR Division of Forestry

Urban Forest Conservation Grants

The Urban Forest Conservation (UFC) Grants are intended to help communities develop long term programs to manage their urban forests. Grantees may conduct any project that helps to improve and protect trees and other associated natural resources in urban areas. Community projects that target program development, planning and education are emphasized. Projects funded in the past include activities such as conducting tree inventories, developing tree maintenance and planting plans, writing tree ordinances, conducting programs to train municipal employees and the public, purchase or development of publications, books and videos, hiring

consultants or city foresters, etc. Certified Tree Cities may spend up to 20% of the grant funds on demonstration tree planting projects. Local municipalities, not-for-profit organizations and state agencies are eligible to apply for \$2,000 to \$20,000.

IDNR DIVISION OF OUTDOOR RECREATION SUMMARY OF GRANT PROGRAMS

Grant rounds and funding may vary pending state or federal approval.

GRANT PROGRAM	HOMETOWN INDIANA	WABASH RIVER HERITAGE CORRIDOR	RECREATIONAL TRAILS PROGRAM (RTP)	LAND & WATER CONSERVATION FUND (LWCF)	SHOOTING RANGE
	Applications may include land acquisition and/or facility construction and renovation. Indoor and outdoor facilities are eligible for assistance.	FUND Applications may include land acquisition and/or facility development, conservation, or enhancement along the historic transportation corridor of the Wabash River.	Applications may include land acquisition and/or development, maintenance, and ethics education of multi-use trails.	Applications may consist of land acquisition and/or outdoor recreation facility construction or renovation.	Application may consist of development (not purchase) of rifle, handgun, shotgun, and archery opportunities.
FUNDING SOURCE	State Legislature	State Legislature	Federal	Federal	Federal
% MATCH	50/50	80/20	80/20 80/20 50/50		75/25
MIN/MAX AMOUNT	\$10,000- 200,000	\$10,000-250,000	\$10,000-150,000	\$10,000-200,000	\$10,000-No Cap
GRANT ROUNDS	Funds not currently available	Funds not currently available	Applications due by May 1st	Applications due by June 1st	Funds not available until 2007
ELIGIBILITY	Municipal Corporation & 5-Year Park and Recreation Plan	Units of Governments (preferably Park Boards) and 501(c)(3) not-for- profits. Projects must be located in one of the 19 counties along the Wabash River Corridor	Units of Governments and 501(c)(3) not-for- profits	Park Board & 5- Year Park and Recreation Master Plan	Units of Governments and Not-for-profit corporations
FUNDS AVAILABLE	\$0.00	\$0.00	Approx. \$900,000	Federal Appropriation undetermined. Estimated \$1 million	\$0

Other Funding Sources

Below are a few funding options that are available to the Rochester Parks and Recreation Department/Board that should be investigated.

- Tax Incremental Financing
- Private Foundations
- "Take Pride in America", Volunteer Program
- Indiana Committee for the Humanities
- Indiana Arts Committee
- Indiana Department of Aging and Community Services
- Environmental Education Act, U.S. Department of Health and Human Services
- Governor's Voluntary Action Program
- Indiana Federal Property Program
- Indiana Department of Commerce
- Economic Development Administration
- Department of Education
- Green Thumb, Inc.
- President's Council on Physical Fitness and Sports
- · Army Corps of Engineers
- Armed Services
- The Nature Conservancy
- Acres, Inc.
- The Trust for Public Land
- Fish America Foundation
- Memorial Giving
- Deferred Giving
- Capital Fund Drive Campaign

The aforementioned potential funding sources are not intended as an exhaustive list of available sources. In carrying out its responsibilities, the Rochester Parks and Recreation Department will continue to research various federal grant-in-aid programs and private sector resources, which could be utilized in the development of park and recreation projects.



Action Plan Matrix

The issues have been identified, analyzed and ranked by priority. The Action Plan matrix is a probable implementation schedule using only the top priorities. The proposed Action Plan may need to be modified and adjusted as indicated to be a flexible working document, and some adjustments should be anticipated. Quantifiable benchmarks should be established to review and forecast for progress evaluation, based on a reasonable time frame.

It should be recognized that not all Park Budget (PB) references in the Funding Source column means a specific capital budget allocation. Accomplishments may well be acquired donations or other sources of funding. Many items may be completed within "in-house" by use of staff and with monies for materials budgeted within the appropriate line of the operating budget.

The following pages reflect the proposed Action Plan matrix for each individual year of the Master Plan (2008-2012). The action schedule outlines the Proposed Plan of Action, Site or Facility, the Estimated Costs and possible Funding Sources.

PROPOSED PLAN OF ACTION – Identifies the proposed implementation element established from the priority list.

SITE OR FACILITY – Identifies location for the proposed implementation element.

ESTIMATED COST – Indicates what estimated costs should be anticipated for the element of action. (All dollar estimates are a result of certain assumptions, and may not reflect actual costs. They are strictly preliminary estimates to be used as budgeting tools.)

FUNDING SOURCE (S) – Each Action Plan item has source(s) of possible funding identified. The following is a Source for Funds Key used in the Action Plan.

PB Parks and Recreation General Budget

NRO Non Reverting Operating Funds

NRC Non Reverting Capital Funds

LP Lease-Purchase

CF City Funds

- Cumulative Capital Improvement Funds

- County Economic Development Income Tax

- Local Streets and Roads

GD Gifts and Donations Fund

GR Grants (foundation, private, institutional, tourism, etc.)

LWCF Land and Water Conservation Fund

RTP Recreational Trail Program Grant

TEA InDOT Transportation Enhancement Act

GOB General Obligation Bond

2008	Site	Estimated Costs	Funding Sources
Acquire property on 13th Street	City Park		CF
Plant trees in parks	Administration	\$2,000	PB
Conduct forestry evaluation in all parks	Administration	\$3,500	PB
Renovate Shelter #10, construct accessible walk	City Park	\$6,000	PB
Seal and color coat/stripe basketball court	City Park	\$4,000	PB
Renovate tennis court	Fansler Park	\$10,000	PB
Construct accessible walk to shelter	Fansler Park	\$1,200	PB
Repair/replace fence along alley	Jaycee Park	\$1,500	PB
Improve bank fishing	Lakeside Park	\$3,000	PB
Rebuild #2 green	Round Barn Golf Club	\$8,000	PB, NRC
Seal coat all cart paths	Round Barn Golf Club	\$7,500	PB, NRC
Shelter #13, drainage/grade improvements	City Park	\$4,000	PB
2009	Total	\$50,700	
Plant trees in parks	Administration	\$2,000	PB
Construct accessible walk to play area	City Park	\$1,500	PB
Install drinking fountain	Fansler Park	\$2,500	PB
Construct accessible walk to play area	Fansler Park	\$1,500	PB
Install drinking fountain	Jaycee Park	\$2,500	PB
Install site lights	Jaycee Park	\$10,000	PB
Construct accessible walk to play area	Jaycee Park	\$1,500	PB
Install ceiling/roof vents in shelter	Lakeside Park	\$750	PB
Update road signs	Swimming Pool	\$1,000	PB
Update road signs	Round Barn Golf Club	\$2,000	PB, NRC
Renovate Tee #12 - add Blue teeing area	Round Barn Golf Club	\$8,000	PB, NRC
Extend electrical install pond aerators	Round Barn Golf Club	\$6,000	PB, NRC
	Total	\$39,250	·
2010	A destate to the	#0.000	
Plant trees in parks	Administration	\$2,000	PB
Renovate horseshoe courts	City Park	\$1,000	PB OF
Construct additional paved, accessible parking areas	City Park	\$15,000	PB, CF
Relocate cart path on #17	Round Barn Golf Club	\$4,500	PB, NRC
2011	Total	\$22,500	
Plant trees in parks	Administration	\$2,000	PB
Establish full-time Park Superintendent	Administration		PB
Install site lights and perimeter walkway	Fansler Park	\$20,000	PB, CF
2012	Total	\$22,000	
Plant trees in parks	Administration	\$2,000	PB
Renovate press box at softball diamond	City Park	\$2,000	PB, GD
Stain Manitou Mountain	City Park	\$10,000	PB, GD PB, GD
	City Park		
Update sports lighting at softball diamond Dredge ponds	Round Barn Golf Club	\$80,000 \$40,000	PB, CF
Dieuge pullus			NRC, CF
	Total	\$137,000	

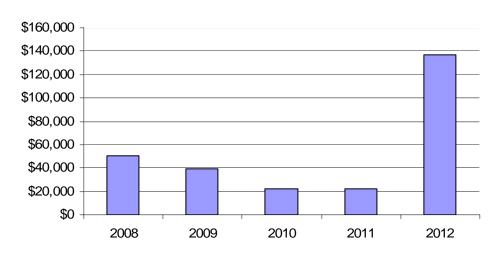
ACTION PLAN BREAKDOWN BY PARK

Admi	nistration	Estimated Costs
2008	Plant trees in parks	\$2,000
2008	Conduct forestry evaluation in all parks	\$3,500
2009	Plant trees in parks	\$2,000
2010	Plant trees in parks	\$2,000
2011	Plant trees in parks	\$2,000
2011	Establish full-time Park Superintendent	
2012	Plant trees in parks	\$2,000
	Total	\$13,500
City F	Park	,
2008	Renovate Shelter #10, construct accessible walk	\$6,000
2008	Seal and color coat/stripe basketball court	\$4,000
2008	Shelter #13, drainage/grade improvements	\$4,000
2009	Construct accessible walk to play area	\$1,500
2010	Renovate horseshoe courts	\$1,000
2010	Construct additional paved, accessible parking areas	\$15,000
2012	Renovate press box at softball diamond	\$10,000
2012	Stain Manitou Mountain	\$5,000
2012	Update sports lighting at softball diamond	\$80,000
	Total	\$126,500
Fans	er Park	
2008	Renovate tennis court	\$10,000
2008	Construct accessible walk to shelter	\$1,200
2009	Install drinking fountain	\$2,500
2009	Construct accessible walk to play area	\$1,500
2011	Install site lights and perimeter walkway	\$20,000
	Total	\$35,200
Jayce	ee Park	
2008	Repair/replace fence along alley	\$1,500
2009	Install drinking fountain	\$2,500
2009	Install site lights	\$10,000
2009	Construct accessible walk to play area	\$1,500
	Total	\$15,500
Lakes	side Park	
2008	Improve bank fishing	\$3,000
2009	Install ceiling/roof vents in shelter	\$750
	Total	\$3,750

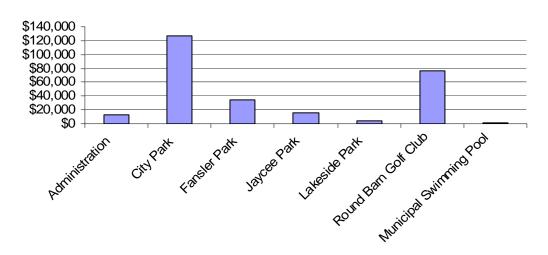
Round Barn Golf Club

		Total	\$1,000
2009	Update road signs		\$1,000
Muni	cipal Swimming Pool		
		Total	\$76,000
2012	Dredge ponds		\$40,000
2010	Relocate cart path on #17		\$4,500
2009	Extend electrical install pond aerators		\$6,000
2009	Renovate Tee #12 - add Blue teeing area		\$8,000
2009	Update road signs		\$2,000
2008	Seal coat all cart paths		\$7,500
2008	Rebuild #2 green		\$8,000

Action Plan



Action Plan Breakdown



Vehicle and Equipment Replacement Program

To be more effective in the planning for timely replacement of vehicles and equipment, the Rochester Park and Recreation Department developed a ten-year replacement program. The key to be effective is replacing specific vehicles or equipment at the proper time to avoid excessive wear & tear and maintenance expenses. The following charts identify the proposed replacement program for park and golf. This is to be used as a guide in financial planning with the Park Department and the City Administration in budget development.

Park Department Vehicles and Equipment Replacement Schedule

			-	I	i 1	İ	Ī	Ī	1	I	l l
Vehicle	e										
#	Vehicle/Equipment	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
12	1988 Chevrolet Pick Up Truck				X						X
15	1996 Dodge Pick Up Truck									X	
20	2007 Grasshopper Mower										X
43	1999 Load Trailer									X	
66	Flymo Mower						X				
73	1996 Grasshopper #721D Mower					X					
82	1998 Grasshopper #721D Mower							X			
84	2000 Toro Groundmaster Mower									X	

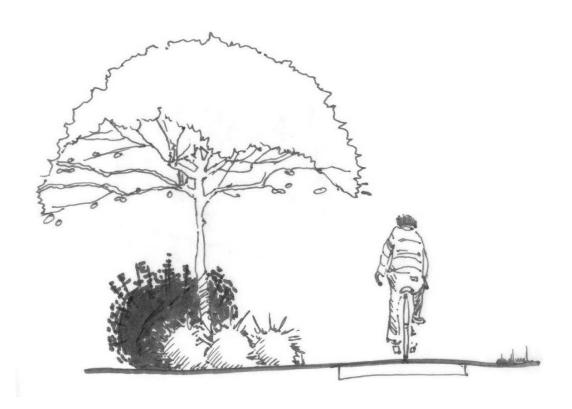
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Vehicle/Equipment	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Vehicles										
1990 Chevrolet Pick Up										
Truck							X			
Greens Mowers										
2003 John Deere 2500A										
Greensmower	Χ					X				
2003 John Deere 2500A										
Greensmower	X					X				
Toro 3100 Greensmower										
(verticutting)		X								
Fringe/Tee Mowers										
Toro Reelmaster 2300-D										
Fringe Mower	X					X				
Fairway Mowers										
2003 John Deere 3225B										
Fairway Mower	X					X				
2003 John Deere 3225B										
Fairway Mower	X					X				

	_									
Vehicle/Equipment	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Rough Mowers	1					1	ı	ı	1	
2003 Jacobson 11-ft						.,				
Rough Mower	X					X				
Toro Groundmaster									v	
325D Toro Groundmaster				Х					Х	
325D				X					X	
Sand Equipment										<u> </u>
2006 Toro 3020 Sand										
Pro					Х					
Toro 14 Sand Pro										
Utility Vehicles		1		1	1	<u>l</u>			l	1
2003 John Deere Pro										
Gator Truckster							Х			
Toro Workman 330D										
Truckster			Х							Х
Toro Workman 330D										
Truckster			X							Х
2004 Yamaha U Max										
Utility Cart			X							Х
Cushman Turf Truckster										
Specialty Equipment	_									
2003 John Deere Core										
Harvestor						Х				
Large 8' seeder	X									
Toro Greens Aerator					X					
Toro MO 686 Fairways										
Aerator										
Toro Groundmaster 327										
(drives seeder)										-
1984 Olathe Seeder										
Olathe No. 23			v					v		
Topdresser			Х			V		Х		-
Spray rig	1	1		1		Х			<u> </u>	<u> </u>
Other large Miscellaneous Equipment										
Case Construction King										
Backhoe	1	X								
Toro Pumping System		1								
Model 41411	1	<u> </u>					Х			
Ice machine	<u> </u>	X								
Golf Carts			Х						X	

	_						
Miscellaneous Equipment	-						
Blowers (2)	Replace	as	needed				
Chainsaws (2)	"						
Push Mowers 91)	"						
Weed Eaters (5)	"						
Edgers (5)	"						
Little Wonder Push Blower	"						
Power Sprayer (1)	"						
Acetylene Torch (1)	"						
Ryan Jr. Sod Cutter (1)	"						
Fertilizer Spreader (2)	"						

A majority of the equipment for golf maintenance is leased. This allows for a cost effective method to obtain and rotate equipment on a timely schedule. The non-reverting ordinance passed in 2002, establishes a fund for the maintenance of the golf carts. 7% of cart rental fees are deposited into the park non-reverting operating account to offset expenses for the maintenance and upkeep of the golf cart fleet. The current fleet is approximately 3 years old. The average life of a cart is 5-6 years. It is proposed to replace the cart fleet in 2010 and again in 2016.



V. Financial Planning

Good fiscal planning with public funds is a key responsibility of a park and recreation department. As with other cities, Rochester feels the stress of demands and needs with budget restraints. It is critical that every dollar received is utilized to the maximum benefit for the residents of Rochester. Proper fiscal planning would require careful review of each program, facility, operations and expense while maintaining the quality and service.

The future of park and recreation departments may depend on the amount of income they can produce in order to survive. The ability to generate revenue is crucial when the fluctuation of tax rates and available appropriation monies can vary year after year. The challenge of the Rochester Park and Recreation Department will be trying to balance the increasing demands for recreation and facilities with available monies. There will be greater pressure to raise revenue and reduce expenditures in order to balance the budget. Rochester Park and Recreation Department is fortunate to have revenue generating facilities and programs that help support the department.

The following matrix will help in the identification of various funding tools that may be available to the Park Department.

A MATRIX OF LOCAL FINANCING TOOLS

Type of Financing Authority	What It Is	Who Pays	How Funds are Being Used	Why It's Being Used	Areas It's Being Applied	How Long It Lasts
Property Tax	tax on real property	commercial and residential property owners	park, open space, and recreation: maintenance, operations, and capital improvements	increased usership and demand; growth management; water quality improvements; public safety issues	urban, suburban, and rural areas	tax ongoing or increased for a defined time period
Special Assessment District	separate units of government that manage specific resources within defined boundaries	residents of the district through property taxes, user fees, or bonds	park, open space, and recreation: maintenance, operations, acquisition, and capital improvements	increased usership and demand; growth management; water quality improvements; public safety issues	typically urban and suburban areas	tax ongoing or increased for a defined time period
Sales & Use Tax	tax on the sales of goods or services	purchase of goods or services	park, open space, and recreation: maintenance, operations, acquisition, and capital improvements	increased usership and demand; growth management; water quality improvements; public safety issues	urban, suburban, and rural areas	tax ongoing or increased for a defined time period
Real Estate Transfer Tax	tax on the sale of property	sometimes the seller, sometimes the buyer	park and open space: acquisition (proceeds are often deposited into land banks)	increased usership and demand; growth management	typically fast- growing rural and suburban areas	one-time cost to home seller or buyer

Type of Financing Authority	What It Is	Who Pays	How Funds are Being Used	Why It's Being Used	Areas It's Being Applied	How Long It Lasts
Impact Fee	one-time fee to off-set costs of infrastructure caused by new development	developer of a project	park, open space, and recreation: acquisition and development	growth management	typically fast- growing rural and suburban areas	one-time cost to developer
Bond-General Obligation	a city or county	city or county through taxes paid by property owners	park, open space, and recreation: acquisition and capital improvements	increased usership and demand; growth management; water quality improvements; public safety issues	urban, suburban, and rural areas	bonds are typically issued for 15, 20 or 30 years
Bond-Revenue		through taxes paid by general population or user	and recreation: acquisition and	increased usership and demand; growth management; water quality improvements; public safety issues	urban, suburban, and rural areas	bonds are typically issued for 15, 20 or 30 years
Income Tax	tax on individual income	individual taxpayers		increased park usership; growth management	limited use to date: suburban community	ongoing
Mitigation	developer set- aside of land	developers of a project	wetlands and natural areas: acquisition and protection	natural resource protection	suburban and rural areas	one-time cost to developer
User Fee	fee that covers the cost of a service	anyone who chooses to take advantage of a service	park, open space, and recreation: maintenance and operations	increased park usership	urban, suburban, and rural areas	one-time cost to user
Tax Increment Financing	financing mechanism used to stimulate economic development in a blighted area	property owners when redevelopment results in increased property values	park: acquisition and capital improvements	economic development	urban areas	ongoing



PARK AND RECREATION DEPARTMENT FIVE-YEAR BUDGET PLANNING

Base on the proposed funding sources and proposed Action Plan, projected budgets for the Rochester Park and Recreation Department were prepared for the 2008-2012 period. The following chart illustrates the impact the proposed Action Plan would have on the Park and Recreation Department budget. Compared to the budgets for previous years, one will note that the proposed increases are realistic and in line with proposed developments.

100 Personal Services

2002 includes provisions for a part-time Activities Director position. 2005 includes provisions for a full-time maintenance laborer position and 2006 includes provisions for a full-time Park Superintendent position. The remaining years maintains the staff levels with a minimum cost of living increases.

200 Supplies

Expenses for supplies will decrease with the proposed increase in Non-Reverting Operating funds to offset these costs. Minimal increases are expected in later years.

300 Other Services and Charges

Inflation rates were calculated for basic services such as utilities and telephone. Fees for professional services were listed for assistance in potential grant applications on proposed park developments.

400 Capital Outlays

Small capital projects, as listed in the Action Plan, are proposed to be completed with funding from the Non-Reverting Capital Fund Account if available. If gifts and donations can be obtained for these improvements, the monies in Non-Reverting Capital Account can be allowed to grow for larger projects.

The following are proposed budgets for the years 2008-2012 for review and discussion with Park Board and City

1 - PERSONAL SERVICES

Salaries and Wages	2008	2009	2010	2011	2012
Golf -Salaried Personal	\$38,580	\$39,737	\$40,930	\$42,157	\$43,422
Golf - Seasonal Wages	\$61,396	\$61,500	\$62,000	\$62,500	\$63,000
Golf - Pro Shop Seasonal	\$30,000	\$30,000	\$32,000	\$32,000	\$34,000
Golf - Maintenance Direct/Mechanic	\$18,840	\$19,405	\$19,987	\$20,587	\$21,205
Pool - Manager	\$5,600	\$5,600	\$5,750	\$5,750	\$5,750
Pool - Asst. Manager	\$3,750	\$3,750	\$3,825	\$3,825	\$3,825
Pool - Seasonal Wages	\$14,800	\$15,000	\$15,000	\$15,200	\$15,200
Park - Superintendent	\$3,000	\$3,000	\$3,000	\$30,000	\$30,000
Park - Seasonal Wages	\$48,000	\$48,000	\$48,000	\$40,000	\$40,000
Park - Summer Park Program Director	\$3,000	\$3,000	\$3,200	\$3,200	\$3,200
Park - Activity Director	\$3,000	\$3,000	\$3,200	\$3,200	\$3,200
Park - Summer Park Program Seasonal	\$6,100	\$6,100	\$6,500	\$6,500	\$6,500
Subtotal Salaries and Wages	\$236,066	\$238,093	\$243,392	\$264,919	\$269,302

Employee Benefits	2008	2009	2010	2011	2012
Uniforms	\$2,400	\$2,520	\$2,646	\$2,778	\$2,917
Health Insurance	\$6,840	\$7,182	\$7,541	\$7,918	\$8,314
PERF	\$2,600	\$2,730	\$2,867	\$3,296	\$3,461
FICA	\$19,400	\$20,370	\$21,389	\$24,597	\$25,827
Subtotal Employee Benefits	\$31,240	\$32,802	\$34,442	\$38,590	\$40,519
Other Personal Services	2008	2009	2010	2011	2012
Park Board Compensation	\$2,400	\$2,400	\$2,400	\$2,400	\$2,400
Unemployment Expense	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500
Subtotal Other Personal Services	\$6,900	\$6,900	\$6,900	\$6,900	\$6,900
TOTAL PERSONAL SERVICES	\$274,206	\$277,795	\$284,734	\$310,409	\$316,721
2 - SUPPLIES					
Office Supplies	2008	2009	2010	2011	2012
Golf	\$500	\$500	\$500	\$500	\$500
Pool	\$500	\$500	\$500	\$500	\$500
Park	\$500	\$500	\$500	\$1,000	\$1,000
Subtotal Office Supplies	\$1,500	\$1,500	\$1,500	\$2,000	\$2,000
Operating Supplies	2008	2009	2010	2011	2012
Golf - Gasoline/Garage	\$10,000	\$10,300	\$10,609	\$10,927	\$11,255
Park - Gasoline/Garage	\$3,500	\$3,605	\$3,713	\$3,825	\$3,939
Fertilizer, Herbicide, Fungicide	\$62,500	\$64,375	\$66,306	\$68,295	\$70,344
Sand, Gravel, Bituminous					
Pool - Chemicals	\$4,000	\$4,120	\$4,244	\$4,371	\$4,502
Subtotal Operating Supplies	\$80,000	\$82,400	\$84,872	\$87,418	\$90,041
Repair and Maintenance Supplies	2008	2009	2010	2011	2012
Golf	\$18,000	\$18,540	\$19,096	\$19,669	\$20,259
Pool	\$7,000	\$7,210	\$7,426	\$7,649	\$7,879
Park	\$10,000	\$10,300	\$10,609	\$10,927	\$11,255
Subtotal Repair & Maintenance					
Supplies	\$35,000	\$36,050	\$37,132	\$38,245	\$39,393
Other Supplies	2008	2009	2010	2011	2012
Golf	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000
Pool	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
Park	\$2,500	\$2,500	\$2,500	\$3,500	\$3,500
Subtotal Other Supplies	\$11,000	\$11,000	\$11,000	\$12,000	\$12,000
TOTAL SUPPLIES	\$127,500	\$130,950	\$134,504	\$139,664	\$143,434
3 - OTHER SERVICES AND CHARGES	3				
Professional Services	2008	2009	2010	2011	2012
Tree Removal	\$4,000	\$4,000	\$2,000	\$2,000	\$2,000
Legal Services - Ads	\$200	\$200	\$200	\$200	\$200
Matching Grant Fees	\$3,000				
Subtotal Professional Fees	\$7,200	\$4,200	\$2,200	\$2,200	\$2,200

Communication & Transportation	2008	2009	2010	2011	2012
Pool - Telephone	\$300	\$309	\$318	\$328	\$338
Park - Telephone	\$1,200	\$1,236	\$1,273	\$1,311	\$1,351
Travel / Instruction	\$150	\$155	\$159	\$164	\$169
Subtotal Professional Fees	\$1,650	\$1,700	\$1,750	\$1,803	\$1,857
Printing & Advertising	2008	2009	2010	2011	2012
Pool - Postage	\$100	\$100	\$100	\$100	\$100
Golf - Printing	\$2,300	\$2,300	\$2,450	\$2,450	\$2,450
Park/Pool - Printing	\$100	\$100	\$100	\$300	\$300
Subtotal Printing & Advertising	\$2,500	\$2,500	\$2,650	\$2,850	\$2,850
Insurance	2008	2009	2010	2011	2012
Golf	\$14,000	\$14,420	\$14,853	\$15,298	\$15,757
Pool	\$5,800	\$5,974	\$6,153	\$6,338	\$6,528
Park	\$12,500	\$12,875	\$13,261	\$13,659	\$14,069
Golf - Vehicle	\$11,500	\$11,845	\$12,200	\$12,566	\$12,943
Park	\$2,500	\$2,575	\$2,652	\$2,732	\$2,814
Subtotal Insurance	\$46,300	\$47,689	\$49,120	\$50,593	\$52,111
Utility Services	2008	2009	2010	2011	2012
Electric - Golf	\$7,250	\$7,468	\$7,692	\$7,922	\$8,160
Electric - Pool	\$3,750	\$3,863	\$3,978	\$4,098	\$4,221
Electric - Park	\$4,000	\$4,120	\$4,244	\$4,371	\$4,502
Natural Gas - Golf	\$3,600	\$3,708	\$3,819	\$3,934	\$4,052
Natural Gas - Pool	\$3,600	\$3,708	\$3,819	\$3,934	\$4,052
Natural Gas - Park	\$1,000	\$1,030	\$1,061	\$1,093	\$1,126
Water - Golf	\$2,200	\$2,266	\$2,334	\$2,404	\$2,476
Water - Pool	\$1,100	\$1,133	\$1,167	\$1,202	\$1,238
Water - Park	\$3,200	\$3,296	\$3,395	\$3,497	\$3,602
Subtotal Utility Services	\$29,700	\$30,591	\$31,509	\$32,454	\$33,428
Repairs & Maintenance	2008	2009	2010	2011	2012
Golf - Contract Repairs	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
Pool - Contract Repairs	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
Park - Contract Repairs	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
Subtotal Repairs & Maintenance	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000
Rentals	2008	2009	2010	2011	2012
Golf	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
Pool	\$100	\$100	\$100	\$100	\$100
Park	\$100	\$100	\$100	\$100	\$100
Subtotal Rentals	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200
Debt Service	2008	2009	2010	2011	2012
Lease / Purchase	\$41,000	\$41,000	\$41,000	\$41,000	\$41,000
Subtotal Debt Service	\$41,000	\$41,000	\$41,000	\$41,000	\$41,000

Other Services and Charges	2008	2009	2010	2011	2012
Pool - Trash Haul	\$250	\$250	\$300	\$300	\$300
Park - Trash Haul	\$2,500	\$2,500	\$2,650	\$2,650	\$2,650
Sanitation	\$800	\$800	\$900	\$900	\$900
Subtotal Rentals	\$3,550	\$3,550	\$3,850	\$3,850	\$3,850
TOTAL OTHER SERVICES & CHARGES	\$139,100	\$138,430	\$139,279	\$141,950	\$144,496
4 - CAPITAL OUTLAYS					
Land	2008	2009	2010	2011	2012
Park					
Pool					
Golf					
Subtotal Land	\$0	\$0	\$0	\$0	\$0
Buildings	2008	2009	2010	2011	2012
Park					
Pool					
Golf					
Subtotal Buildings	\$0	\$0	\$0	\$0	\$0
Improvements Other than Buildings	2008	2009	2010	2011	2012
Park	\$1,000	\$11,500	\$5,000	\$10,000	
Pool		\$1,000			
Golf		\$8,000	\$4,000		\$20,000
Subtotal Improvements Other than					
Buildings	\$1,000	\$20,500	\$9,000	\$10,000	\$20,000
Other Capital Outlays	2008	2009	2010	2011	2012
Park Park			\$10,000		\$80,000
Pool					
Golf					
Subtotal Other Capital Outlays	\$0	\$0	\$10,000	\$0	\$80,000
TOTAL CAPITAL OUTLAYS	\$1,000	\$20,500	\$19,000	\$10,000	\$100,000
TOTAL BUDGET	\$541,806	\$567,674	\$577,516	\$602,023	\$704,650
	•	4.8%	1.7%	4.2%	17.0%
		Increase	Increase	Increase	Increase



VI. OPPORTUNITIES

PARK AND RECREATION DEVELOPMENT

Within this Master Plan, several key projects and dreams been identified. Rochester is a community that has vision, the ability to look into the future and set goals to attempt to reach the recreational needs for generations to come. It is obvious that a city the size of Rochester cannot justify or support and extensive park system consisting of play lots, block, neighborhood, community and regional facilities as found in larger cities. A park and recreation system must be established in terms of needs and financial resources of the community. The establishment of a full-time Park Superintendent in 2011 will be a big step to take Rochester Park and Recreation Department to the next level. Listed in the Action Plan are key projects and dreams that have been incorporated into this Master Plan. Some dreams may not only get started, but if they never begin they can never be finished. Rochester is a community with vision, dreams and commitment.

The following guidelines have been established for developing a park and recreational system in Rochester. These guidelines were part of previous Master Plans and are still valid today.

Development Guidelines

- Park and recreation development and site acquisition priorities shall correspond to population growth and densities.
- The sites shall be designed and maintained attractively and, as far as possible, in their natural state.
- The economics of development and maintenance should not be a burden on the tax base of the community.
- The sites should be capable of reasonable management and not contribute to impairment of public health and safety, or detract from the neighboring properties.
- The size of the site should be large enough to provide for a variety of facilities.
- All park sites, facilities and programs shall incorporate universal design principles to provide accessibility for all users.



Long Range Vision

Summary of ideas, concepts and dreams of future park and recreation opportunities.

- **Planning:** Develop and maintain a comprehensive master plan which provides direction for the future operations of the Park and Recreation Department.
- Parks and Recreation Facilities: Plan, finance, develop and maintain quality parks and recreation facilities which meet the diverse leisure needs of participants in all age groups.
- Land Acquisitions: Develop and implement a land acquisition strategic plan which gives to the community open spaces and greenways. Work with community partners on acquisition of potential park sites.
- **Recreation and Educational Programs:** Provide quality sports, recreational, cultural and educational programs and services which meet the needs of all age groups; and promotes a healthy lifestyle in the community.
- **Public Relations:** Improve the Department's image through effective and proactive public relations. Increase and improve communication with all participants, visitors and the community with increased opportunities for community input.
- **Customer Satisfaction:** Develop operation, monitoring and feedback systems which assure a high degree of customer satisfaction.
- **Personnel:** Adequately train, evaluate, support and provide a qualified team to operate and maintain the parks and facilities at a quality level.
- Safety: Provide a safe environment for park visitors and the Department personnel.
- Finance: Administer the Department's finances in a sound and accountable fiscal manner.

Vision: 2008 - 2028

Year-round recreational programming
Walking trail extension
Golf course – irrigation pump replacement, pond dredging, renovate original 9 greens
Lakefront beach park
Community/Activities Center
Large trees
New pool – at City Park? or other location

Land Acquisition Strategy

To protect natural resources and secure park land for future growth and recreational needs for the residents of Rochester.

As residential development continues and the population grows, additional parks and open space lands will be required to meet the recreation needs of the public. Even thought new residential developments can provide smaller neighborhood parks it is important to also consider the need for larger-scale community or regional parks that provide significant opportunities for active and passive recreation, park programming and natural resource protection areas. Land that can protect natural resources, provide additional access to Lake Manitou and Mill Creek corridors or provide important linear linkages for bicycle and pedestrian trails, and large parcels suitable for development of major recreation facilities are important to the vitality of the community served by the Rochester Parks and Recreation Department.

This acquisition strategy focuses on the following basic premises:

- The competition for land will become more intense as the Rochester and Fulton County area continues to develop, meaning that land appropriate for parks and open space will become less available and more costly.
- Selected existing privately owned larger open space parcels should be added to the public domain through acquisition, as they become available. A priority should be placed on land adjacent to existing park sites and facilities.
- Additional water front and natural areas sites should be added to the public domain to encourage environmental education, public access and to add to the linear parks that provide access throughout various areas of the city and surrounding community.
- The Park Department should work closely with the City of Rochester and Planning Department to ensure that as new subdivisions are developed, adequate land is set aside to serve residents, preserve natural areas and provide linkages to other publicly held park and open space acreage.

Trails

Continued development of multi-use trails throughout the community connecting parks, schools and other key points should be a focus of the next 5-10 years. It is recommended that utilization of rail corridors to link with Fulton County Parks and the Nickel-Plate Trail be developed. An emphasis should be placed on trail system proposed in the 2006 Rochester Downtown Revitalization Plan.



RECREATIONAL PROGRAMS

Recreational programs are essential to any park and recreation department. The success lies with having a good variety of programs that can meet the needs of a community. The Rochester Park and Recreation Department have expanded recreational programs with the beginning of a new staff position in 2002 of Activities Director. With the proposed establishment of a full-time Park Superintendent in 2011 will provide further opportunities to expand recreational programming. The challenge is to provide a mix of programs for people of all ages and interests.

GUIDELINES FOR RECREATION PROGRAMMING

The Rochester Parks and Recreation Department provides limited recreation programming due to lack of budget and staff. To improve sports, recreational and leisure opportunities in a community, the following statements, as outlined by Dr. Charles Hammersley, should be used as guidelines:

- Every park user has the right to pursue recreation and leisure in a manner that relates to their individual needs. Each park user must be viewed as having equal opportunity to pursue and fulfill a leisure lifestyle.
- The Rochester Parks and Recreation Department should have an understanding of the wants, needs, desires and expectations that the park user has in relation to the recreation and leisure experience.
- The Rochester Parks and Recreation Department should provide programs that appeal to a full spectrum of potential park users.
- Sports, recreation and leisure programs should afford every park user a quality environment that is safe, accessible, affordable and pleasing.
- Park users must be viewed in the holistic sense, not as a commodity to be quantified.
- Every park user has the right to be treated in a dignified manner, with full respect for his or her heritage, age, sex, religion, condition of life and ability.

THE DIRECTION OF PARK MAINTENANCE

To become more effective in park maintenance operations, all methods, organization and performance must be reviewed and taken under consideration. There must be a sound, basic understanding of the purpose, goals and objectives of park maintenance to operate at top efficiency. Park maintenance is a service targeted at maintaining park sites and facilities, which allows optimum use by the public.

Rochester Park Maintenance key responsibilities should include:

- 1. To provide an opportunity for the best conceivable recreation experience for users.
- 2. To protect both the natural and man-made resources of park sites and facilities.
- 3. To enhance existing park facilities by incorporating the safest and newest amenities available while maintaining the environmental integrity of the site.
- 4. To increase the level of the maintenance at existing parks sites in order to preserve and improve their aesthetics and usability for area residents.

The identification of goals and objectives for park maintenance operations will help direct the department to become more effective. As individual objectives are accomplished, it will be one step closer to reaching a goal.

Goal #1: Park and recreation areas and facilities should have a clean, orderly appearance at all times and maintained to create a healthful and safe environment.

Objectives:

- Follow established maintenance standards for daily tasks.
- Repair or replace damage facilities and equipment as quickly as possible.
- Conduct regular inspections to perform preventative maintenance to get optimum life from facilities and equipment.

Goal #2: Develop a comprehensive maintenance manual to provide a systematic approach to accomplish maintenance tasks, justify budget requests, and serve as a communication tool.

Objectives:

- Develop base maps of each park site with site utility information.
- Organize safety manuals for OSHA requirements.
- Develop training module(s) for new employees

Goal #3: Develop and maintain a 10-year preventative maintenance program for park sites, facilities, equipment and vehicles.

Objectives:

• Update 10-year programs annually.

Goal #4: Develop and maintain quality staff.

Objectives:

- Provide in-service training and continuing education.
- Provide good supervision that is responsive to the needs of the staff.
- Provide good communications.



APPENDIX



ROCHESTER
PARK AND RECREATION DEPARTMENT
2008-2012 MASTER PLAN

AN ORDINANCE CHANGING THE REFERENCE OF THE PARK BOARD IN § 95 - FROM INDIANA CODE 36-10-4 TO INDIANA CODE 36-10-3.

WHEREAS, it has come to the attention of the Park Board of the City of Rochester that a reference to Indiana Code 36-10-3 would be of greater benefit to the Park Board of the City of Rochester than a reference to Indiana Code 36-10-4.

IT IS HEREBY ORDAINED, that the City of Rochester Code § 95 is hereby changed to read as follows:

§ 95.15 CREATION

This Common Council adopts Indiana Code 36-10-3, entitled General Park & Recreation Law in its entirety.

§95.16 BOARD OF PARK COMMISSIONERS

(A) Under the authority of Indiana Code 36–10-3, there is created a Department of Public Parks as an executive department of the city to be governed by a Board of Park Commissioners consisting of four members to be appointed by the Mayor.

§95.17 POWERS AND DUTIES

In all respects, the Department of Public Parks and the Board of Park commissioners shall have such powers and duties and shall perform their duties in such manner as is set forth in Indiana Code 36-10-3.

This Amendment to Section 95 of the Rochester Code to take effect immediately upon passage.

Passed by the Common Council of the C	ity of Rochester, Fulton County, Indiana, this			
9 day of April	, 2002.			
COMMON COUNCIL				
ROBERT LOWE O	Burns BECHT			
David A. Evide DAVID EWICK	Robert Werick ROBERT ULERICK			
TED PHILLIPS	NORM BENZING			
JOY HOLLOWAY				
Presented by me to the Mayor of the C the hour of o'clock m.	City of Rochester on the day of Pril, 2002, at Carla Zartman, Clerk-Treasurer City of Rochester			
This Ordinance approved and signed by the hour of	by me on the			
	Phil Thompson, Mayor City of Rochester			

Ordinance No. 29-2001

Common Council of the City of Rochester, Indiana

An ordinance establishing a:

SPECIAL NON-REVERTING CAPITAL FUND And a: SPECIAL NON-REVERTING OPERATING FUND

For the department of Parks and Recreation of the City of Rochester

WHEREAS, the Common Council of the City of Rochester, Indiana, (the Council), pursuant to I.C. 36-10-4-16 may establish by ordinance a special non-reverting capital fund for the purposes of acquiring land or making specific capital improvements; and,

WHEREAS, the Board of Parks and Recreation of the City of Rochester, Indiana, (the Board), pursuant to the provisions of I.C. 36-10-4-16, is empowered to charge a reasonable fee where necessary in order to provide a particular park and recreation activity; and,

WHEREAS, the Council is also empowered pursuant to I.C. 36-10-4-16 to establish by ordinance a special non-reverting operating fund from which expenditures may be made by appropriation by the Board; and,

WHEREAS, the Council is required to designate the fund or funds into which the City fiscal officer (Clerk/Treasurer) shall deposit fees received from a golf course, swimming pool, skating rinks, or other major facilities requiring major expenditures for management and maintenance; and,

WHEREAS, the Board pursuant to I.C. 36-10-4-16 is empowered to direct that the fees received from activities other than from major facilities or received from the sale of surplus property be deposited by the Clerk/Treasurer into either the special non-reverting operating fund or into the special non-reverting capital fund at its discretion.

WHEREAS, The Board of Parks and Recreation has rewritten and restructured the contract of the Golf Pro/Manager of the Mill Creek Golf Course; and

WHEREAS, the Board of Parks and Recreation has purchased the golf carts of the Mill Creek Golf Course. The rental income from the carts will be divided in the following manner; ten percent (10%) to the Golf Pro/Manager, seven percent (7%) to the non-revering operating fund for the maintenance of the carts and eighty three percent (83%) to the non-reverting capital fund

NOW, WHEREFORE, BE IT ORDAINED by the Common Council of the City of Rochester, Indiana, as follows:

<u>Section I.</u> A special non-reverting capital fund which has been established, in addition to the general park fund, which is created for the purpose of acquiring land or making specific capital improvements from which expenditures may be made upon appropriation by the Council. The non-reverting capital fund shall be funded in the following manner;

- a. By monies and fees procured from the sale and or disposition of land, property, facilities and equipment that is no longer of use to the Board.
- b. From all profit of the Mill Creek Golf Course, Ten (10%) percent of the amount in excess of the anticipated gross revenues of the Mill Creek Golf Course, as set forth in annual budget calculations for any given year.
- c. All monies acquired from the rental of picnic shelters and picnic sites.
- d. Monies received from donations or grants received from the general public or governmental agencies which are designated for use in the construction of a particular capital improvement as well as donations and grants which are not designated for any particular purpose.

- e. Monies from the general park fund which the Council may, from time to time, appropriate for such purpose.
- f. Eighty three percent (83%) of the income from the rental of golf carts at the Mill Creek Golf Course.

<u>Section II</u>. Disbursements shall be made from the special non-reverting capital fund on approved claims allowed and signed by the president and the secretary of the Board following appropriation by the Council.

Section III. A special non-reverting operating fund, in addition to the general park fund, is also hereby established for the purpose of the operation and maintenance of parks and for recreation programs and activities. Expenditures from the special non-reverting operating fund shall be made by appropriation of the Board and disbursed only on approved claims allowed and signed by the president and secretary of the Board. The special non-reverting operating fund shall be funded in the following manner;

- Monies and fees procured from summer park and recreation programs and activities, other than those collected from the operation of the swimming pool.
- b. Monies and fees procured from concessions, either by direct sales, rentals or leases, as well as money derived from the rental of any park property, either real or personal, other than picnic shelters and sites.
- c. Donations or grants from the general public or other governmental agencies which are specifically designated for the purpose of operating a park recreation program or activity.
- d. Monies from the general park fund which the Council may, from time to time, appropriate for such purpose.
 - e. Seven percent (7%) of the income from golf cart rental of the Mill Creek Golf Course for the maintenance of the carts.

<u>Section IV.</u> The Board may, from time to time, direct the transfer of funds from the special non-reverting operating fund to the non-reverting capital fund or from the non-reverting capital fund to the non-reverting operating fund.

<u>Section V.</u> All other ordinances, resolutions, or parts thereof in conflict with the provisions of this ordinance are hereby repealed.

Section VI. This ordinance shall be in full force and effect from and after its passage as approved by law.

Passed and adopted by the Common Council of the City of Rochester, Indiana, this day of December 2001.

COMMON COUNCIL

JOY HOLLOWAY

DAVID EWICK

NORMAN BENZING SE

ROB LOWE

THO PHILLIPS

ROBERT ULERICK

Duras 1. Dece BURNS BECHT

() A I

AN. CLERK-TREASURER

PHOTO WEEK Page 3

GIRLS GOLF RESULTS



SPECIAL **ADVOCATES**

STONE SOUP

Saturday, August 4, 2007

The Voice of Fulton County's People Since 1858

Single copy 50¢

TOWN TALK

Commissioners

Fulton County
Commissioners meet at 9 a.m.
Monday at the Fulton County
Office Building.
The commission will appoint
an Emergency Management
Agency director. Friday was
Dave Tofson's last day as
director. He benins work as

Dave Tofson's last day as director. He begins work as executive director of Marshall County Red Cross on Monday. Also up for discussion: Employee benefits, smoke free campus request, Lake Bruce grant, an interlocal agreement with Akron, and personnel poli-

Fulton Fun Days

Today at the festiva iberty Township Park 6:30 a.m. – 10 a.m. Liberty Township Park:
6:30 a.m. – 10 a.m. – 10 a.m. – Masons breakfast at the lodge hall; 8 a.m. – mushball lournament continues; 8 a.m. to 10 a.m. – quit display at Mary's Sibtch in Knit; 8:30 a.m. – 5K RunWalki, 4K elementary race and prescribool puppy frot; 9 a.m. – high school and adult 3-on-3 basketball; 11 a.m. – high school and adult 3-on-3 basketball; 11 a.m. – mere to be announced; noon – free sahold from 10 amment; 10 a.m. – free birgo; 10 p.m. – free birgo; 10 p.m. – free kids' barrel train rides; 1 p.m. – pedal tractor pull; 1:30 p.m. – brent lauction for community building; 4:30 p.m. to 7 p.m. – free birgo; 10 p.m. –

Caston schools

Caston schools
Caston School Board meets
at 8 p.m. Tuesday at the
administration building: "
The agenda includes an
adjustment to the classified
personnel work day; approval
of staff and pay for after school
study tables, detention,
staurday School, the extended
day program, advertising of
budgets, policies, an agreebudgets, policies, an agree
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state of the school and alternate care site for pan-demic influenza planning. Also: Employment of sixth-grade teacher Dana Kreamer, assis-tant wrestling coaches Cullen Ulerick and Daniel Baker, and Rachelle Sarver to fill Christina Skinner's medical leave.

Girls' bonfire Girls' bontifre Girl Scouts of Tibal Trails is having a bonfire and hiking from 3 p.m. to 5 p.m. Aug. 11 at the Dunbar Center, 303 E. Clay St., Logansport. New advisor Shawna Fross will be on hand to meet girls interested in joining Girl Scouts. For information, call Jody Carmichael, 722-4484.

Wilson show

Association sponsors the Tom Wilson Memorial Horse Show on Aug. 11 and 12 at the Fulton County 4-H Equestrian Center, 1157 W. Third St.

Sheriffs' families

Sheriffs' families
The Fulton County Historical
Society hosts a program at 2
p.m. Saturday about Fulton
County sheriffs' families.
The book. The Secret Life
of the Lawman's Wife, features
five Fulton County women –
Essie Myers Bailey, Mrs. Lewis
Sheets, Marguerite Norris,
Bessie Voorhees and Polly
Clark. Members of their families
will be there to sign the book.
Other sheriffs' families will
attend and bring pictures and
share memories. The sheriff's
family used to live in the jail.

Out!!! reffile.

Quilt raffle First Christian Church is raf-ling a guilt on Aug. 19. Tickets are available at the 88.8 Men's Wear store, 814 Main St., where the guilt is on display, or call Carol Harsh, 223-7656, or Helen Enyart, 223-354. The church is raising money for its building fund.

St. Ann's fish

St. Ann's Catholic Church of Kewanna is sponsoring its 43rd annual fish fry from 4 p.m. to 7:30 p.m. Aug. 17 at the church.

church.
Tickets are \$7.50 for adults and \$4 for children ages 5-13.
Fish and hand-breaded tender Please see Town Talk, Page 2

Rochester Park and Recreation 2007 public survey

i. nouseiloid	Data	
Residence:		ousehold:
Within cit	y limits	# of Adults
Outside c	ity limits	# of Children
Your age:	<18 19-35	36-55 >56
2. What is the	best method to	keep you informed
of Rochester par	k and recreation	n programs and
activities?		U. *A. CO **A CONTROL OF THE ACT
Radio	News	paper
RTC Chan	nel 4 City V	Vebsite
Other, please s		
3. Check the to	op five (5) activi	ties of importance
to your family:		
Basketball _	Bike Trails	Ice Skating
Volleyball	Walking Trails	Sledding
Baseball	Hiking Trails	Skiing
Football	Playgrounds	Fishing
	Festivals	Boating
Softball	Skateboarding	
Tennis	Frisbee Golf	Canoeing
Golf	Picnics	Camping

following facilities in th		
a. Soccer Fields	Yes	No
b. Tennis Courts	Yes	No
c. Shuffleboard	Yes	No
d. Horseshoes	Yes	No

Yes No
e. Nature Center f. Additional Picnic Shelters g. Bandshell/Gazebo h. BMX Bike Trails i. Frisbee Golf j. Skatepark k. Bike Trails l. Swimming Pool

5. Please list any new, renovated or expanded park facilities you would like to see:

Which of the following parks and facilities do you frequent and what is your opinion of the overall appearance of each facility?

Use Appearance			
a. Swimming Pool		Yes _	_No
Good	Fair	Poor	
b. Mill Creek Golf (Course	Yes	_No
Good	Fair_	Poor	
c. City Park	- T	Yes _	_No
Good	Fair	Poor -	
d. Jaycees Park		Yes _	_No
Good	_ Fair _	Poor	
e. Fansler Park		Yes _	_No
Good	Fair	Poor	
f. Lakeside Park		Yes _	No
Good	Fair_	Poor	
Pioneer Park	***	Yes_	_No
Good	Fair_	Poor	

7. Do you participate in the summer park pro-No_

What improvements would you like to see for the summer park program?

8. Should the second floor of the Round Barn Golf

Yes		No				
If yes.	what	should	d it	be	used	for

9. Which type of programs and activities would you like to see offered in the parks?

10. Please indicate if you agree or disagree with ne following maintenance practices:

	rigico	Distag
Mowing schedules are adequate		_
Trash is emptied frequently	-	-
Restrooms are clean and sanitar		
Outdoor facilities are properly		
maintained		

11. Rank (with #1 being the highest) where you

- would like to see park money spent.

 Landscape improvements

 Playground improvements
- Trail development Golf Course improvements
- Swimming pool improvements
- Restrooms improvements
 Recreational programs
 Purchase of new park and open space land
 12. What observations or suggestions can you offer
 to help improve the Rochester Parks Department:

Drop surveys at Rochester City Hall, 320 Main St., or mail to: Rochester Park and Recreation Dept., P.O. Box 110, Rochester, IN, 46975.

1st Source gives New Tech \$67K

The Sentinel report

Int Source Bank Rochester
gave \$67.562 to Rochester
Community Schools Phtlay.

The money is to help with the
transition to the New Teel High
School formate, which will be in
School formate, which will be in
Superintendent Deb Howe said
the money will be used for professtonal development including
traiting teachers and curriculum
writing.

to lat Source about two months ago.

The proposal was well-written and "articulated several needs." Hunting said.

The bank gives out other grants, but most aren't as large as Rochester schools', Hunting said.

The sentence of college credit to graduate, was a large as Rochester schools', Hunting said.

Tone of our commitments is investing in education," Hunting said. "It was a worthy cause for us."

How said the corporation is 'very appreciative of the grant. She said the transition to New Tech is going smoothly and teachers and staff are ready for Monday.

The New Tech format involves a one-to-one ment. Ronk said.



training teachers and curriculum writing.

1st Source Bank President Joe Hunting presented the check during a program on the first teacher work day of the 2007-09 year.

We believe strongly in our community. The strong sents \$67,562 to Rochester Community Schools for munity. Hunting said. We like to New Tech High School. From left — school board presideve back to our community. We dent Don Meyer.principal Dan Ronk, superintendent application of the proposal and sent it to 1st Source about two months ago.

Student-computer ratio, project-based course student-computer ratio, project-based course student-computer ratio, project-based course student-computer ratio, project-based course.



RIBBON CUTTING Farm Bureau Insurance had an open house at its new office. 230 E. Ninth St. Friday. From left, Rochester Mayor Phillip Thompson, Angela Condon, Kerl Weaver, Chista Malone, Candi Sausaman, Jerry Leavell, Shawn Fultz, Todd Wottring, Dave Galt, Tom Smith, Alison Heyde, Donna Van Meter, Darien Beeker, Abby

Ethanol producers: We're not to blame

tifles the large increases that they're talking about at the movie theater," he said. "And this is true for so many other

JOHNSTON, lowa (AP) —
Ethanol producers are clamoring over food industry
claims that prices on every
thing from popcorn to soda
are skyrocketing because of
the rising demand for corn to
make the renewable fuel.
Ethanol backers in lowa
focused their ire on the
industry, particularly the
popcorn market, during a
news conference here
Wedneaday.

We're here
today to pop the
popcorni propaganda bubble.'
The popcorn propagands
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We're here
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We're here
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The popcorni propagands
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to debate.
We here to do the consumer to the popcorn
haw sald recent claims that
more per bag of popcorn.
Shaw claimed a person could
buy that amount directly
from a farmer for \$5. He
pointed to a bag of movie the
the popcorn on a nearby
table and said it costs the
consumer just as much, if
not more.

Some food companies
argue that escalating corn
prices, sparked by the
increasing demand for
corn that the farmer gets bar
they're talking about at the
worte here
to day to pop the
popcorn propaganda bubble.'

See de the grain. It's
popcorn her and the corn debate.

We're here
today to pop the
popcorn propagands
that are fed the grain. It's
popcorn her and the sold things.

Some food containing
sale prices for items containing
and a browledgers will pay 25 cents
of the ethanol. Board and the
row claim province of the learner
sold the sits is tracker, containing
about at the premount at the sold things.

For example, a step-pack of sod
of the ethanol. Board and the
row of the ethanol.

Tag Plasted executed
officer of the low corn
sold the promotion Board and the
row of the ethanol.

To the theory the promotion Board and the
row of the ethanol.

To the theory the promotion Board and the
row of the ethanol.

Tag Plasted ex movite theater," he said. 'And this is true for so many other things.'

For example, a six-pack o soda contains just 6 cents worth of corn sweeter – on about a penny a can, said Craig Floss, chief executive officer of the lowa Corn Fromotion Board and the lowa Corn Board and the lowa Corn Growers Association.

'So if your six-pack of sods is going up any more that about the contained of the sound of the contained of the contain



DRAGSTER KILLS 6

POLICE BEGIN **BICYCLE TREK**

Page 3



ROMINES NOTE 50

Page 7

AREA SPORTS BRIEFS

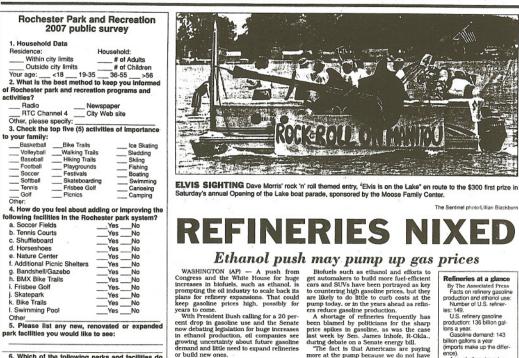
Page 5

Monday, June 18, 2007

Rochester, Indiana 46975

The Voice of Fulton County's People Since 1858

Single copy 50¢



Use Appearance			
a. Swimming Pool		Yes	No
Good	Fair	Poor	
b. Mill Creek Golf C			No
Good	Fair	Poor	
		Yes _	No
Good	_ Fair _	Poor	
d. Jaycees Park		Yes	No
Good	Fair_	Poor	
e. Fansler Park Good		Yes	
Good	Fair	Poor	
f. Lakeside Park Good		Yes_	No
Good	Fair_	Poor	
g. Pioneer Park		Yes	No
Good	Fair_	Poor	
7. Do you particip			er park pro
gram?			
Yes No			

8. Should the second floor of the Round Barn Golf Club be renovated for public use? Yes____ No___ If yes, what should it be used for?

9. Which type of programs and activities would you like to see offered in the parks?

-			-			_		
10.	Please	Indicate	If	vou	agree	or	disagree	wit

	Agree	Disagre
Mowing schedules are adequate	-	-
Trash is emptied frequently		
Restrooms are clean and sanitary		
Outdoor facilities are properly maintained		

pent

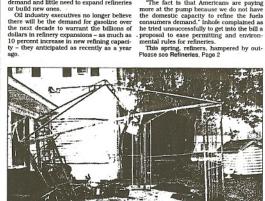
would like t	lo see park money s
Lands	scape improvements
	round improvements
	development
Golf C	Course improvements

Swimming pool improvements ___ Restrooms improvements Recreational programs

Purchase of new park and open space land

12. What observations or suggestions can you offer
to help improve the Rochester Parks Department:

Take surveys to Rochester City Hall, 320 Main St., or mail to: Rochester Park and Recreation Dept., P.O. Box 110, Rochester, IN 46975.



BIG BLOW Donald Johns' home, 402 Jay St., after this morning's storm.

TALK OF THE TOWN

Commissioners
Fulton County
Commissioners meet at 6 p.m.
today at the Fulton County
Office Building.
Their agenda includes: final
vate on a 35-mph speed zone
on County Fload 375 West,
near Germany Bridge County
Park; a flood hazard ordinance
presented by building commissioner Gary Madlem; and a
mutual aid agreement with
Fulton County Emergency
Management.
The Fulton County Council
meets at 6:30 p.m. Tuesday at
the Fulton County Office
Building.
Its agenda includes a

Building. Its agenda includes a \$231,527 loan from First Financial, at 3.89 percent inter-est, to purchase two county highway dump trucks; highway department funding.

Garden tour

Kosciusko County Master Gardeners is sponsoring a tour of eight gardens in the Claypool and Silver Lake area from 8 a.m. to 3 p.m. Saturday. For ticket locations call the

Kosciusko County exte office at 574-372-2340

Street Closing
Indiana 14 East near the
new fire station will be closed
June 25 and 26 to put in a
water line.
The road will be open to
Casey's General Store, closed
in front of Manitou Veterinary
Clinic then open again at
Elicitor Clinic then one as the
clinic will be from the east only.

St. Joe sale

St. Joe Sale
St. Joseph Catholic
Church's Altar and Rosary
Conjects bases, a rummage sale Society hosts a rummage sale from 8 a.m. to 3 p.m. Friday and 8 a.m. to noon Saturday in the parish hall, 1310 Main St.

Caston board

Caston board
Caston School Board meets
at 8 p.m. Tuesday at the
school administration building.
The agenda includes: building.
The agenda includes: building.
The agenda includes: building.
Test agenda includes: building.
T

principals Doug Olsson and Cindy Douglass and Superintendent Robert Huffman, hing of Nicole Williams, as a fifth or sixth-grade teacher. Also, hirrig these coaches are extracuroular staffers: Chris Ulerick, Dustin Houston, Cory Max. Justin Horrold, Pal Rombold, David Redoveik, Kurris McCready, stootball staff, Mark Gardner, Narcae Sancher, Milliams, volleyabl staff, Mark Gardner, Narcae Sancher, Greg Brash, pits poli; Brett Eberly, Braden Chandler, Brent Kelley, Scott Beldry, Blake Mollenkopf, Chrip Woodhouse, boys basketball staff. Michel Hines, Richard Scully, girls basketball staff: David Redovek, Cory Max, Culler Hoses see Town Talk, Page 2 Please see Town Talk, Page 2

More events in What's Happening, Page 9.

Refineries at a glance

Refineries at a glance By The Associated Press Facts on refinery gasoline production and ethanol use: Number of U.S. refiner-ies: 149. U.S. refinery gasoline production: 136 billion gal-lors a year. Gasoline demand: 143 billion gallors a year (imports make up the differ-ence).

ence).
Annual ethanol production today: 5 billion gallons.
Annual ethanol production requirements being considered by Congress: 15 billion gallons by 2015; 36 billion gallons by 2022.

High winds rough up Rochester

The Sentinel report
Donald Johns. 462 Jay
St., slept through this
morning's rowly thunderstorm, so what he found in
his lawn this morning
shocked him.

"I have a trampoline
that's standing on end in
the side of my house," he
sald. "It was all the way in
the back yard, hit the fence,
dug a crater in the yard
then hit the house.

"Porch beams are laying
all over the front yard.
There are three trees
uprooted in my back yard,
Johns said. "It looks like aw
uproted in my back yard,
Johns said. "It looks like aw
the said of the said of the said of the
what a surprise! I was
brushing my teeth and
something caught my eye. I
opened up the window and
here's a trampoline.

The gazebo looks like a
twisted piece of metal. It's
in shreds. The pool's collapsed, mini-bike smashed.
My front yard is just covered in broken stuff.

Johns' porch chairs
ended up nearly a block
away at a neighbor's home.
The porch swing is barely
recognizable, he said: It's
twisted into a tangle of
collection of the can tell the storm hit
in' the neighborhood, but
nowhere does it appear to
have caused as much damage as
II-40 p.m. Sunday.

Limbs and lines were
down at: Sixth Street and
Fulton Avenue, 607 Clayton
streets, Third and Jefferson
streets, 529 E. III h St.,
Fifth and Ohio streets. Fourth and Pontiac streets, 209 Pontiac St., and 912

Jefferson St. Arching lines caught a Please see Winds, Page 2



2007 PUBLIC SURVEY

Rochester Park and Recreation Department

The Rochester Park and Recreation Department is updating its Five Year Master Plan. This survey specifically created to gather information from residents is to learn more about the recreational interests and to provide an opportunity to express opinions concerning the programs, activities and the quality of the parks within the city.

1.	Household Data	7.	Do you participate in the summer park program?
	Residence: Household:		Yes No
	Within city limits # of Adults		What improvements would you like to see for the summer park
	Within city limits # of Adults # of Children		program?
	Your age: <18 19-35 36-55 >56		
2.	What is the best method to keep you informed of	8.	Should the 2 nd floor of the Round Barn Golf Club be
	Rochester Park and Recreation programs and activities?		renovated for public use??
	Radio Newspaper RTC Channel 4 City Website		Yes No
	RTC Channel 4 City Website		If yes, what should it be used for?
	Other, Please specify:		
3.	Check the top five (5) activities of importance to your		
٥.	family:	9.	Which type of programs/activities would you like to see
	Basketball Bike Trails Ice Skating	7.	offered in the parks?
	Dasketball Dike ITalis Ice Skatting		onered in the parks:
	Volleyball Walking Trails Sledding		
	Baseball Hiking Trails Skiing		
	Football Playgrounds Fishing		
	Soccer Festivals Boating	10.	Please indicate if you agree or disagree with the following
	Softball Skateboarding Swimming		maintenance practices.
	Softball Skateboarding Swimming Tennis Frisbee Golf Canoeing		Agree Disagree
	Golf Picnics Camping		Mowing schedules are adequate
	Other:		Trash containers are emptied frequently
	<u></u>		
4.	How do you feel about adding or improving the following		Restroom facilities are clean and sanitary Outdoor facilities are properly maintained
4.	facilities in the Rochester park system?		Outdoor racinities are property maintained
		44	D 1 / '11 //41 ' 11 1' 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	a. Soccer FieldsYesNo	11.	Rank (with #1 being the highest) where you would like to
	b. Tennis CourtsYesNo		see park money spent.
	c. ShuffleboardYesNo		Landscape improvements
	d. HorseshoesYesNo		Playground improvements
	e. Nature CenterYesNo		Trail development
	f. Additional Picnic Shelters Yes No		Golf Course improvements
	g. Bandshell/GazeboYesNo		Swimming pool improvements
	h. BMX Bike TrailsYesNo		Restrooms improvements
			Degraphical programs
	i. Frisbee GolfYesNo		Recreational programs
	j. SkateparkYesNo		Purchase of new park and open space land
	k. Bike TrailsYesNo		
	I. Swimming PoolYesNo	12.	What observations or suggestions can you offer to help
	Other, Please specify		improve the Rochester Parks Department:
5.	Please list any new, renovated or expanded park facilities		
	you would like to see.		
,	Which of the following parks and facilities do you frequent on	امطيين ام	is your aninian of the guarall annearance of each facility?
6.	Which of the following parks and facilities do you frequent an Use	iu wnai	Appearance
	a. Swimming PoolYesN	0	Good Fair Poor
	b. Mill Creek Golf CourseYesN	0	Good Fair Poor
	c. City ParkYesN		Good Fair Poor
	d. Jaycees ParkYesN		Good Fair Poor
	e. Fansler ParkYesN		Good Fair Poor
	f. Lakeside Park Yes N		Good Fair Poor
	g. Pioneer ParkYesN	IU	Good Fair Poor

Rochester Park and Recreation Department

P.O. Box 110, Rochester, Indiana 46975

Please drop completed surveys at City Hall or mail to:

Thank you for your participation in this public survey!!



discount.

Round Barn Golf Club at Mill Creek 2007 PUBLIC SURVEY

The Rochester Park and Recreation Department is updating its Five Year Master Plan. This survey specifically created to gather information from residents and visitors to learn more about the interests and to provide an opportunity to express opinions concerning Mill Creek Golf Course.

1.	Survey background info: Residence: Your sex: ☐ Within city limits ☐ Male ☐ Outside city limits ☐ Female	10.	What is your PRIMARY determining factor for picking a golf course to play? ☐ Quality/condition of the course ☐ Price ☐ Location
	Your age: ☐ Under 18 ☐ 18 to 24 ☐ 25 to 34 ☐ 35 to 54 ☐ 55 to 64 ☐ 65 and older	11.	☐ Tee time availability/convenience of getting on How many different courses do you typically play
2.	How did you hear about Mill Creek Golf Course? Website Word of mouth Direct mail/promotion Telephone book Golf directory Other:		in a year? Only 1 2-5 courses 6-10 courses More than 10 courses What courses do you play frequently?
3.	How many rounds of golf do you typically play each year? ☐ Less than 10 rounds ☐ 11-25 rounds ☐ 26-50 rounds ☐ More than 50 rounds	12.	Have you ever played in a golf league? ☐ Yes, and still do. ☐ Yes, but not anymore. ☐ No, but interested.
4.	How many rounds of golf do you typically play at Mill Creek Golf Course each year?		□ No.
	☐ Less than 10 rounds ☐ 11-25 rounds ☐ 26-50 rounds ☐ More than 50 rounds	13.	Have you ever taken golf lessons? ☐ Yes, and currently do regularly. ☐ Yes, in the past but no longer.
5.	What is your preference of play? ☐ 9 holes ☐ 18 holes ☐ Weekdays ☐ Weekends		□ No, but interested.□ No.
6.	Do you play in golf tournaments? ☐ Yes, if so which ones:	14.	If you have never taken a lesson, what are your reasons for not doing so? ☐ Too expensive. ☐ Takes too much time.
	□ No, if so why:		□ Don't think it will help.□ Don't know who to go to.□ Other:
7.	Do you carry an official USGA Handicap Card? ☐ Yes ☐ No, if not, why?	15.	□ Does not apply, I have taken a lesson.Rank the following from 1 (high) to 10 (low) as to
•			where you would like to see improvements dollars spent at the golf course:
8.	Do you anticipate playing more or less golf this year over last year? More, if so why:		Cart path developmentClubhouse improvements
	☐ Less, if so why:		Drainage improvementsIrrigation improvementsLandscape improvementsTee box renovations
9.	Do discount offers influence your decision where to play? □ No		ree box renovations Bunker renovations On-course restrooms Pond management
	 ☐ Yes, slightly. But quality/condition of the course is more important. ☐ Yes, very much so. I will play where I can get a 		Renovation of original greens



Round Barn Golf Club at Mill Creek 2007 PUBLIC SURVEY

16.	Rate Mill Creek Golf Course service and staff in the fol				Foir.	Door
		Excellent	Very Goo		Fair	Poor
	Speed of play	5	4	3	2	1
	Punctuality of start	5	4	3	2 2	1
	Pro shop service	5	4	3		1
	Pro shop merchandise	5	4	3	2	1
	Etiquette of maintenance crew	5	4	3	2 2	1
	Food & beverage quality	5	4	3		1
	Value for price paid	5	4	3	2	1
	Cleanliness	5	4	3	2	1
17.	Rate Mill Creek Golf Course in the following areas from	n 1 (noor) to 5 (excellent)			
	Trace min ereek een eeuree in the reneming areas iren	Excellent	Very God	d Good	Fair	Poor
	Overall course condition	5	4	3	2	1
	Overall quality of tee boxes	5	4	3	2	1
	Overall quality of fairways	5	4	3	2	1
	Overall quality of roughs	5	4	3	2	1
	Overall quality of bunkers	5	4	3	2	1
	Overall quality of water hazards	5	4	3	2	1
	Overall quality of greens	5	4	3	2	1
	Overall quality of practice green	5	4	3	2	1
	Overall quality of driving range	5	4	3	2	1
	Overall playability of the course	5	4	3	2	1
	Effectiveness & condition of course signage	5	4	3	2	1
	Overall maintenance level of the course	5	4	3	2	1
	Responsiveness of maintenance staff	5	4	3	2	1
	Condition of your golf or pull cart	5	4	3	2	1
	Availability and condition of ball washers	5	4	3	2	1
	Availability and condition of shoe scrapers	5	4	3	2	1
	Availability and condition of trash cans	5	4	3	2	1
	Availability and placement of benches	5	4	3	2	1
	Overall security of the golf course	5	4	3	2	1
	Overall quality of the landscaping	5	4	3	2	1
10	The animal of the fall and an item at the state of the st					
18.	The price of the following items is best described as:	Too Low	Low	Appropriate	High	Too High
	Green fees	100 LOW	2	3	4	5
	Cart fees	1	2	3	4	5
	Driving range fee	1	2	3	4	5
	Pro shop merchandise	1	2	3	4	5
	Food & beverage	1	2	3	4	5
	1 000 & beverage					<u>J</u>
19.	What could golf courses to that would encourage motivate you to play more?	: / 20 		rvations or sugg ill Creek Golf Co		you offer to help

Thank you!!

Please drop completed surveys at Mill Creek Golf Course, City Hall or mail to:

Rochester Park and Recreation Department
P.O. Box 110
Rochester, Indiana 46975
Thank you for your participation in this public survey!!

Newspaper announcement for public meeting notice. Published in The Rochester Sentinel on May 12, 2007.

Park meeting
Rochester Park Board
meets at 6 p.m. Monday at
City Hall to tour city facilities,
then return for a public meeting about the five-year master
plan for the parks.
Input from the citizens is
sought. The plan identifies
needs and priorities for the
park system.
After the hearing, the board

After the hearing, the board will conduct its regular business.

Rochester Park & Recreation Dept.

Public Meeting for 2008-2012 Master Plan

Monday, May 14th - 7:00 p.m. Rochester Town Hall (Park Board Meeting follow public meeting)

Your input is needed!! Rochester Parks & Recreation Department is in the process of updating it's Five-year Master Plan to identify needs and priorities in the park system. We need your ideas, your wishes, all comments and concerns. Plan to attend and provide your input on the future growth and development of your parks!



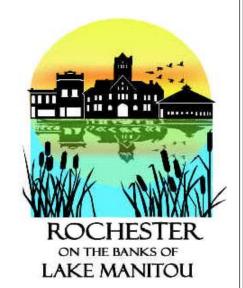


MISSION STATEMENT

The Rochester Parks and Recreation Department shall strive to provide and maintain quality parks, facilities, programs and services, which will contribute and enhance the physical, social and emotional character of the community

Questions? Please contact:

Rochester Park & Recreation Department P.O. Box 110, Rochester, IN 46975 Telephone (574) 223-4302, Fax (574) 223-6509





City of Rochester

320 Main StreetP.O. Box 110 Rochester, Indiana 46975 Phone 574-223-2510 Fax: 574-223-6509

"The City of Friendship and Pride"

Philip E. Thompson, Mayor

Mayor@Rochester.IN.US

1998 Winner of Indiana State Chamber of Commerce
Outstanding Community of the Year Award

Search This Site



Rochester Park & Recreation Dept.

Public Meeting

for 2008-2012 Master Plan

Monday, May 14th - 7:00 p.m. Rochester City Hall

Help Shape Our Park System, Your input is needed!

Click here to view details



Rochester's Summer Parks Program is designed to bring together the children and young adults in the community in a structured environment other than school. The program consists of children, staff, and the community. Any child who has completed Kindergarten through age 12 may attend. Click Here for complete details

City Clean-up 2007

April 15th through May 13th - do not put items out prior to April 15th.

The City Clean-un program is designed as a



City of Rochester

320 Main StreetP.O. Box 110 Rochester, Indiana 46975 Phone 574-223-2510 Fax: 574-223-6509

"The City of Friendship and Pride"

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Search This Site



The Rochester Park and Recreation Department needs your input. They are developing a Five Year Master Plan. Follow this link to read and download our public park survey. Print it out and return it to the city. Your feedback will help shape the future of our park system.



Business Owners and Managers Contact Information Update

The Police Department's ability to respond effectively is enhanced if we have **Current Contact Information** on all our Business Owners and Mangers. Click here to update your Fulton County Business.



Follow the building progress of our New Fire Station.

To view a Time Lapse sequence <u>click here</u>.

November 28, 2007

FOR IMMEDIATE RELEASE:

ROCHESTER PARKS AND RECREATION BOARD PUBLIC MEETING FOR REVIEW OF FIVE-YEAR MASTER PLAN

The Rochester Parks and Recreation Board will hold a public meeting at 7 p.m. on Monday, December 10th at Rochester City Hall to review the draft of their Five-Year Master Plan. Pat Brown of SiteScapes, Inc., consultant to the Park Board, will be presenting the draft which outlines priorities for the years 2008 through 2012. Residents are encouraged to attend. The draft of the master plan will then be submitted to Indiana Department of Natural Resources in January for their review.

Contact Info: Bob Goodman, Rochester Parks & Recreation Board

e-mail: Bob.Goodman@rtc1.com

Telephone:

Pat Brown, SiteScapes, Inc.

e-mail: Pat@SiteScapes-Inc. com

Telephone: (574) 255-4677

Rochester fact book

Location

County: Fulton

Region: North central Indiana

Distance to: Chicago, 157 miles northwest; Indianapolis, 96 miles south; South Bend, 45 miles north; Fort Wayne, 60 miles east

2nd U.S. Congressional district; 18th Indiana State Senate district; 16th Indiana House district.

Highways: U.S. 31, Indiana 14 and Indiana 25 intersect in Rochester. Indiana 114 crosses the county east to west, ending in Grass Creek in Wayne Township. Indiana 17 runs north and south through Wayne, Union and Aubbeenaubbee townships. Indiana 110 is the northern boundary of the county.

ary of the county.

Waterways: Lake Manitou is located on the east side of the city. Tippecanoe River runs east to west through the north section of the county.

Airport

Fulton County Airport on the east side of Rochester has a 75-foot-wide, 5,000-foot-long runway and 5,000-foot taxiway. The terminal is manned from 8 a.m. to 5 p.m. daily with on-call staff afterwards. A Data Transmission Network weather com-

puter in the terminal is updated every two minutes from satellite. The airport sells two grades of fuel, 100 octane and jet fuel.

The terminal includes an Airfield Technologies flight center for pilots, a lounge, shower facilities and Internet capabilities.

There were more than 20,000 landings and takeoffs in 2005. Hangar space is available to rent.

International airports: Accessible in South Bend, Fort Wayne, Indianapolis and Chicago.

Major employers:

- Rochester Metal Products, 616
 Indiana Ave., Rochester; modern grey iron foundry serving commercial and industry sectors, located in Rochester since 1937, 250 employees.
- Woodlawn Hospital, 1400 E. Ninth St.;
 acute care facility, 237 employees.
- Rochester Community School Corporation, 690 Zebra Lane; 249 employees, 236 employees entitled to benefits.
- *Dean Foods Co., 1700 N. Old U.S. 31, P.O. Box 258; milk and milk byproducts, cottage cheese, sour cream and

juices, 130 employees.

- Textron Fastening Systems, formerly Torx Products, 4366 N. Old. U.S. 31; global leader in metal fasteners for automotive and aerospace industries, located in Rochester since 1945, 210 employees.
- Fulton Industries, 2903 E. Fort Wayne Road; locally owned, produces job shop machining, cast iron, aluminum and steel, 150 employees.
- Lau Industries, 510 N. Indiana 25; manufacturer of centrifugal blower wheels, a division of Tomkins Inc., 235 employees.
- Rochester Homes Inc.; 1345 N. Lucas St.; locally-owned manufacturer of modular and mobile homes, 120 employees.
- Topp Industries, 420 N. Indiana 25,
 P.O. Box 420; produces fiberglass and polyethylene sump and sewage basis and lift stations, 80 employees.
 AIRVAC Inc., 4217 N. Old U.S, 31;
- AIRVAC Inc., 4217 N. Old U.S. 31;
 worldwide designer, engineer and manufacturer of vacuum sewage lift pumps and systems, 80 employees.

Transportation

Railroad: Norfolk & Southern (freight); Fulton County Railroad, privately-owned Please see Rochester, Page 12

ROCHESTER

freight line runs Rochester to Argos where it meets the Norfolk & Southern. Airport: Fulton County Airport.

Population

2000 census: 6,414.
White: 6,173.
Black: 29.
Hispanic: 119.
Asian: 54.
American Indian: 38.
Some other: 55.
Two or more races: 65.

Labor force: 3,290 Total households

City: 3,188. Average household size: 2.3 Median house value: \$69,800. Median rent value: \$457.

Income

Disposable: \$114,466,000. Median household: \$33,424. Per capita: \$22,241.

Education

High school graduates: 76.6 percent. College graduates: 9.6 percent.

Banks

5 commercial; 2 credit unions, one farm credit.

Climate

Average minimum, maximum temperatures – March-May, 28-71; June-August,

59-84; Sept.-Nov. 32-75, Dec-Feb. 15-35. First killing frost Oct. 9; last killing frost May 1.

Retail sales:

\$124,335,000 estimated for 2000 75 establishments.

Retail overview

Main, Ninth and Eighth streets, Rochester Plaza Shopping Center (south edge), Peace Tree Village Plaza (south edge) and North Lake Center (east side).

Contacts about storefront availability may be made through the Fulton Economic Development Corporation.

- Variety/discount: Wal-Mart, Dollar General, Family Dollar, Goodwill
 Drug stores: CVS, Walgreens,
- Webb's Family, Kroger, Wal-Mart.
 Supermarkets: Kroger, Scott's, Save-
- Chain restaurants: Arby's, Burger King, Dairy Queen, Kentucky Fried Chicken, McDonald's, Pizza Hut, Subway, Taco Bell, Wendy's.
- Local dining: American, Chinese, deli, ice cream, waterfront, Mexican, pizza.
- Auto dealerships: Ford, Lincoln, Mercury; Dodge, Chrysler, Jeep; Chevrolet, Pontiac, Oldsmobile, Buick, Cadillac.
- Other chain stores: NAPA,
 Blockbuster, Movie Gallery, Fiesta, Sears

Continued from Page 10

Auto Zone, Carter Lumber, Curves,
Fashion Bug, Hallmark, Long Nails, True

Value Hardware, Radio Shack, Shoe Show, Thin and Healthy.

The Rochester Sentinel, an award-winning daily newspaper, evenings Monday-Friday and mornings Saturday, and The Compass, The Sentinel's weekly extended market coverage paper; one radio station, WROI-FM 92.1; one weekly shopper; local cable channel.

Accommodations

3 motels.

Media

Medical services

25 licensed hospital beds; 2 nursing homes; 3 medical clinics; 1 psychiatrist; 2 veterinary clinics; 5 dentists; 2 optometrists, 1 podiatrist, 1 orthopedist, 2 pediatricians, 1 assisted living.

Places of worship

27 Protestant; 1 Catholic.

Utilities

Cable television: Comcast, 321 E. Eighth St., 800-968-5100; Rochester Telephone Co., 117 W. Eighth St., 223-2191

Electric power: Duke Energy, 800-521-2232, 7,800 customers in Rochester, Lake Manitou, south along Indiana 25 through Fulton, Nyona and South Mud Please see **Rochester**, Page 13

ROCHESTER

lakes, Indiana 14 east to Athens, Akron, three miles south and one mile north and east of Akron; power generated by Dukeowned stations; pay station at Webb's Family Pharmacy, Rochester.

Rural Electric Membership Corp.

Rural Electric Membership Corp. (REMC), 1448 W. Indiana 14, 223-3156; 5,900 services in rural Fulton County and adjacent counties; 925 miles of line; 6.4 services per mile; rates – residential and farm, residential and farm water heater, large power, irrigation, general service; electricity bought from Wabash Valley Power Association, Indianapolis; Touchstone Energy® Cooperative; serving Fulton County since 1936.

Natural gas: Northern Indiana Public Service Co. (NIPSCO), 101 S. Michigan St., Plymouth, 800-422-6199.

Propane gas service: provided by independently-owned firms.

Telephone: Rochester Telephone Co., 117 W. Eighth St., 223-2191; independent and locally-owned; 7,664 residential and business lines; 4,954 long distance customers; offers calling features including call-waiting, forwarding, caller identification, voice mail.

Internet service: Comcast; Rochester Telephone Co., 3,800 Internet customers in Rochester, Kewanna, Fulton, Nyona Lake and Akron. Recycling: Fulton County Solid Waste District, 1452 Wentzel St., 223-4939, pays for free curbside recycling pickup service to residents of Rochester, Akron, Fulton and Kewanna.

The district's Wentzel Street office is

The district's Wentzel Street office is open 8 a.m. to 4 p.m. Monday-Friday and 8 a.m. to noon Saturday. Drivethrough service is available during those hours.

Drop-off sites are located at the Wentzel Street office and Caston Junior-Senior High School, in Akron, Talma, Leiters Ford and Kewanna.

Tires are collected quarterly and household hazardous wastes are collected once or twice a year. Appliances with freon are accepted, as are electronics.

Trash service: provided by independently-owned firms.

Tap water: alkaline, very soft, fluoridated; Rochester Water Department, 320 Main St., 223-3412; 3,374 customers; four 100-foot, gravel-packed municipal-owned wells; 2,000 gallons per minute

The Rochester Sentinel.
Voice of the People
Since 1858.

pumping capacity using two plants; three storage tanks with 550,000 total capacity; chlorine, fluoride, phosphate added; 437,839,400 gallons pumped, 1,119,560 daily average, in 2005.

Wastewater treatment: city-owned; Monticello Road; 1,650,000 gallons per

day storage capacity.

Diversions: Round Barn Festival; Trail of Courage Living History Festival; Redbud Trail Rendezvous; Chili Cookoff; Red Hot Car Show; Rochester Retail Merchants Christmas Festival and promotions; high school athletic and arts events; charity events; library events; historical museum; golf; lake and river boating, fishing; city parks; indoor and outdoor swimming pools; tennis courts, baseball, soccer and softball fields; service organizations.

Development info

Fulton Economic Development Corp., 822 Main St., 223-0701, fedco@rtcol.com, www.fultondevelopment.org/ or Rochester and Lake Manitou Chamber of Commerce, 822 Main St., 224-2666, chamber@rtcol.com, www.rtcol.com/chamber/.

Data from The Rochester Sentinel, StatsIndiana and the U.S. Census Bureau.

ROCHESTER

Downtown Revitalization



Streetscape Enhancements and Facade Improvements

Rochester, Indiana January, 2006



RUNDELL ERNSTBERGER ASSOCIATES, ILC LAND PLANNING + URBAN DESIGN + LANDSCAPE ARCHITECTURE

M U N C I E 315 SOUTH JEFFERSON STREET MUNCIE, IN 47305 TE [765] 747,9737 FX [765] 747.5053 E: reamuncie@reasite Trail and Pathway Recommendations

ROCHESTER DOWNTOWN REVITALIZATION

EXISTING AND PROPOSED TRAILS

EXISTING TRAIL ROUTES

TRAIL ROUTES

Rochester currently contains about two miles of existing trail. The trail begins from within the grounds of the Fulton County Airport traveling to the west along the airport's perimeter eventually crossing State Road 25 farther to the north. The pathway continues to the west and south through the property occupied by Woodlawn Hospital until it emerges and runs parallel to State Road 14. The pathway continues west along the perimeter of Mill Creek Golf Course until it terminates at 8th Street approximately five blocks east of the Fulton County Courthouse.

SCENERY

Runners, joggers, and cyclists are currently able to view the activity at the Fulton County Airport as they embark upon their journey at the origin of the trail. As the trail crosses State Road 25 it loses any indication as a defined path until it reaches the grounds of Woodlawn Hospital. This lack of definition for the trail makes it confusing to participants who are not familiar with the path system and also creates a conflict between pedestrian and vehicular traffic. As the pathway progresses through Woodlawn Hospital, located in the midst of a mature woods, it presents the opportunity for interaction with the hospital community, offering benefits for the patients, hospital staff, and larger Rochester community. Upon emerging from the woods, attractive views of Lake Manitou are opened up but no physical connection exists. State Road 14 serves as a major barrier discouraging this connection due to the volume and speed of traffic. The path continues along the perimeter of Mill Creek Golf Course providing scenic views into the golf course and of the round barn, wetland areas, and golf course landscape. There is also a shelter located adjacent to the golf course which serves as a good resting point for the trail users and provides an excellent viewing point into the golf course. Continuing along the golf course, the path eventually runs adjacent to a series of unkept yards where the path becomes littered with trash before ending into 8th Street.



Trail at Fulton County Airport



Crossing State Road 25



Woodlawn Hospital grounds



Adjacent Mill Creek Golf Course



Shelter along existing trail



Trail behind littered homes

OVERVIEW OF PROPOSED TRAILS BEYOND THE DOWNTOWN

Rochester has the ability to create a pathway system that will not only further the establishment of a safe and healthy community, but will also provide for unique, diverse, and interesting experiences unlike any existing pathway systems nearby. The existing pathway system begins to do this by exposing the participant to a variety of environments that are both engaging and aesthetically appealing. Views include those of the Fulton County Airport, Woodlawn Hospital, and Mill Creek golf course. While the existing pathway is an excellent beginning, Rochester contains a wide array of other potential attractions that have not been capitalized upon.

LAKE

Lake Manitou, located in close proximity to the existing pathway, is a very important potential connection to the pathway system. A pathway connection to the lake would not only provide for beautiful views, but would also help provide the necessary connection between Lake Manitou and Rochester to establish the city's identity as a lakefront community.

DOWNTOWN

Establishing pathway connections to downtown Rochester is another vital part of the pathway system. Connections to downtown will both encourage activity and improve the economic and social health of Rochester's downtown by bringing people into the commercial area. Bike paths and bike parking will need to be strategically placed, possibly on adjacent side streets, in order to provide the safety that is required for such a path.

SCHOOLS

Schools are important linkages to trail systems. Students of varying ages are likely to actively use these pathways as modes of commuting to and from school. This is beneficial for encouraging healthy lifestyles and intergenerational sociability, as well as attracting new residents to the area who are looking for progressive communities who obviously take interest in their youth.

PARKS

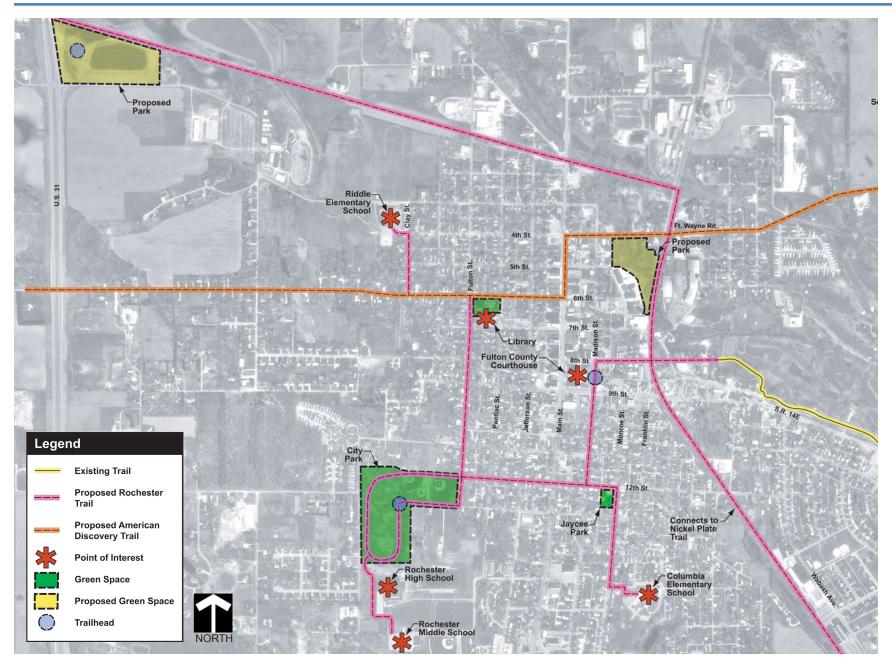
Connections to parks are a part of making the overall pathway system successful. By connecting to parks, destination points are created along the trail that provide gathering places for public interaction and outdoor recreation for diverse age groups from varying socio-economic backgrounds. These connections between parks and pathways establish a transportation-recreation network which will ultimately stimulate Rochester, both economically and socially.

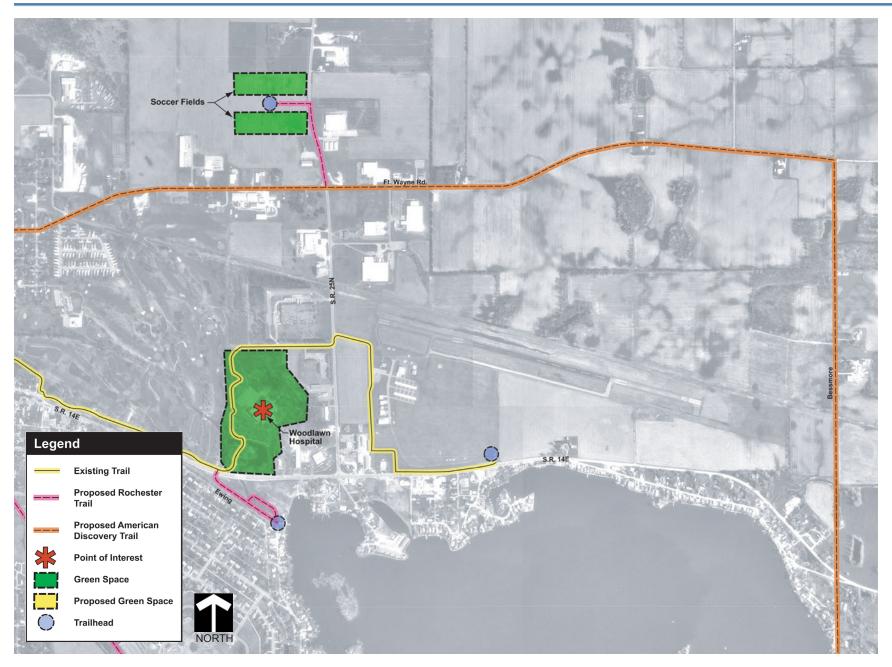
TRAILHEADS

Trailheads are a necessity in successful trail systems. Although their primary purpose is to provide access to and from the pathway, they can also provide a variety of other functions. They can serve as places to park cars, bikes, and other vehicles before accessing the greenway, areas for rest and recharging, and they can also serve as areas for planning the rest of one's trip. Within Rochester, the trailheads would be strategically placed throughout the city where they would receive the most use and provide the largest number of benefits to the trail system's users.

LARGER CONNECTIONS

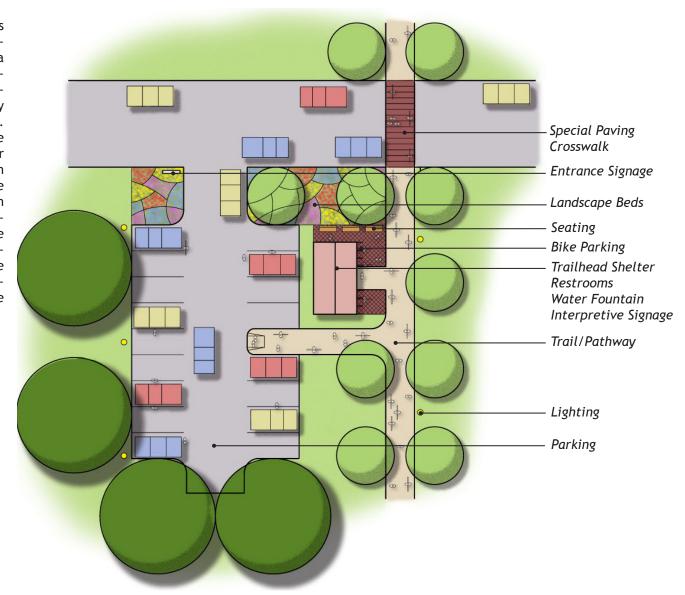
Rochester has the unique advantage of being located between two proposed regional greenways. The American Discovery Trail and the Nickel Plate Trail have proposed connections to Rochester. Upon construction, these greenways will not only increase the size of Rochester's trail system, but they will also provide connections to surrounding communities as far away as Richmond and Kokomo. These regional connections created by these two greenways will serve as an attraction to Rochester, stimulating its marketability and overall growth.





TRAILHEAD EXAMPLE

The diagram to the right is intended to be a generic trailhead and is not a design for a specific trailhead within Rochester. The diagram shows several amenities that are typically found at trailhead locations. Trailheads can contain more amenities than those listed or they can contain fewer. Often times, these facilities will be newly constructed but they can also make use of existing facilities that contain many of the listed amenities. Overall, trailheads play a crucial role in the success of pathways encouraging the use of them by a large variety of people.



OVERVIEW OF PROPOSED WALKING PATHS

Just as paths specifically designed for joggers, walkers, and bicyclists are important to the overall health and success of the Rochester community, so, too, are paths specifically designed for walking and sightseeing. A walking path system differs from other pathway systems in several ways. First of all, walking paths are capable of utilizing existing sidewalks, whereas other pathways are not, due to the amount of space required for bicyclists, joggers, etc. This is not to say, however, that walking path routes cannot be combined with other pathway systems. A walking path system for Rochester would focus more on calling people's attention to the important and prominent topics and places located within Rochester, while encouraging healthy lifestyles through walking. Walking paths such as these will provide insightful information about the local community to tourists, visitors, and potental residents and retailers through the use of specific signage explaining the significance of each of the places along the trail as well as distances traveled. The walking paths would be created according to specific themes highlighting important aspects of Rochester such as landmarks, historically and culturally significant places, the library and arboretum, and family parks.

LANDMARK PATH

Rochester contains several recognizable landmarks which could help create an interesting walking path system highlighting them. A landmark path for Rochester could commence from the Fulton County Courthouse which is a prominent building historically, culturally, and architecturally. The path could then continue along 9th Street and include such elements as the railroad and the roundbarn located at Mill Creek Golf Course and which serves as an icon for the Rochester community.

CULTURAL HERITAGE PATH

A cultural heritage path would be a particularly important walking path for Rochester as the city contains several notable places that have helped mold the city into what it is today. A path such as this could begin at the existing railroad tracks on 9th Street and include

places such as the former location of the Cole Bros. Circus, the old post office, the Rochester Sentinel, the Fulton County Courthouse and war memorials, Native American Memorial, historic downtown and the former location of the Arlington Hotel, and finally the old mill. This walking path would be particulary important as it would route people directly through Rochester's downtown, thereby promoting commerce and activity.

LIBRARY PATH

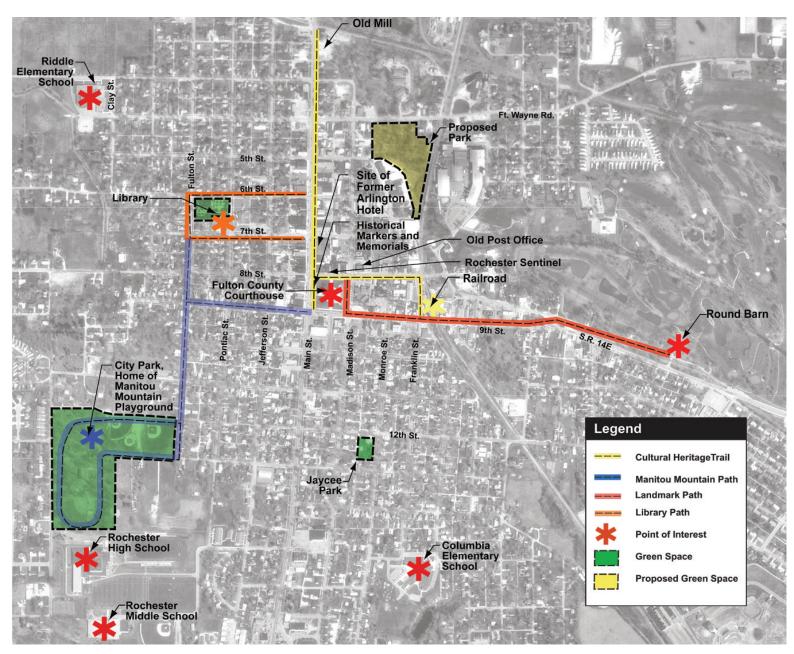
A walking path to the public library and arboretum grounds could also be easily created and accessed from the cultural heritage path. This path would originate from Main Street and travel west along 6th Street, loop the library and arboretum, and then return on 7th Street.

MANITOU MOUNTAIN PATH

As Rochester's main park, City Park contains the locally well-known Manitou Mountain, attracting children from throughout Rochester. This walking path would connect to the Cultural Heritage Path running along 8th Street to Fulton Street and also the Library Path along Fulton Street. This particular walking path would be of particular interest to families and children looking to spend time in the park and at the playground.

OTHER PATH OPPORTUNITIES

Rochester also contains the opportunity for various other walking paths connecting to specific places or along various routes. Some paths that might be of interest to residents and visitors might include a historic home walking path, a walking path to Lake Manitou and/or Woodlawn Hospital, or paths to various other historically significant places located within Rochester.



PROPOSED DOWNTOWN WALKING PATHS

SIGNAGE FOR WALKING PATHS

Along the walking path three different types of informational signage will be implemented. These will include interpretive signage, directional signage, and mileage signage.

INTERPRETIVE SIGNAGE

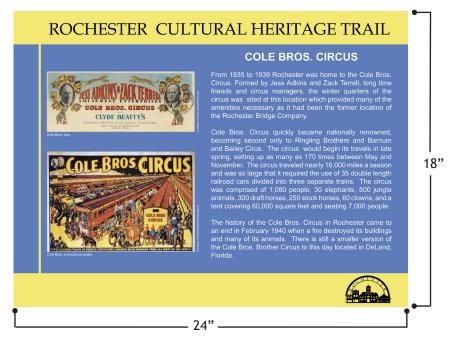
Interpretive signs along walking paths will give the visitor a description of a particular place, including its historical and cultural significance. These signs can include descriptive text and supporting images. The signs will be 18 inches tall by 24 inches wide and can be designed to incorporate a specific color palette as well as any logos or graphics the city would like to include.

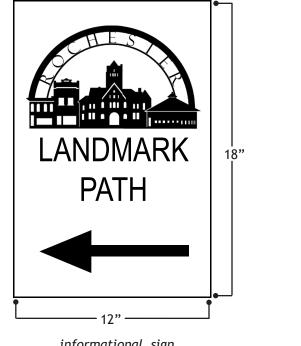
DIRECTIONAL SIGNAGE

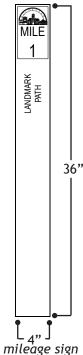
Directional signs strategically located throughout Rochester will indicate specific walking path locations. Used by participants as wayfinding devices, these signs will be instrumental in the creation of successful walking paths. These signs' approximate size will be 12" wide by 18 "tall. They can be black and white to provide for simple clarity or include a specific color palette.

MILEAGE SIGNAGE

These signs will be located along walking paths indicating the path name as well as the distance traveled along the path. This type of signage serves as a reference to walking path participants and promotes healthy lifestyles as people can track their total walking distances.







interpretive sign

informational sign

Phasing and Costs

THREE PHASES OF THE PROJECT

The map at right shows how this revitalization project is divided according to location and the order in which improvements will be made. Trail projects and facade improvements are not included in the phasing.

PHASE 1

Phase 1 includes three blocks of Main Street from the south side of Sixth Street to the north side of Ninth Street. Because a majority of the street enhancements are for this phase of the project, budgetary constraints will require that this phase be broken down further.

PHASE II

Phase II includes 8th Street between Main and Madison and the east side of the courthouse, including a parking lot for courthouse parking.

PHASE III

Phase III extends from Main to the railroad crossing along 9th Street.



COST ESTIMATE FOR ALL THREE PHASES

ITEM	QTY.	UNIT	PRICE		TOTAL
emolition				\$	263,409.25
Remove asphalt pavement	27,432.00	SF	\$ 1.00	\$	27,432.00
Mill existing asphalt for resurfacing	119,951.00	SF	\$ 0.75	\$	89,963.2
Remove curb	2,394.00	LF	\$ 5.00	\$	11,970.00
Remove concrete walk	24,705.00	SF	\$ 2.00	\$	49,410.00
Salvage lightpost assembly and remove foundation	33.00	EA	\$ 1,500.00	\$	49,500.00
Sawcut concrete walk	2,527.00	LF	\$ 2.00	\$	5,054.0
Sawcut existing asphalt	3,580.00	LF	\$ 1.00	\$	3,580.0
Site clearing, transport salvageable items	2.00	LS	\$ 2,500.00	\$	5,000.0
Salvage and reset curb inlets	20.00	EA	\$ 400.00	\$	8,000.0
Remove and dispose of storm structures	20.00	EA	\$ 500.00	\$	10,000.0
Remove Tree, 8"	10.00	EA	\$ 350.00	\$	3,500.0
ew Construction				\$	849,616.3
Asphalt resurfacing	119,951.00	SF	\$ 2.00	\$	239,902.0
Brick paving	28,762.00	SF	\$ 12.00	\$	345,144.0
Pedestrian ramps Type A	28.00	EA	\$ 700.00	\$	19,600.0
Concrete barrier curb	6,415.00	LF	\$ 15.00	\$	96,225.0
Concrete pavement	10,997.00	SF	\$ 3.50	\$	38,489.5
Pre-cast concrete planter curb with foundation	3,283.00	LF	\$ 28.00	\$	91,924.0
12" wide concrete bands	2,409.00	LF	\$ 7.00	\$	16,863.0
Striping for parking	4,896.00	LF	\$ 0.30	\$	1,468.8
te Furnishings				\$	138,880.0
Benches	14.00	EA	\$ 1,500.00	\$	21,000.0
Trash Receptacle	12.00	EA	\$ 500.00	\$	6,000.0
Bicycle loops	19.00	EA	\$ 120.00	\$	2,280.0
Banners	88.00	EA	\$ 150.00	\$	13,200.0
Double Banner Arms	128.00	EA	\$ 200.00	\$	25,600.0
Hanging Baskets	56.00	EA	\$ 250.00	\$	14,000.0
Drinking fountain, connection, water lines	1.00	LS	\$ 5,000.00	\$	5,000.0
Urns and Pedestals	2.00	EA	\$ 3,500.00	\$	7,000.0
Fountain	1.00	LS	\$ 40,000.00	\$	40,000.0
Interpretive Signage	8.00	EA	\$ 600.00	\$	4,800.0
torm Drainage				\$	107,837.9
Aggregate for underdrain	540.00	CYS	\$ 33.50	\$	18,090.0
12" Perforated HDPE Pipe - Underdrain	1,219.00	LF	\$ 30.00	\$	36,570.
Salvage and reset curb inlets	20.00	EA	\$ 400.00	\$	8,000.
Geotextile fabric	12,593.30	SF	\$ 0.30	\$	3,777.
Adjust castings	8.00	EA	\$ 300.00	\$	2,400.
Structure	20.00	EA	\$ 1,200.00	\$	24,000.
Miscellaneous storm drainage	1.00	LS	\$ 15,000.00	\$	15,000.
lectrical			 	\$	411,287.
Ornamental lightpost, luminaire and foundation	36.00	EA	\$ 4,200.00	\$	151,200.
Double-tier lightpost, luminaire and foundation	28.00	EA	\$ 8,500.00	\$	238,000.
			2.50	S	44.007
Conduit PVC	5,635.00	LF	\$ 2.50	>	14,087.

Planting				\$ 142,352.00
Trees, ornamental	85.00	EA	\$ 300.00	\$ 25,500.00
Trees, shade	24.00	EA	\$ 400.00	\$ 9,600.00
Shrubs	13.00	EA	\$ 40.00	\$ 520.00
Perennials	8,000.00	SF	\$ 10.00	\$ 80,000.00
Lawn seed	4,420.00	SF	\$ 0.30	\$ 1,326.00
Topsoil	466.00	CY	\$ 50.00	\$ 23,300.00
Mulch	78.00	CY	\$ 27.00	\$ 2,106.00
Irrigation				\$ 12,587.00
Automatic Irrigation	12,587.00	SF	\$ 1.00	\$ 12,587.00
Subtotal Base Construction				\$ 1,925,970.04
General conditions	5.0%			\$ 96,298.50
Mobilization and Demobilization	8.0%			\$ 154,077.60
Contractor Engineering	2.0%			\$ 38,519.40
Traffic Control	5.0%			\$ 96,298.50
Subtotal with Construction-Related Costs				\$ 2,311,164.05
Contingency	10.0%			\$ 231,116.40
Construction Engineering	15.0%			\$ 346,674.61
Subtotal with All Construction-Related Costs				\$ 2,888,955.06
Total of Estimate with All Construction-related co	sts, Survey and Desig	n Fees		\$ 3,100,811.76
Total project area is equivalent to 8.5 blocks	. Cost per block			\$ 364,801.38
Subtotal Base Construction				\$ 1,925,970.04
Survey	1.0%			\$ 19,259.70
Design Fees	10.0%			\$ 192,597.00
Subtotal with Only Design-Related Costs				\$ 2,137,826.74

COST ESTIMATE FOR PHASE I

ITEM	QTY.	UNIT		PRICE		TOTAL
Demolition	•				\$	171,399.25
Remove asphalt pavement	11,948.00	SF	\$	1.00	\$	11,948.00
Mill existing asphalt for resurfacing	78,587.00	SF	\$	0.75	\$	58,940.25
Remove curb	2,243.00	LF	\$	5.00	\$	11,215.00
Remove concrete walk	16,332.00	SF	\$	2.00	\$	32,664.00
Salvage lightpost assembly and remove foundation	18.00	EA	\$	1,500.00	\$	27,000.00
Sawcut concrete walk	1,981.00	LF	\$	2.00	\$	3,962.00
Sawcut existing asphalt	1,670.00	LF	\$	1.00	\$	1,670.00
Site clearing, transport salvageable items	1.00	LS	\$	2,500.00	\$	2,500.00
Salvage and reset curb inlets	20.00	EA	\$	400.00	\$	8,000.00
Remove and dispose of storm structures	20.00	EA	\$	500.00	\$	10,000.00
Remove Tree, 8"	10.00	EA	\$	350.00	\$	3,500.00
New Construction					\$	530,738.40
Asphalt resurfacing	78,587.00	SF	\$	2.00	\$	157,174.00
Brick paying	22,262.00	SF	\$	12.00	\$	267,144.00
Pedestrian ramps Type A	12.00	EA	\$	700.00	\$	8,400.00
Concrete barrier curb	2,836.00	LF	\$	15.00	\$	42,540.00
Pre-cast concrete planter curb	2,737.00	LF	\$	17.00	\$	46,529.00
12" wide concrete bands	1,152.00	LF	\$	7.00	\$	8,064.00
Striping for parking	2,958.00	LF	\$	0.30	\$	887.40
Site Furnishings					\$	101,360.00
Benches	14.00	EA	\$	1,500.00	\$	21,000.00
Trash receptacle	6.00	EA	\$	500.00	\$	3,000.00
Bicycle loops	13.00	EA	\$	120.00	\$	1,560.00
Banners	12.00	EA	\$	150.00	\$	1,800.00
Double banner arms	56.00	EA	\$	200.00	\$	11,200.00
Hanging baskets	24.00	EA	\$	250.00	\$	6,000.00
Drinking fountain, connection, water lines	1.00	LS	\$	5,000.00	\$	5,000.00
Urns and pedestals	2.00	EA	\$	3,500.00	\$	7,000.00
Fountain	1.00	LS	\$	40,000.00	\$	40,000.00
Interpretive signage	8.00	EA	\$	600.00	\$	4,800.00
Storm Drainage					\$	91,196.80
Aggregate for underdrain	370.00	CYS	\$	33.50	\$	12,395.00
12" Perforated HDPE Pipe - Underdrain	1,000.00	LF	\$	30.00	\$	30,000.00
Salvage and reset curb inlets	20.00	EA	\$	400.00	\$	8,000.00
Geotextile fabric	5,006.00	SF	\$	0.30	\$	1,501.80
Adjust castings	1.00	EA	\$	300.00	\$	300.00
Structure	20.00	EA	\$	1,200.00	\$	24,000.00
Miscellaneous storm drainage	1.00	LS	\$	15,000.00	\$	15,000.00
Electrical					\$	175,037.50
Ornamental Lightpost, Luminaire and Foundation	16.00	EA	\$	4,200.00	\$	67,200.00
Double-tier Lightpost, Luminaire and Foundation	12.00	EA	\$	8,500.00	\$	102,000.00
Conduit PVC	2,335.00	LF	\$	2.50	\$	5,837.50
Service points	1.00	EA	\$	4,000.00	\$	4,000.00
Planting					\$	81,457.00
Trees, ornamental	45.00	EA	\$	300.00	\$	13,500.00
Trees, shade	14.00	EA	\$	400.00	\$	5,600.00
Shrubs	13.00	EA	\$	40.00	\$	520.00
Perennials	4,900.00	SF	\$	10.00	\$	49,000.00
Topsoil	240.00	CY	\$	50.00	\$	12,000.00
Mulch	31.00	CY	\$	27.00	\$	837.00
materi	31.00	CI	٠	27.00	,	637.00

Irrigation			\$	5,000.00
Automatic Irrigation	5,000.00	SF	\$ 1.00 \$	5,000.00
Subtotal Base Construction			\$	1,156,188.95
General conditions	5.0%		\$	57,809.45
Mobilization and Demobilization	8.0%		\$	92,495.12
Contractor Engineering	2.0%		\$	23,123.78
Traffic Control	5.0%		\$	57,809.45
Subtotal with Construction-Related Costs			\$	1,387,426.74
Contingency	10.0%		\$	138,742.67
Construction Engineering	15.0%		\$	208,114.01
Subtotal with All Construction-Related Costs			\$	1,734,283.43
Total of Estimate with All Construction-related costs, Su	rvey and Design Fees		\$	1,861,464.21
Subtotal Base Construction			\$	1,156,188.95
Survey	1.0%		\$	11,561.89
Design Fees	10.0%		\$	115,618.90
Subtotal with Only Design-Related Costs			\$	1,283,369.73

COST ESTIMATE FOR PHASE II

ITEM	QTY.	UNIT		PRICE		TOTAL
Demolition					\$	43,956.00
Remove asphalt pavement	3,211.00	SF	\$	1.00	\$	3,211.00
Mill existing asphalt for resurfacing	41,364.00	SF	\$	0.75	\$	31,023.00
Remove curb	42.00	LF	\$	5.00	\$	210.00
Salvage lightpost assembly and remove foundation	5.00	EA	\$	1,500.00	\$	7,500.00
Sawcut concrete walk	546.00	LF	\$	2.00	\$	1,092.00
Sawcut existing asphalt	920.00	LF	\$	1.00	\$	920.00
New Construction					\$	132,510.40
Asphalt resurfacing	41,364.00	SF	\$	2.00	\$	82,728.00
Brick paving	1,565.00	SF	\$	12.00	\$	18,780.00
Pedestrian ramps Type A	4.00	EA	\$	700.00	\$	2,800.00
Concrete barrier curb	1,056.00	LF	\$	15.00	\$	15,840.00
Pre-cast concrete planter curb	546.00	LF	\$	17.00	\$	9,282.00
12" wide concrete bands	357.00	LF	\$	7.00	\$	2,499.00
Striping for parking	1,938.00	LF	\$	0.30	\$	581.40
Site Furnishings					\$	13,120.00
Trash receptacle	2.00	EA	\$	500.00	\$	1,000.00
Bicycle loops	6.00	EA	\$	120.00	\$	720.00
Banners	48.00	EA	\$	150.00	\$	7,200.00
Double banner arms	16.00	EA	\$	200.00	\$	3,200.00
Hanging baskets	4.00	EA	\$	250.00	\$	1,000.00
Storm Drainage					\$	28,854.40
Aggregate for underdrain	170.00	CYS	\$	33.50	\$	5,695.00
12" Perforated HDPE Pipe - Underdrain	219.00	LF	\$	30.00	\$	6,570.00
Geotextile fabric	2,298.00	SF	\$	0.30	\$	689.40
Adjust castings	3.00	EA	\$	300.00	\$	900.00
Miscellaneous storm drainage	1.00	LS	\$	15,000.00	\$	15,000.00
Electrical					\$	44,700.00
Ornamental lightpost, luminaire and foundation	6.00	EA	\$	4,200.00	\$	25,200.00
Double-tier lightpost, luminaire and foundation	2.00	EA	\$	8,500.00	\$	17,000.00
Conduit PVC	1,000.00	LF	\$	2.50	\$	2,500.00
Planting					\$	12,574.00
Trees, shade	6.00	EA	\$	400.00	\$	2,400.00
Perennials	500.00	SF	\$	10.00	\$	5,000.00
Lawn seed	1.820.00	SF	Ś	0.30	Š	546.00
Topsoil	85.00	CY	\$	50.00	Š	4,250.00
Mulch	14.00	CY	Ś	27.00	Š	378.00
	. 4.00	٠.	*	27.00	~	3.3.00

Irrigation				\$ 2,298.00
Automatic Irrigation	2,298.00	SF	\$ 1.00	\$ 2,298.00
Subtotal Base Construction				\$ 278,012.80
General conditions	5.0%			\$ 13,900.64
Mobilization and Demobilization	8.0%			\$ 22,241.02
Contractor Engineering	2.0%			\$ 5,560.26
Traffic Control	5.0%			\$ 13,900.64
Subtotal with Construction-Related Costs				\$ 333,615.36
Contingency	10.0%			\$ 33,361.54
Construction Engineering	15.0%			\$ 50,042.30
Subtotal with All Construction-Related Costs				\$ 417,019.20
Total of Estimate with All Construction-related costs, Sur	vey and Design Fees			\$ 447,600.61
Subtotal Base Construction				\$ 278,012.80
Survey	1.0%			\$ 2,780.13
Design Fees	10.0%			\$ 27,801.28
Subtotal with Only Design-Related Costs				\$ 308,594.21

COST ESTIMATE FOR PHASE III

ITEM	QTY.	UNIT	PRICE	TOTAL
Demolition				\$ 48,054.00
Remove asphalt pavement	12,273.00	SF	\$ 1.00	\$ 12,273.00
Remove curb	109.00	LF	\$ 5.00	\$ 545.00
Remove concrete walk	8,373.00	SF	\$ 2.00	\$ 16,746.00
Salvage lightpost assembly and remove foundation	10.00	EA	\$ 1,500.00	\$ 15,000.00
Sawcut existing asphalt	990.00	LF	\$ 1.00	\$ 990.00
Site clearing, transport salvageable items	1.00	LS	\$ 2,500.00	\$ 2,500.00
New Construction				\$ 146,422.00
Brick paving	4,935.00	SF	\$ 12.00	\$ 59,220.00
Pedestrian ramps Type A	12.00	EA	\$ 700.00	\$ 8,400.00
Concrete barrier curb	2,523.00	LF	\$ 15.00	\$ 37,845.00
Concrete pavement	9,902.00	SF	\$ 3.50	\$ 34,657.00
12" wide concrete bands	900.00	LF	\$ 7.00	\$ 6,300.00
Site Furnishings				\$ 24,400.00
Trash receptacle	4.00	EA	\$ 500.00	\$ 2,000.00
Banners	28.00	EA	\$ 150.00	\$ 4,200.00
Double banner arms	56.00	EA	\$ 200.00	\$ 11,200.00
Hanging Baskets	28.00	EA	\$ 250.00	\$ 7,000.00
Storm Drainage				\$ 17,786.79
Geotextile fabric	5,289.30	SF	\$ 0.30	\$ 1,586.79
Adjust castings	4.00	EA	\$ 300.00	\$ 1,200.00
Miscellaneous storm drainage	1.00	LS	\$ 15,000.00	\$ 15,000.00
Electrical				\$ 183,550.00
Ornamental lightpost, luminaire and foundation	14.00	EA	\$ 4,200.00	\$ 58,800.00
Double-tier lightpost, luminaire and foundation	14.00	EA	\$ 8,500.00	\$ 119,000.00
Conduit PVC	2,300.00	LF	\$ 2.50	\$ 5,750.00
Service points	1.00	EA	\$ 4,000.00	\$ 4,000.00
Planting				\$ 51,071.00
Trees, ornamental	40.00	EA	\$ 300.00	\$ 12,000.00
Trees, shade	4.00	EA	\$ 400.00	\$ 1,600.00
Perennials	2,600.00	SF	\$ 10.00	\$ 26,000.00
Lawn seed	2,600.00	SF	\$ 0.30	\$ 780.00
Topsoil	196.00	CY	\$ 50.00	\$ 9,800.00
Mulch	33.00	CY	\$ 27.00	\$ 891.00

Irrigation				\$ 5,289.00
Automatic Irrigation	5,289.00	SF	\$ 1.00	\$ 5,289.00
Subtotal Base Construction				\$ 476,572.79
General conditions	5.0%			\$ 23,828.64
Mobilization and Demobilization	8.0%			\$ 38,125.82
Contractor Engineering	2.0%			\$ 9,531.46
Traffic Control	5.0%			\$ 23,828.64
Subtotal with Construction-Related Costs				\$ 571,887.35
Contingency	10.0%			\$ 57,188.73
Construction Engineering	15.0%			\$ 85,783.10
Subtotal with All Construction-Related Costs				\$ 714,859.19
Total of Estimate with All Construction-related costs, Sur	vey and Design Fees			\$ 767,282.19
Subtotal Base Construction				\$ 476,572.79
Survey	1.0%			\$ 4,765.73
Design Fees	10.0%			\$ 47,657.28
Subtotal with Only Design-Related Costs				\$ 528,995.80

CONCLUSION

Recommendations in this booklet---streetscape, facade and trail enhancements--- are derived from a long-term vision for improving the aesthetic qualities, physical experience and economic vitality of the City of Rochester. These design recommendations augment the many existing community assests found within Rochester: its smalltown character, its rich history, an active community with progressive leadership, city parks, Lake Manitou, a trail, the round barn, the courthouse and the historic architecture to list a few. Revitalization will depend upon private and public support to provide careful consideration and implementation of these recommendations over a period of years. The expectation is that these enhancements will create a beautiful, welcoming downtown that will attract and maintain investment in its retail core, draw in visitors, and reacquaint residents with a more pleasurable shopping and dining experience than offered elsewhere. Enhancements such as these are a viable and tangible means to improve the quality of life for all of Rochester's residents and the surrounding community.

Community Input

COMMUNITY SURVEY

COMMUNITY INPUT SHEETS

In order to obtain public opinion on the streetscape project, two meetings were held with Rundell Ernstberger Associates, LLC, the DRAC and various interested parties of Rochester. The first meeting on September 6, 2005 was held with the Rochester downtown busi-

ness owners. The second meeting on September 15, 2005 was open to the public. In both meetings, all attendees were given sheets similar to the one below portraying the project limits and allowing them to make comments and suggestions. The sheets were then collected and reviewed. The next several pages contain the suggestions and comments that were made during these meetings.

Downtown Business Input Meeting



Comments/Suggestion	S
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Downtown Business Input Meeting



Com	ments/Suggestio	ne

COMMENTS FROM THE DOWNTOWN BUSINESS INPUT MEETING ON SEPTEMBER 6, 2005

Comments/Suggestions
NO BIKES NOLOVE!
MS MILZON
thstock:
BOX US ARTHA
BOWLING ALLEY
LAKE
FISH HATCHERLY
CIRCUS HISTORY
Comments/Suggestions
Ony plans for sixth St north to fourth or third street
Comments/Suggestions
Whold like to See Sidewalks Mude of Concrete States
At Intersections

COMMENTS FROM DOWNTOWN BUSINESS INPUT MEETING ON SEPTEMBER 6, 2005

Comments/Suggestions
Glad to hear you mention some unique design element to the downtown renovations that is part of Rochester's personality, nature or history Ex. fish hatcheries, Mill Race, Lake Manitou, agriculture, etc. are some theme ideas.
How about granting some tax advantages to down town businesses to keep the retail businesses (+ others) down town or attract new businesses to the down town area
Is there space for an extertainment center, small amphithoater or some other gathering place for events, Either inside or outside
Comments/Suggestions Sign Ordinance - own signs look awful

COMMENTS FROM DOWNTOWN BUSINESS INPUT MEETING ON SEPTEMBER 6, 2005

Comments/Suggestions
Utility Conditions- Wires, etc Access for service - No Wires Visable, Please!
increase foot trassic bicycle trassic is buildings thouselves are important for pedestrian trassic - spend thristily on "permanent" changes - allow procedure stewards with 15 for (easement) access to building changes with morey available to do 50.
Use alleys for bike lanes clearly marked lanes. Nobikes Notove!
Round-abouts for traffic. Keep Jessenson & Madison ore.way - Roundahouts C(Would decrease people using alleys to stortcut back to a stop that they missed
Fourtime must be inviting and physical not just intropretive art that you have to stand back from and just look at
Op his twees on the sides wilks
To big trees on the 5. devolles Jates they in above ground really his

COMMENTS FROM STREETSCAPE INPUT MEETING ON SEPTEMBER 15, 2005

Comments/Suggestions LANCE NELSON

Would Like:
* In-ground flower/plant boxes 6'x 15' -at least 6 per block
* Old looking lang-posts with more than I light per post (2-3)
* Brick parers or Stamped concrete on all cross walks.
* " " on Mid-block Alleys
* Trees in planters
* Set-outs of curbs at the corners of each block
* Set-outs of curbs at the corners of each block significant
with planters
* Bike Racks at Alley entrances to main street
* piet benches between flower boxes
* Trash cans thas match bench / street light decor
* electric outlets on Streetlights for Christmas decor etc.
* In-ground watering system for plant/flower boxes
* An edge of pavers along the curb
* Random pavers incorporated into the sidualk
* A must " to make downtown like friendly (ase Alleys) (Signs "Rechester Bike/walking Path")
* Fountain and benches on 7th + Main)
* Fountain on Courthouse lawn S(look for Northern Indiana Comm. Foundation money for this)
* Keep downtown moving towards a classy/elegant look incorporating Store fronts
and Way Ending signs together. "Doit Right the 1st time."

MEETING NOTES FROM THE DOWNTOWN BUSINESS INPUT MEETING ON SEPTEMBER 6, 2005

RUNDELL ERNSTBERGER ASSOCIATES, LLC

**Committed Committee Committ

date:

meeting date: September 6, 2005 meeting time: 5:30 pm

meeting location: Rochester Banquet Hall

project number: 05928
project name: Rochester Streetscape

attendees: Gail Urban All About Pets

Harry Webb Webb Family Pharmacy & Webb Electronics

Cal Arnold Commercial Lighting sales

Mick Evans Evans Agency Lisa Lee Kil'n Time

Jeff LaGrou Owner of several properties

Tom & Sue Bair WROI-FM

W.S. Wilson Rochester Sentinel

Ted Waggoner Peterson & Waggoner Lawn Firm Terry Lee Fulton County Wellness Center

Lance Nelson Edward Jones
Mary Ellen Lowe Fine Things
Bill Roe House of Décor

Buck Padilla Trinity United Methodist Church

Dave Fincher Debruler Studios
Dave Ewick City Council and F.C. Library

Guest:

Deane Rundell Rundell Ernstberger Associates

items of discussion:

Rochester Downtown Action Committee

Notes of property owners and managers meeting with Rundell Ernstberger Associates September 6, 2005

Prior to the property owners meeting, Deane, Ted Waggoner, and Mary Ellen Lowe met with fire and police chiefs. The following concerns were raised:

- 1. Q. Are turning lanes going to be affected?
 - It was explained that the concept plan does not foresee any changes in traffic lane configuration.

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meeting notes

- Q. When the "bumpouts" at the corners occur, will the corner radii accommodate larger vehicles (i.e., trucks)?
 - A. The plan is presently just a concept plan and is intended to show a more pedestrian-friendly downtown environment. The bump-outs provide shorter street crossing distance for pedestrians. Any final plans will address the radii necessary to accommodate expected vehicle use.
- 3. Q. Will the trees block the light from the new (shorter) street lamps indicated on the drawings?
 - A. Final designs will show spacing of the lights to provide required foot candles of light on the street and walks. Spacing of trees (if used) will be done so as not to interfere with safe light levels.

Concern was also expressed about reducing any parking in the downtown area (i.e., changing diagonal parking to parallel parking).

We will continue to review these issues with fire and police as the design is refined. Mary Ellen welcomed all and gave a brief wrap-up of last year. Ted then explained the preliminary Rundell Ernstberger Associates (REA) drawings, the purpose for the meeting and the work to be accomplished in phases. Phase 1 will be along Main Street from 6th to 9th Street; Phase 2 will be around the courthouse and possibly the courthouse square itself; Phase 3 will go from Main Street east along 9th Street to the RR tracks.

Questions and suggestions by those in attendance are as follows:

- Q. Will we use the existing sidewalks or what is the plan? It would be very detrimental to block the entrance to businesses for any length of time during construction.
- A. Most sidewalks in the downtown area are reasonably new. We could keep them, or if we decide to make a change, we could put in real brick, concrete pavers, or new concrete scored in smaller patterns. Stamped concrete Is not recommended – color fades and hard to repair.
- Q. What about the possibility of a 3 4 foot strip of pavers along the curb for a planting area and access to buried lines?
- A. May make more sense to keep all concrete and put all the paver money into some nicely designed great planters along the curb area.
- Q. How do you increase safety and make people want to linger on the sidewalk in the downtown area longer?
- A. The extended corner curbs are meant as a safety feature—shorter walk for pedestrians to cross the streets. We need to decide if we want trees or not. Many cities are removing trees for a cleaner and shadow-free effect. Planters can add a lot of color for a nice atmosphere. Details are important, such as matching the planter material to the building material. Using local artists is good. It makes it more of a community effort, creating a sense of ownership. Tiles in the sidewalk with local art and/or perhaps text

MEETING NOTES FROM THE DOWNTOWN BUSINESS INPUT MEETING ON SEPTEMBER 6, 2005



- O. Are benches and tables good?
- A. If local ordinances allow, they are great in front of coffee shops and restaurants.
- Q. HyettPalma said don't put things on sidewalk. Are you saying it is good?
- A. Not merchandise, except for special events. Tables and chairs are different—they encourage staying downtown, meeting, and talking with friends – "lingering".
- Q. What about a bike path in the downtown area? More and more people will be riding bikes in the future
- It is dangerous to put a bike path behind angle parking spaces. On side streets, it would work.
 - There was a lot of discussion on this subject. We need to see how people at the
 public meeting feel about this. Too dangerous to allow on sidewalks? Put a
 lane between parking spaces and curb? Put a lane behind parking spaces and
 hope everyone is careful? Idea is good but needs some research before
 finalized. Suggest we meet with Bill Wilson and some other biking fans to
 discuss proposed solutions and any additions to the trail plans (i.e., extend
 around the entire lake).
- Q. What is proposal for the pathway?
- A. On the drawing, the yellow indicates existing path and the pink indicates where the path may be extended. We could like it to many things, including the equestrian center and the new county park area by the bypass. There are trail grants available up to \$1 million
- O. What do we do about the increasing Amish traffic?
- If we agree that this is an issue, we need to make allowance for parking when preparing our streetscape.
- Q. Do we have signage ordinances now?
- A. Not known by those in attendance but will cover suggestions for signage in the completed streetscape
- Q. What do we do about poles in downtown area bury all lines?
- A. That is expensive to do, however, it was pointed out that the only lines overhead in the downtown area are for the PA system used for festivals and the lines to light the overhead Christmas ornaments. Could be something we could work on. The special event circuits may go underground during reconstruction of the walks.
- Q. How do we address the messy area around the railroad tracks on the east edge of our downtown area (by House of Décor)? We need to encourage maintenance.

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- A. So noted and we will address this with the proper people.
 - Discussion on the "theme" for the downtown area centered on the lake idea.
 Conversation included trying to connect the lake to the downtown area. Don't necessarily have to connect it is just a theme. However, the lake brings a lot of potential customers to town. If we carry the lake feeling into the downtown area, people may be very excited to come downtown to shop.

Jeff LaGrou admitted he was attracted to Rochester for investing because of the potential the lake brings to town. Bill Roe suggested we go with a nostalgic theme with the old lamppost design. No additional comments.

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Bill Wilson suggested we make downtown Rochester unique somehow, connecting the upper levels of some of the buildings. At one time there was a boxing arena, a bowling alley and a basketball court in some of the buildings. No additional comments.

Cal Arnold discussed lamp posts. Now the city buys the poles from Cinergy; he doesn't want to see us stuck with cast iron poles, fiberglass is best. But 3 to 4 extra poles for replacements.

- Q. Have we talked about changing Jefferson and Madison Streets back to two-way traffic?
 A. It was a HyettPalma suggestion. However, the city has not addressed the subject. The Mayor does not seem too receptive; however, Bill Wilson stated at the beginning of the Mayor's first term that one of his first priorities would be to accomplish that exact idea. We'll just have to discuss with the City Council and Mayor. Either way, this would not affect the first phase.
- Q. What about roundabouts maybe at 4th and Main. It would allow people to get back through downtown without going around the block or down alleys.
- They can be very good at keeping traffic moving, however, they take a lot of space to create.
- Re-islanding? What are thoughts? (Ted explained to Deane the previous island median along Main in front of the courthouse.)
- A. It could be a problem for trucks, which the fire and police chiefs asked us to avoid. Have to check out the idea.
- Q. What about tearing down vacant buildings in the downtown area and making parks?
 A. Jeff feels it can look like a missing tooth if stuck between several parks in town and people do not come downtown to sit in the park. When we get the downtown moving, we need buildings available for incoming businesses. Sue pointed out the latest design in malls make them look like cozy downtown areas. Mary Ellen is going to talk to the realtor for the vacant Hardees building. Perhaps they will donate it to the city and it could be used for a nice "sitting area with a fountain".
- O. Would we encourage stores on the border of the downtown area to follow the theme?

MEETING NOTES FROM THE DOWNTOWN BUSINESS INPUT MEETING ON SEPTEMBER 6, 2005



A. Absolutely!

Responses (A) to Questions (Q) include those from the attendees as well as from moderators.

During the meeting handouts were distributed so that "comments" and "suggestions" could be written for further meeting documentation. Six (6) comment and suggestion sheets were returned and are noted as follows:

- 1. "Any plans for Sixth Street north to Fourth or Third Street no roundabout."
- "Would like to see sidewalks made of concrete with brick access for utilities along the curb and accented at intersections." (Harry Webb)
- 3. "Utility conditions wires, etc. access for service, no wires visible, please! Increase foot traffic, bicycle traffic. Buildings themselves are important for pedestrian traffic. Spend thriftily on 'permanent' changes—allow procedure for (easement) access to building changes with money available to do so. No bikes, no love! Use alleys for bike lanes, clearly marked lanes. Roundabouts for traffic. Keep Jefferson and Madison oneway. Roundabouts c(w)ould decrease people using alleys to shortcut back to a stop that they missed. Fountain must be inviting and physical, not just interpretative art that you have to stand back from and just look at. No big trees on the sidewalks unless they're really high." (Tony Lee, 223-3012)
- 4. "Sign Ordinance some signs look awful."
- 5. "Glad to hear you mention some unique design element to the downtown renovations that is part of Rochester's personality, nature or history. Example fish hatcheries, Mill Race, Lake Manitou, agriculture, etc. are some theme ideas. How about granting some tax advantages to downtown businesses to keep the retail businesses (and others) downtown or attract new businesses to the downtown area? Is there space for an entertainment center, small amphitheater or some other gathering place for events either inside or outside? (Pastor Buck Padilla, Trinity United Methodist Church, 223-2531)
- "No bikes, no love! History: boxing arena, bowling alley, lake, fish hatchery, circus history." (WS Wilson, 224-5329)

Meeting was adjourned with note that there will be a public meeting Thursday, September 15, 2005.

Any additions or corrections, please notify Mary Ellen Lowe (fax, 574-223-6369) or Deane Rundell (fax, 765-747-5053) within seven (7) days.

These notes are intended to summarize the pertinent discussion without compiling a detailed set of minutes. Should you find any errors, please advise this office.

prepared by Rundell Ernstberger Associates, LLC

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ROCHESTER DOWNTOWN REVITALIZATION 107

MEETING NOTES FROM THE STREETSCAPE INPUT MEETING ON SEPTEMBER 15, 2005



date: September 19, 2005

meeting date: September 15, 2005
meeting time: 7:00-9:00 pm
meeting location: Baptist Church
project number: 05928
Tochester Streetscape

project name.

items of discussion:

Project Background and Meeting Overview

Ted: began the meeting by stating the agenda for the evening and talking about the project's progress to date. He referred to the meeting with HyettPalma a year ago and the fact that the committee had been formed a year and half ago. He stated that they would be getting opinions on the fountain at Main and 7th St and ideas and thoughts on streetscape design.

HyettPalma came back with a report after meeting with the Rochester committee and doing some analysis. They recommended starting small and focusing on an area the city can handle. The city contacted 6 different firms for the project and REA was chosen. The first step was to design the plan and then obtain funding. The City devoted \$10,000.00 to the project and FEDCO donated \$40,000. The focus area was discussed and broken into three phases: Phase I would be Main St. from 6th to 9th Streets. Phase II-the streets surrounding the courthouse and possibly the courthouse square, and Phase III-Main Street to the railroad tracks on 9th Street. A reference was also made to the width of the existing sidewalks on Main St. being 15 ft.

Ted then discussed REA's streetscape diagram noting the bumper zone, amenity zone, 9.6' sidewalk, awnings on buildings, and concrete band.

The prior work was noted as to leading up to a request for a T-21 grant for \$500,000.00.

A concern was expressed for handicapped parking and ramps and accessibility, with the suggestion of cross walks mid-block.

<u>Pathway</u>

Ted: Highlighted the existing path route which goes around the perimeter of the airport, through the hospital grounds, alongside the golf course, and terminates at 8th Street..

The importance of a walkable community in attracting outside visitors and maintaining the health of residents was expressed.

Ted noted the points of interest REA had chosen in their diagram including the courthouse, Jaycee Park, City Park, Arboretum, schools. He also noted the importance of the soccer fields. Judy Burton pointed out a nature area and Nickel Plate Trail, South of 18th Street on Wabash Avenue.

Ted mentioned the suggestion for a new city park as portrayed in REA's diagram and talked about the location's history as having been an elephant wash and tow path at one time suggested that the name of the park could possibly be Elephant Wash Park or Tow Path Park.

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Suggested by REA: talked about what it used to be and why it would make a good park. Spillway to Nickel Plate Trailway to people from Kokomo.

origin MUNCIE

Theme

Ted asked in search of theme—why would people come to Rochester?

- · From "Shore lights to Streetlights"
- . The idea of lake theme because historic theme over used.
- What is the lake's importance to community?
- . Some critics said that there is no place for community on the lake, no public beaches.
- . Elks and Moose private examples of how everything is private.
- . Restaurant is gone was attraction for public to the lake
- · At least two people against
- Off handedly ignore round barn resource? Felt like more consideration should have been given to this.
- · Round barn received national exposure.
- Consider round barn theme
- Another possible consideration Water tower. Embrace more.
- Make downtown attractive (Mary Ellen Lowe). What will make Rochester attractive to outsiders?
- · Civic draw and provide.
- · Historic overdone, in Mary Ellen's opinion.
- Lake population—80% full-time residents, 20% visitors creates small market for Rochester
- Feel of lake appealing to visitors. People attracted to water. Moose Lodge allows swimming.
- Lake landlocked. Future public beach. Moose lodge only access to beach. Open for now, eventual liability, lead to closing.
- Ted challenge city to embrace lake. User theme to put pressure.
- · City's ability to do anything?
- Increase in access
- Two public access points. Both boat launches. Could one become a beach?

MEETING NOTES FROM THE STREETSCAPE INPUT MEETING ON SEPTEMBER 15, 2005

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- Some residents wonder if theme is necessary?
- Blend history more. Could there just be more of a focus on history in general?
- Themes help make more of a destination. Find niche.
- Glacial Lake lends to lake theme like other communities.
- "Omni nothing", "uniform improvements". Could this be theme?
- . Make theme a blend of rich history of art, music, lake.
- Everything lake lose other history. Questions raised as to whether adopting lake theme
 would lose all other history.
- Appeal to other generations. Does historic theme do that? Does lake theme?
- . *Tapestry came to Eric's mind.

<u>Planters</u>

- · Lack of design for trees and maintenance was cause of failure of trees last time.
- Advantage of green, softens area "Green is Good". Helps soften hardscape. Aesthetically pleasing.
- Would hanging plants be a better solution? Less maintenance?
- Tree survival, linear beds can anything help survival rate? Give more room for roots.
 Anything requires maintenance, change policy of maintenance
- Maintain greenscape, attract people. Want people to spend money
- · Flowers a must. Sense of continuity. Welcoming
- Past trees spur of moment. Lack of maintenance. Make plan.
- Marietta, OH flowers, parade. Merchants taking charge. Is this a possibility? Doubtful—owners will not want to take care of.
- People need to stay.
- Irrigation system built in. Would a built-in irrigation system help? Should be below grade so snow plows don't destroy.

7th and Main, Water Feature

· Lack of money to build and maintain.

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- 0
- Could serve as a venue area, gathering, focal point.
- Fountain = added entrance
- · Interest of water aesthetics. People are attracted to water.
- · Would space be available for events, music? Space available around fountain.
- Bandstands, performances. One under construction, base donated. Architectural permanent bandstand
- Fire station, water tower could be space. Could be alternative space for public gathering, live music, etc.
- · Drinking fountains, public restrooms? Would they be necessary?
- · Restrooms and fountains at courthouse, but only open certain hours.

Bumpout curb

- · Good place for bike racks, pedestrian friendly.
- Shorten length across streets, slow traffic, safety zones
- · Some exist in Rochester already.
- Bike racks good
- Signs against bikes are painted on sidewalks. Currently Rochester has signs against bikes.
 Need to pick stance.
- · Riding vs. walking on sidewalks pushing bikes is ok, otherwise potential conflicts.
- Angle parking eliminates bike lane because causes dangerous interactions. In Europe, bicycles in street. Used to be this way in US. Offer course on bike safety. Once out of district, build bike paths outside project limits.
- · Could use alleys a lot, ride in street with park
- Is there enough bike traffic to even worry about issue?
- · Truck traffic and narrowed paths will trucks be affected by bumpouts?
- · Route traffic off Main Street
- . Bike paths deal with healthy living issues (obesity).
- · Encourage bike travel as alternative

MEETING NOTES FROM THE STREETSCAPE INPUT MEETING ON SEPTEMBER 15, 2005



- · Bikes in Rochester, historically issue
- Plan merchants around children's access. Put stores children are interested in on bike routes.

Crosswalks, mid-block

- · Everybody likes crosswalks.
- Trucks using alternate route. Everybody likes idea.
- INDOT picky, requires signals for mid-block crosswalks. Could use private money.
- · Route trucks down 1-ways?
- · Side roads not built for truck traffic
- Limited parking? Should Rochester consider more parking.

Signage

- · Necessity? Or not? Yes. Unanimous agreement
- · Signs and themes. Themes tie signs together, character.

Streetlights

- · Are you willing to give up light for downtown?
- Currently cobra head lighting
- Give light for aesthetics, light sidewalk not street. Raised lights at intersections for more light. Aesthetic brings respect
- Fiberglass and plastic vs. cast iron is one better than another?
- Aluminum way to go, fiberglass looks fake, aluminum won't rust. INDOT standards and lighting – will have to adhere to their standards. Cobra head become standard, least expensive. Were used everywhere because cheap and mass produced.
- . Use of Christmas lights will lamps support? Yes.
- Allocation of façade funds. Does T-21 support this?
- REA does facade study. Suggested improvements. Cost estimates. T-21 strictly for transportation, but Community Foundation grant for façade funds.
- General color scheme could help cohesiveness of town.